



**Cape Peninsula
University of Technology**

**Sustainability of South African FMCG SMME retail
businesses in the Cape Peninsula**

by

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DECLARATION

I, Juan-Pierré Bruwer, declare that the contents of this dissertation represent my own unaided work, and that the dissertation has not previously been submitted for academic examination towards any qualification. Furthermore, it presents my own opinions and not necessarily those of the Cape Peninsula University of Technology.

Signed: _____

Date: _____

ABSTRACT

The concept of Small Medium and Micro Enterprises (SMMEs) was created and implemented by the South African Government in an attempt to improve the economy of South Africa, reducing the unemployment rate and eliminating poverty. As a basic objective, SMMEs strive toward sustainability, however in recent years sustainability is at an all time low as substantial a number of these businesses fail to become viable entities.

Popular literature show that Fast Moving Consumer Goods (FMCG) retail SMMEs make ineffective use of their accounting resources, resulting in them making critical business decisions without understanding and interpreting their financial performance or financial positions. These decisions have a 'toxic' affect on their business sustainability and as a result, it is perceived that these SMMEs make inefficient use of financial performance measures.

The key objective of this research is to establish what financial performance measures sourced from accounting resources are regarded as being critical for the sustainability of FMCG retail SMMEs during the current dispensation of an economic depression in South Africa.

To achieve the above dispensation, applied research will be used using 'action research' as the primary research paradigm supported by questionnaires for the purpose of data analysis, results of which were analysed using descriptive and inferential statistics. Recommendations culminate from the research to mitigate the research problem.

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CHAPTER 1: SCOPE OF THE RESEARCH

1.1 BACKGROUND TO THE RESEARCH PROBLEM

According to Bulletinonline (2003:**Online**), an estimated 1,080,000 Fast Moving Consumer Goods (FMCG) retail Small Medium and Micro Enterprises (hereafter for ease of referencing only referred to as SMMEs), were operating in South Africa during 2003, all of whom were striving towards business sustainability. Apart from Mexico, it is reported that South Africa has the highest failure rate for newly created businesses, most collapsing after only 3 months (Goodall, 2006:**Online**), while South African SMMEs are estimated to have an overall failure rate of between 70% and 80% (Venter, Van Eeden & Viviers, 2003:13).

According to Bizbooks (2008:**Online**), 80% of all small businesses fail within the first 5 years. Bizbooks' statement is complemented by an online report by Biyase (2009:**Online**), who estimates the most recent SMME failure rate to amount to 10,000 businesses failing each month. This in turn shows the urgency for business sustainability. Minister Trevor Manuel, stated in his 2007 Budget speech that due to weak SMME sustainability, millions of Rands and opportunities are being lost to the economy (Manuel, 2007:**Online**).

During August 2008, journalist Bronwynne Jooste reported on a global financial crisis which started an international economic panic. This global financial crisis furthermore had a negative effect on the majority of SMMEs trading in South Africa (Jooste, 2008:**Online**). The global recession impacted adversely on the sustainability of SMMEs to the extent that it was observed that what business have experienced since late 2008 was just the tip of the iceberg as a depression greater than the 1930 Great Depression, loomed ahead, which would dynamically negatively impact on small business sustainability (De Jager, 2009:1).

Apart from the economic downturn Jooste (2008:**Online**), further reports that business owners should obtain the skills to analyse and interpret financial information extracted from financial statements due to the new Companies Bill coming into effect during 2010, as it requires all businesses to have a set of financial statements that have to be audited. In a research survey by Delloite Touche Tohmatsu in co-operation with The Economist Intelligence Unit, it was determined that 78% of people

are of the opinion that financial performance indicators do not adequately capture their companies' strengths and weaknesses because of the limited understanding of accounting performance measures (Deloitte, Touche & Tohmatsu, 2007:2). Slabbert (2008:Online), points out that more than 50% of SMMEs are not ready for the 2010 Soccer World Cup because of the lack of adequate financial- and non-financial performance measurement. Oosthuysen (2009:24), in turn reports that the only way SMME business sustainability can be created is by promoting entrepreneurship and supporting entrepreneurs to succeed by understanding the 'bigger picture' of business.

1.2 STATEMENT OF RESEARCH PROBLEM

Research has shown that the majority of SMMEs in South Africa are perceived not to be sustainable. Perceived factors affecting overall SMME business sustainability are aspects such as financial difficulties, inadequate start-up financing, lack of management knowledge, lack of accounting knowledge, the underestimation of financial performance measures to name but a few. Currently, due to the economic turndown world wide, it is essential for SMMEs to have 'good habits' when it comes to business acumen by effectively making use of all its available resources. As a result, the research problem to be researched within the ambit of the dissertation reads as follows: "SMMEs are perceived not to be sustainable due to the ineffective utilisation of accounting resources."

1.3 RESEARCH QUESTION, SUB QUESTIONS AND OBJECTIVES

1.3.1 Research Question

The research question following the ambit of the research reads as follows:

"What financial performance measures sourced from accounting resources are regarded as being critical for the sustainability of SMMEs during the current dispensation of an economic depression in South Africa?"

1.3.2 Sub-Questions, Research Methods and Objectives

Sub-Question	Research Methods	Objectives
What trading factors are considered critical for sustainability?	Questionnaire (closed questions by means of ranking various factors that affect sustainability on a Likert scale)	To identify Critical Success Factors (CSFs) in and around the business.
Which critical performance indicators can be sourced from accounting records?	Questionnaire (closed questions by means of ranking various accounting performance indicators on a Likert scale)	Establish whether key performance Indicators are sourced from the identified CSFs.
What CSFs are being generated and used at present within SMMEs?	Questionnaire (closed questions by means of ranking various internal events / factors on a Likert scale)	Determine what CSFs are being generated at a continuous level from within the business.
To what extent are SMME owners and managers able to interpret the accounting sourced CSF?	Questionnaire (10 fixed questions relating to the effective interpretation of accounting on a Likert scale)	Establish the competency of owner managers to interpret their accounting information.

1.4 RESEARCH DESIGN

This research will constitute applied research, which will be conducted in the social world (Collis & Hussey, 2003:10-15). The research problem is primarily focused on effective SMME management and is of such a nature that the best outcome will be to apply the findings from the research in these entities to solve the primary research problem of SMME sustainability. The research will be empirical of nature, as it entails research of business SMME management, and requires interaction with people

(SMME owner managers) (Leedy & Ormrod, 2001:105). Due to the fact that the research will be empirical in nature, it will rely on the positivistic research paradigm (Welman, Kruger & Mitchell, 2007:6). The positivistic research paradigm will mainly be used to obtain numerical data from SMMEs on their perception of accounting information, perception of critical success factors affecting their businesses sustainability, and the perception of how owners of such businesses interpret their accounting information.

The research method best suited for this study is action research. According to Watkins (2008:44), action research should contribute to the body of knowledge and also directly produce usable knowledge that can be applied in practice. Coghlan and Brannick (2002:6-7), mention that action research involves solving a problem for the client (SMME owners) and to contribute to science. Kemmis (1985:36) cited by Welman *et al.* (2007:206), avers that action research allows participants of the study to influence, if not determine, the conditions of their own lives and work. South African SMMEs really have sustainability problems according to Biyase (2009:Online), and for this particular reason it is essential to obtain opinions, perceptions and answers from 'experts' in the field, who actually own and run such entities in order to help themselves to enhance their sustainability by means of this research.

Data collection will be executed using questionnaires. According to Remenyi, Williams, Money and Swartz (2002:290), the use of questionnaires are normally used for the collection of large quantity of evidence, which can be converted to numbers (qualitative). The units of analysis will be SMMEs and SMME owner managers that are actively involved in their respective SMME business activities. According to Collis and Hussey (2003:155-160), a sample is made up of some of the member of a 'population'. For this research study, non-probability sampling (Watkins, 2008:54), will be used and the method of sampling, which will be best suitable for this research is purposive sampling. Purposive sampling is used because the research focuses on small samples (Welman *et al.*, 2007:70), and because only specific samples from a specific group will be selected (Watkins, 2008:56). A sample size will be 127 SMME owner managers, who will represent SMMEs in the Cape Peninsula. Data will be analysed using descriptive and inferential statistics.

1.5 DELINEATION OF RESEARCH

The focus of the research is centered on owner managed non-franchised FMCG retail SMME businesses in the Cape Peninsula as defined in the Small Business Act of 1996 (South Africa, 1996:8) and Small Business Amendment Act of 2004 (South Africa, 2004:4).

1.6 CONTRIBUTION OF THE RESEARCH

The research will be of significant benefit to SMMEs as the research will assist and equip enterprises in the FMCG sector with relevant and useful tools for measuring business sustainability. Furthermore, SMMEs will be empowered with 'value-adding' knowledge on financial performance measurement, which will have the potential to significantly reduce the collapsing of these enterprises during a period of downturn or economic depression.

CHAPTER 2: LITERATURE REVIEW: SMME SUSTAINABILITY

2.1 INTRODUCTION

According to Taylor and Procter (2008:**Online**), the literature review represents an explanation of what has been published on a topic by accredited scholars and researchers. In this chapter a literature review will be conducted on retail Small Medium and Micro Enterprise (SMME) sustainability, where the concept will be discussed in detail. This chapter provides an overview of SMME sustainability, factors affecting sustainability and performance measurement frameworks and models currently used to enhance overall business sustainability. The aim of this research is to assist SMMEs owners to effectively manage their business enterprises emphasising the benefits of financial performance measures, which would assist them with their overall business success. This research will evaluate the following performance measurement frameworks and models:

- Non-financial performance measurement frameworks:
 - ♦ The Balanced scorecard (Kaplan & Norton,1996:18-21).
 - ♦ The Business excellence model (Leonard & McAdam, 2002:23-24).
 - ♦ Six Sigma (Thomas, Barton & Byard, 2008:262-271), and Brue (2009:50-51).
 - ♦ Performance prism (Neely, Adams & Crowe, 2001:6-7).
 - ♦ Results Only Working Environment (Fisher, 2009c:34-36).

- Financial performance measurement frameworks:
 - ♦ Financial statements (Du Plooy, Goodey, Lötter, Nortjé & Meyer, 2005:6,15,323-324,327), Sowden-Service (2006:11-13,32,42-44), Bruwer (2006:Chapter7), and Financial education (2007:**Online**).
 - ♦ Ratio analysis (Lambert, 2008:**Online**), Du Plooy *et al.* (2005:26), and Sowden-Service (2006: 665-685).

The discussion will be conducted by using the following headings, namely: Overview of SMME sustainability, factors affecting SMME sustainability, financial literacy and financial intelligence, business owner's involvement, performance measurement, non-financial performance measurement frameworks and financial performance measurement frameworks.

2.2 OVERVIEW OF SMME SUSTAINABILITY

According to Joubert, Schoeman and Blignaut (1999:21), and Berry, von Blottnitz, Cassim, Kesper, Rajaratnam and van Seventer (2002:**Online**), the concept of SMMEs were introduced by the Government of South Africa in 1996 with the main purpose of job-creation, poverty alleviation and boosting of the national economy. Polkinghorne (2001:**Online**), mentions that Government have given heaps of attention to SMMEs in the past decade by creating financial institutions and advice organisations to assist these entities with their overall sustainability.

Herrington (**s.a**) cited by Bloom (2009:62), mentions that these key organisations established by Government have so far met with very little success, as today SMMEs still have a very low survival rate. Bulletinonline (2003:**Online**) and Goodall (2006:**Online**), are of the opinion that an estimated 1,080,000 SMMEs were operating in South Africa in 2003 of which most were closing doors only after 3 months of operation.

Venter *et al.* (2003:13), express the opinion that SMMEs in general, have an overall failure rate of between 70% and 80%. Biyase (2009:**Online**), claims that the most recent SMME failure rate is expected to be about 10,000 businesses failing each month. Comparing the views of Herrington (**s.a**) cited by Bloom (2009:62), and Goodall (2006: **Online**), with that of Venter *et al.* (2003:13), and Biyase (2009:**Online**), it is evident that SMMEs have significant sustainability issues.

As a result, Manuel (2007:**Online**), avers that the effect of the weak SMME sustainability in South Africa, results in millions of Rands and opportunities being lost to the economy.

2.3 FACTORS AFFECTING SMME SUSTAINABILITY

Due to the current sustainability problems SMMEs are facing, numerous studies have been conducted by researchers to determine possible factors that are primarily affecting sustainability. Research has shown that these factors can be broken down into macro-economic factors, micro-economic-factors and psychological factors, aspects which are elaborated upon below to demonstrate the extent of elements affecting the sustainability of SMMEs in South Africa.

2.3.1 Macro-economic factors

According to Businessteacher (**s.a: Online**), and Mohr and Fourie (2004:11-12), macro-economic factors are external factors around a business that affects it directly. Businesses have limited / no control over such factors.

Roberts (1999:**Online**), is of the opinion that macro-economic factors are to blame for the weak SMME sustainability, which includes laws and regulations, policies, crime and government interface due to the common perception by SMMEs that government needs to support them. Jooste (2008:**Online**), further explains that the weakened South African currency, volatile market conditions and the global recession, as a result of a credit crunch which originated in USA (Kiyosaki & Lechter, 2002:105-106), are also to blame for the weak SMME sustainability. 'Disgruntled entrepreneurs' and 'uncertainty and crime stifle local investment', cited by (Venter *et al.*, 2003:14,17), describes the situation that in general, South African entrepreneurs seem to view economic uncertainty, crime, taxes, unemployment, exchange rates and legislation as the biggest threats facing the small business sector.

2.3.2 Micro-economic factors

According to Mohr and Fourie (2004:11-12), micro-economic factors are internal factors inside a business which affects it. Businesses have strong control over such factors. Venter *et al.* (2003:17), researched that ineffective marketing, lack of management skills, insufficient business knowledge and poor financial management were major micro-economic factors affecting small businesses. Econoaccounting (2006:**Online**), avers that poor financial management, inadequate bookkeeping, pitiable recordkeeping and the lack of financial knowledge are some of the key factors responsible for the weak SMME sustainability, as these businesses are 'not trained' to see the importance of accounting. Bruwer, Rolls, Brown, Sasman, Saaiman, Reagan, Soeker, Nicholson, Siljeur and Rensburg (2008:11), researched that two of the main factors negatively affecting overall sustainability are 'the lack of accounting knowledge', and 'overall financial difficulties'.

Kiyosaki (2008a:20), expresses the view that SMMEs tend to 'get lost' in their financial difficulties and forget to see the 'bigger business picture' by not solving their financial problems with sound financial methods. Herringting, Kew and Kew

(2008:47), claim that small businesses see business activities relating to finance/accounting somewhat to very challenging. Radebe (2006:**Online**), claims that the lack of adequate financing is another contributor to weak SMME sustainability. Casparie (2008:112), and Kiyosaki and Lechter (2003:109), describe that the odds of actually getting any business funded is about 3%, because many businesses are not aware that financial institutions only lend money to businesses with an adequate business system, which includes a precise business plan with accurate accounting forecasts (Smallbusinessnotes, 2008:**Online**)

2.3.3 Psychological factors

Psychological factors are described by Britannica (2009:**Online**), as ways in which human thinking and thought patterns influence business decisions. Business owners have direct control over psychological factors.

Gerber (2005:7,11), explains that a business owner needs to be taught a certain entrepreneurial mindset, as entrepreneurs should work more 'on' their business and not 'only inside' it. Gerber (1995:5, 65), claims that a small business is a direct, vivid mirror-image of its owner. Kiyosaki and Lechter (2003:109), mention that business owners require knowledge about their businesses (including themselves) and its systems, and that all of these systems should function at 100% when asserted: "Just because you can sing, does not mean you understand the system of marketing, or the system of finance and accounting, and the system of sales, and the system of hiring and firing people, and the legal system, and the many other systems that are required to keep a [recording] business afloat and make it successful".

Fisher (2008a:67), reports that the majority of small businesses are perceived to ignore the research that goes hand-in-hand with the specific industry they are entering into, including the analysis of limited resources they have at their disposal, which can range from monetary resources to knowledge-resources. Schultz (**s.a**) cited by (Fisher, 2009e:58-63), asserts that pre-research is crucial and that the nature of the businesses must be as such that inner drive comes naturally to the business owner as the business must relate to their passion. Verduyn (2009a:52-56), explains that a key aspect is that the small business should operate in an industry where the owner's passion lies. Maxwell (2007:1-4), mentions that a business will

only grow to its full potential, regarding profitability, when owners operate in businesses where their passion lies.

Gerber (2005:34), further explains the entrepreneur mind with the following metaphor: “. . . [T]he entrepreneur is defined by his creation . . . it lives where his fire is, inside not outside. It bakes in the internal oven of his burning passion over the hot coals of his imagination and his heart”.

Apart from having technical business insight Tracey (2008:82-83), points out that business owners should also be optimistic and ‘broad’ by effectively controlling one’s reactions and responses and looking at the ‘bigger business picture’ to make clear decisions. Stevens (2009:38-39), avers that apart from having a positive mindset small business owners should direct the business to be customer orientated, thus focusing on solving the customers’ problems. Binedell (**s.a**) cited by (Verduyn 2009b:85), explains that business owners should bring two things to their respective businesses: “. . .Realism, so that their path ahead can be mapped out; and hope, so that people will believe and commit to the business objectives”.

2.4 FINANCIAL LITERACY AND FINANCIAL INTELLIGENCE

According to Kiyosaki and Lechter (2003:146-147), financial literacy is about the drawing up of financial statements and analysing the ‘health’ of a business by correctly reading and interpreting the given financial information. Kiyosaki (2008b:19), explains that financial intelligence is part of our mental intelligence we use to solve our financial problems.

Kiyosaki (2009a:72-73), describes that money does not solve all financial problems but sound financial habits ease financial problems, which improves one’s financial literacy. Buffet (**s.a**) cited by (Brainy Quotes, 2009:**Online**), states the importance of financial literacy and financial intelligence in relation to financial statements as follows: “In the business world, the rearview mirror is always cleared than the windshield”. Gerber (2009:75), is of the opinion that the majority of small businesses owners are perceived not to be financially literate due to abnormal financial habits upon acquiring assets, which result in expenses rather than income being generated.

2.5 BUSINESS OWNER'S INVOLVEMENT

Javitch (2009:34-36), expresses the opinion that business owners should be actively involved in the appropriate managing of the business, as they need to transfer their ideals to their employees and set a clear tone at the top. Fisher (2008b:65), explains that the outcome of owners setting a tone at the top, is that the employees within the business, are provided with a role-model and an example to follow. Maxwell (2007:13-17; 2008:35-44), mentions that business owners are seen as leaders of their business and should manage their businesses, including themselves to achieve maximum success in business as they are the main influencers of their respective businesses.

BSM Consulting (2006:**Online**), avers that business owners are also human beings with a unique personality variety as each personality type has its own business strengths and weaknesses. Baron (2007:42,47-66), asserts that personality related factors can drastically affect business performance – these factors are known as the 'big 5' personality traits which are described as, 'openness to experience', 'conscientiousness', 'extroversion', 'agreeableness' and 'emotional stability'.

2.6 PERFORMANCE MEASUREMENT

Fisher (2009a:41-45), mentions that small business owners and managers are perceived as 'ignorant' when trying to understand the reasons behind a business that is doing well, and a business that is not doing so well. Performance measures assist business owners and managers in understanding their business inside-out. Fawcett, Smith and Cooper, (1997:410-421), describe that performance measurement gives the 'behind the scenes' understanding of a business entity and its processes, both internally and externally.

Fawcett *et al.* (1997:410-421), is supported by McAdam and Bailie (2002:972-996), who view performance measurement as measuring a business' progress to success presently and futuristically, and not just historically to enhance overall business sustainability.

Rudman and Hendricks (2006:1), report that various performance measurement frameworks are currently being implemented by large organisations to achieve

greater management effectiveness, but they are only implemented by SMMEs in a limited capacity although these frameworks are fairly easy to put into practice. Eccles (1991:**Online**), states that these existing frameworks can be broken down into financial- and non-financial performance measurement frameworks, which are explained upon in detail below.

2.7 NON-FINANCIAL PERFORMANCE MEASUREMENT FRAMEWORKS

According to Knowledge (2000:**Online**), non-financial performance measures are used for decision-making and performance evaluation by measuring business strategies, business objectives and the business environment effectively with the main focus on 'non-financial information'. Main non-financial performance measurement frameworks are elaborated upon.

2.7.1 Balanced scorecard framework

Kaplan and Norton (1996:18), explain that the balanced scorecard framework measures business performance across 4 allied perspectives, graphically depicted in Figure 2.1, namely financial, customer, internal business process and learning and growth.

Kaplan and Norton (1996:20), claim that these perspectives tie the stakeholders and customers to the business by providing financial information to the stakeholders regarding performance, excelling in specific if not all internal business processes, continuous learning and growth by the business, and it's staff, and furthermore, measuring overall customer satisfaction.

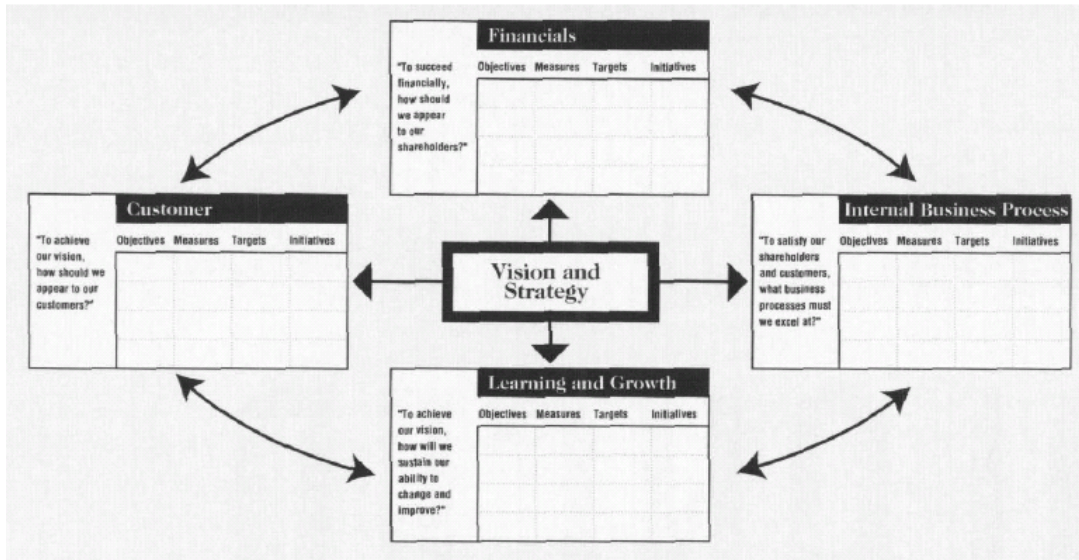


Figure 2.1: Translating vision and strategy: Four perspectives (Source: Kaplan & Norton, 1996:20)

Kaplan and Norton (1996:21), further explains that the outcomes for effectively implementing the balanced scorecard are:.

- ♦ Increase in employee skill.
- ♦ Increase in process quality.
- ♦ Enhancement of process cycle time.
- ♦ Improvement in delivery-times.
- ♦ Increase in customer satisfaction and customer loyalty.

2.7.2 Business excellence model

According to Leonard and McAdam (2002:23), the business excellence model focuses on 3 key levels within the organization, graphically depicted in Figure 2.2, namely at 'strategic'- , 'tactical'- and 'operational level'.

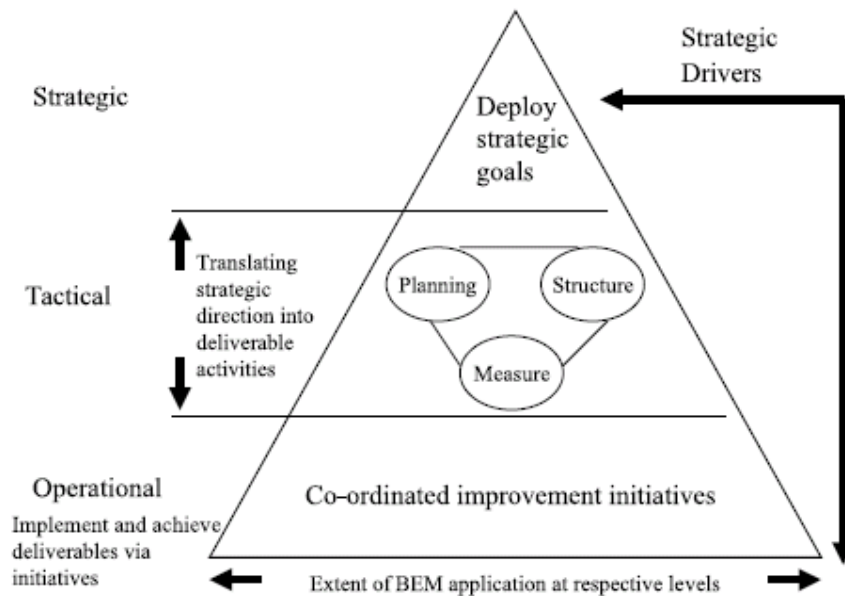


Figure 2.2: The strategic application of the Business excellence model (Source: Leonard & McAdam, 2002:23)

Leonard and McAdam (2002:23), furthermore describes that the strategic level provides for the business vision and missions to be allocated to strategic business goals, while the tactical level is used for translating the strategic business goals into achievable business activities and translation, which require the following steps:

- ♦ **Planning** - Identifying the expectations of the strategic business goals.
- ♦ **Structure** - Putting processes in place to achieve the identified expectations.
- ♦ **Measure** - Actual evaluation processes to measure achievements are created.

According to Leonard and McAdam (2002:24), the operational level, the achievable business activities at tactical level are implemented and measured accordingly.

2.7.3 Six Sigma framework

Brue (2009:50), explains that the Six Sigma framework allows the small business owner to ask the right questions and uncover and eliminate waste and defects, in and around the business, that may be erroneously accepted as part of the process and considered a normal 'cost of doing business'. The Six Sigma maintenance model specifically designed for this purpose is graphically depicted in Figure 2.3 below. Thomas *et al.* (2008:264), describe that Six Sigma focuses on a five-phase

methodology, commonly referred to as 'DMAIC', which is an acronym of the major steps within the framework, namely:

- ♦ **Define:** Identifying a specific business problem
- ♦ **Measures:** Measuring the identified business problem by means of adequate and relevant business information.
- ♦ **Analyse:** Investigating the identified business problem by asking questions such as 'what', 'why', 'where', 'who', 'when' and 'how'.
- ♦ **Improve:** Implementing possible solutions to the identified business problem.
- ♦ **Control:** Monitoring the new implementation in order to prevent and detect deviations.

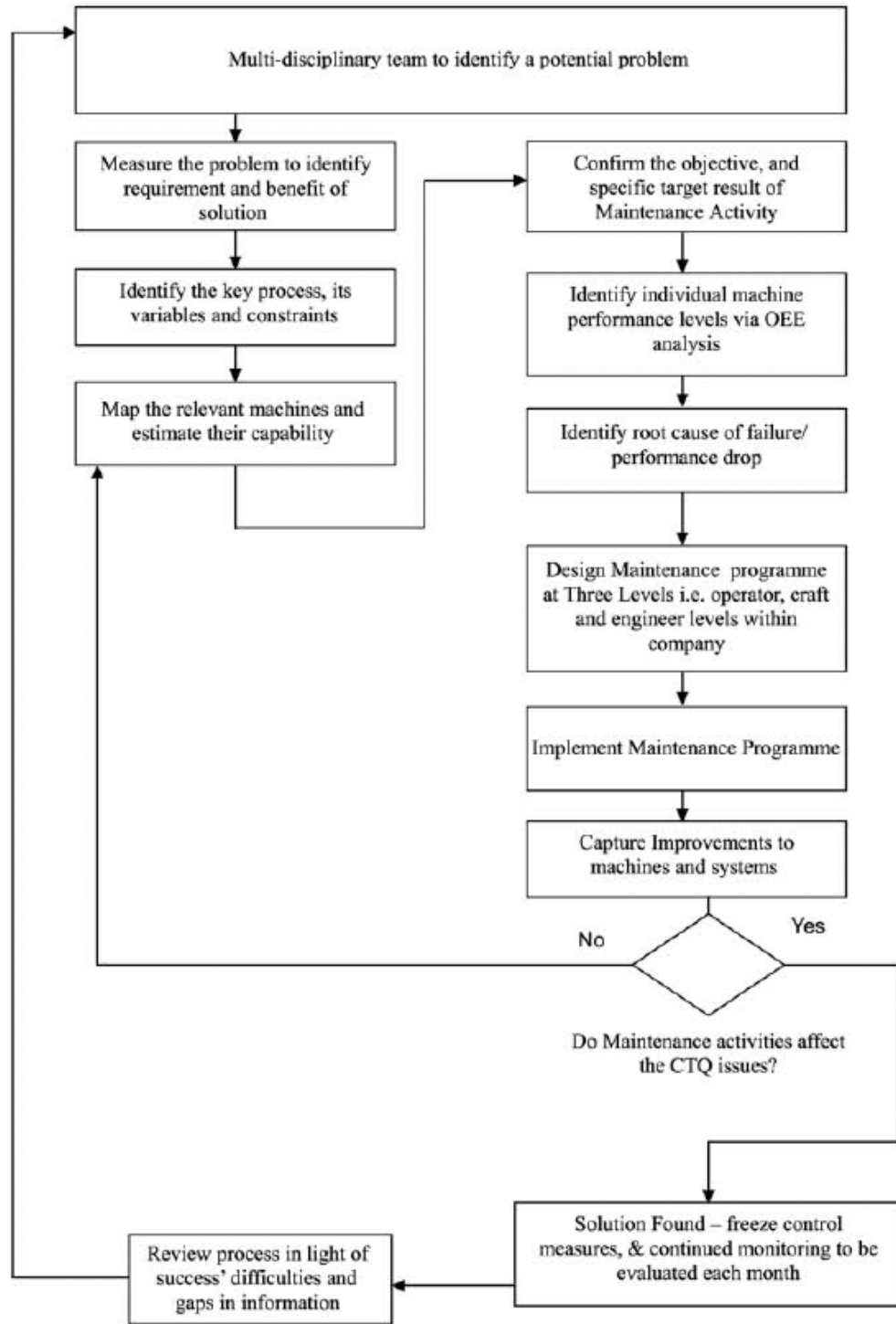


Figure 2.3: Six sigma maintenance model (Source: Thomas *et al.*, 2008:269)

2.7.4 Performance prism

Neely *et al.* (2001:6), express the opinion that the performance prism places emphasis on 5 primary facets, namely the stakeholders in the organisation, strategies, processes, capabilities and stakeholder contribution. This dispensation is graphically depicted in Figure 2.4 below.

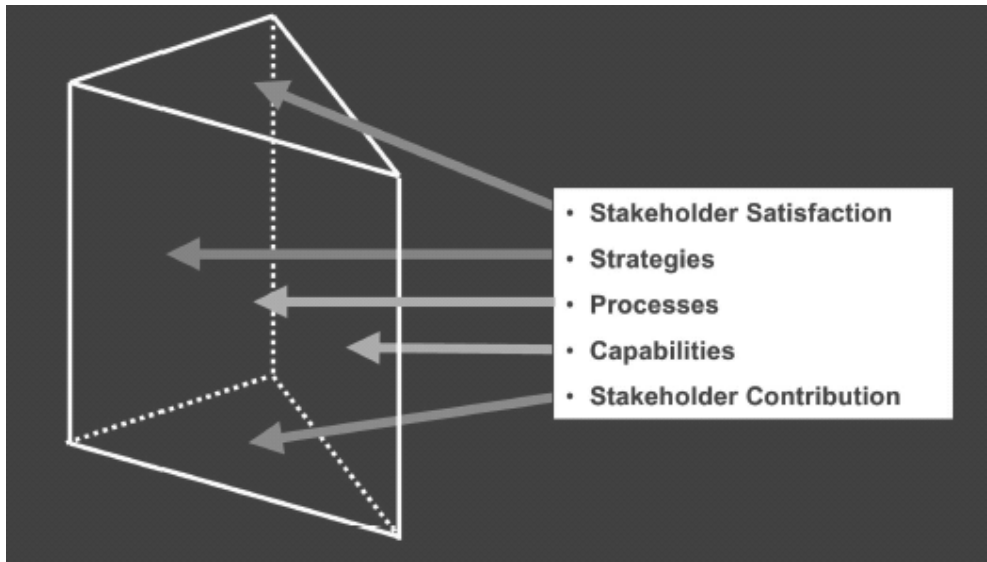


Figure 2.4: The five facets of the performance prism (**Source:** Neely, Adams & Crowe, 2001:12)

Neely *et al.* (2001:6), researched that 'stakeholders' in the 'organization facet' of the performance prism refer to all the important parties who play a significant role in and around the business and what they want and need, while the 'strategies facet' involve the type of approach required to ensure that the wants and needs of the stakeholders are fulfilled. Neely *et al.* (2001:7), furthermore explain that the 'processes facet' asks the question, 'What are the processes that need to be put in place in order to allow the strategies to be delivered?' The 'capabilities facet' include a combination of people, practices, technology and infrastructure that together enable the execution of the business processes, which results in optimal stakeholder contribution.

2.7.5 Results Only Working Environment

According to Fisher (2009c:34), the Results Only Working Environment (ROWE) is a results-based philosophy under which staff are held accountable for what they produce and are free to choose when and how they get the job done. Shippey (**s.a**) cited by (Fisher, 2009c:35), and Ressler and Thompson (**s.a**) cited by (Fisher,

2009c:36), noted that the successful implementation of ROWE requires the following input:

- ♦ Responsible and accountable personnel.
- ♦ Measurable and achievable business goals.
- ♦ Business must be outcome focused.
- ♦ Proper business structures.
- ♦ Open-minded environment.
- ♦ Liberal management.
- ♦ Equal treatment of employees.
- ♦ Trust from employees and employers.

Fisher (2009c:36), explains that the downside to ROWE is the fact that it will not be effective in every environment, because of the different requirements met by different industries.

2.8 FINANCIAL PERFORMANCE MEASURE FRAMEWORKS

Financial performance measurement is about measuring what's happening inside a business by making use of financial information. Rudman (2005:18-23), researched that roughly 1 out of every 5 SMMEs formulate a financial perspective on their operational business cycle activities, while, 76% of SMMEs primarily focus on their financial accounting results for guidance in making business decisions.

Financial information, used for financial performance measurement, can be sourced by means of financial statements, and various ratio analyses. Below follows a brief discussion on the various financial statements and ratio analyses, used for financial performance measurement.

2.8.1 Financial Statements

Financial statements are described by Sowden-Service (2006:10), as mechanisms to provide information that is useful to a wide range of users of the business to make effective business decisions. Sowden-Service (2006:11-13), further explains that financial statements have the following characteristics:

- ♦ **Understandability:** A person with reasonable accounting knowledge should be able to understand the financial information provided.
- ♦ **Relevancy:** The financial statements must be of such a nature that users thereof can make business decisions effectively.
- ♦ **Reliable:** The statements should be a true representation and be objective, prudent and complete.
- ♦ **Comparability:** Financial statements should be comparable from one year to the next.

According to Du Plooy *et al.* (2005:1-3), the financial information of any business can be broken down into 3 main elements of accounting, namely 'assets', 'equity' and 'liabilities'. Sowden-Service (2006:13), explains the elements of accounting as follows:

- ♦ **Asset:** A resource that is controlled by the entity as a result of a past event, which will result in future economic benefits to flow into the enterprise
- ♦ **Liability:** A present obligation of an entity as a result of a past event, which will result in future economic benefits to flow into the enterprise
- ♦ **Equity:** Assets less liabilities. It includes drawings, expenses, capital and income

According to Bruwer (2006:**Chapter 7**), there are 3 main financial statements used for effective decision-making, namely 'the balance sheet', 'the income statement' and a 'statement of changes in equity'. Du Plooy *et al.* (2005:323), add to this list the 'cash flow statement' as yet another important financial statement. The balance sheet, the income statement, the statement of changes in equity and the cash flow statement are elaborated upon below for the purpose of completeness.

2.8.1.1 The balance sheet

Du Plooy *et al.* (2005:6), describe that a business' balance sheet is a type of financial statement which captures all of the accounting elements in a summarised format, which have the characteristics as explained by Sowden-Service (2006:11-13), and graphically depicted by Figure 2.5 below:

Balance sheet at [Day] [Month] [Year]	
ASSETS	R
Non-current assets	x
Property, plant and equipment	x
Current assets	xx
Inventory	x
Trade and other receivables	x
Cash and cash equivalents	x
TOTAL ASSETS	xxx
EQUITY AND LIABILITIES	R
Equity	x
Non-current liabilities	x
Mortgage Bond	x
Current liabilities	xx
Trade and other payables	x
Bank Overdraft	x
TOTAL EQUITY AND LIABILITIES	xxx

Figure 2.5: The balance sheet (**Source:** Bruwer, 2006:Chapter 7)

According to Sowden-Service (2006:32), a balance sheet gives information regarding an entity's financial position, specifically the financial structure, economic resources controlled by the entity, liquidity and solvency.

2.8.1.2 The income statement

The income statement is described by Du Plooy *et al.* (2005:15), as a statement which reveals an entity's income, expenses and profits and/or losses. An example of an income statement is graphically depicted in Figure 2.6 below.

Income statement for the [period] ended [Day] [Month] [Year]	
	R
Sales	xxxx
Cost of sales	(x)
Gross Profit	xxx
Other income	x
Total Income	xxxx
Expenses	(xx)
Net Income before interest expense	xx
Interest Expense	(x)
Net Income	x

Figure 2.6: The income statement (**Source:** Bruwer, 2006:Chapter 7)

The income statement, according to Sowden-Service (2006:42-44), contains items such as revenue, cost of sales, gross profit, other income, operating expenses, net profit before tax, taxation and net profit for the year ended.

2.8.1.3 Statement of changes in equity

According to Du Plooy *et al.* (2005:15), the statement of changes in equity is a summary of movements pertaining equity throughout a given financial year. It comprises of an opening capital balance, additional owner contributions, profits and losses made during the financial year, which is captured in the income statement. Drawings by the owner and the closing capital balance at the end of the financial year are part and parcel of the statement of changes in equity. In Figure 2.7, a graphic depiction is provided of a layout of a statement of changes in equity.

Statement of changes in equity for the year ended [Day] [Month] [Year]	
Balance at [Beginning of the financial year]	xxx
Capital contribution	x
Net Income	xx
Drawings	(xx)
Balance at [Last day of financial year]	xxxx

Figure 2.7: The statement of changes in equity (**Source:** Bruwer, 2006:Chapter 7)

2.8.1.4 Cash flow statement

According to Du Plooy *et al.* (2005:323-324), another important statement, often overlooked by businesses, is the cash flow statement and is explained as a statement where a business can determine the following:

- ♦ How much money the business has collected from debtors.
- ♦ How much money the business borrowed and repaid to financial institutions.
- ♦ How much money was spent and received by on purchasing and selling assets.
- ♦ How much money the business has invested.

The cash flow statement, according to Du Plooy *et al.* (2005:327), can be broken down into the following elements:

- ♦ **Operating activities:** Any activities within the operations of an entity that is of a cash-nature i.e. normal business income and expenses for cash.
- ♦ **Investing activities:** Any activities where non-current assets are purchased and/or sold.
- ♦ **Financing activities:** Any activities, which involve capital and/or long term financing.

A graphical depiction of the above analyses is provided in Figure 2.8.

Cash Flow Statement
For the month ended January 31, 2002

Operating Activities	
Cash collected from customers	\$ 20,000
Cash paid for rent	(2,000)
Cash paid to employees	(3,000)
Cash paid for utilities	(2,000)
Cash flow from operating activities	<u>\$ 13,000</u>
Investing Activities	
Purchase of equipment	\$(60,000)
Purchase of securities	(3,000)
Sale of securities	3,500
Cash flow from investing activities	<u>\$ (59,500)</u>
Financing Activities	
Issuance of stock	\$200,000
Increase in notes payable	50,000
Repurchase of treasury stock	(100)
Cash flow from financing activities	<u>\$ 249,900</u>
Total cash flow	\$ 203,400
Beginning cash	<u>0</u>
Ending cash	<u>\$ 203,400</u>

Figure 2.8: The cash flow statement (Source: Financial-education, 2007:Online)

2.8.2 Ratio analysis

Du Plooy *et al.* (2005:26), noted that the majority of business entities rely on financial statements to make crucial decisions, however have a limited skill to analyse the data. This is where the concept of ratio analysis comes into play. Lambert (2008:Online), is of the opinion that ratio analyses are used by businesses for decision-making based on calculations with regard to profitability, liquidity, solvency and financial efficiency. The various types of ratio analyses are expanded upon below.

2.8.2.1 Profitability ratios

According to Sowden-Service (2006:665), profitability is about analysing profits and profitability in the income statement and balance sheet, including related capital investments. The profitability ratios for small businesses pertain to the following:

- **Gross profit margin:** The gross profit margin indicates a business' gross profit as a percentage of its net sales (Sowden-Service, 2006:675). Gross profit is

revenue less cost of sales, while net sales includes all sales during a financial year less sales returns. The gross profit margin is calculated as follows: $\text{Gross profit} \div \text{Net Sales} \times 100$.

- **Net profit margin:** The net profit margin indicates a business' net profit before interest expenses and taxation, as a percentage of its net sales (Sowden-Service, 2006:676). Net profit equals gross profit less operating expenses plus operating income. The net profit margin is calculated as follows: $\text{Profit before interest expense and taxation} \div \text{Net Sales} \times 100$.

- **Return on capital employed:** Return on capital employed indicates a business' net profit before interest expenses and taxation as a percentage of its average capital employed (Sowden-Service, 2006:676). Capital employed refers to capital contributions and long term financing. The average is calculated by adding the capital employed for the current year and previous year together and dividing the total by two. The return on capital is calculated as follows: $\text{Profit before interest expense and tax} \div \text{average capital employed} \times 100$.

- **Return on owner's equity:** Return on owner's equity indicates the return in a percentage format, what the owner received for contributing capital towards his / her business (Sowden-Service, 2006:678). The average owner's equity is calculated by adding the closing capital balance at the end of the current year to the balance of the previous year and dividing the total by two. Return on owner's equity is calculated as follows: Profit after

interest and taxation ÷ average owner's equity.

- **Return on assets:** This ratio indicates the effectiveness of the usage of a business' assets as a percentage (Sowden-Service, 2006:678). Total average assets are calculated by adding the balance of total assets for the current year to the balance of the previous year and dividing the total by two. Assets include property, plant and equipment, financial assets, inventory, trade and other receivables and cash and cash equivalents. The return on assets is calculated as follows: Profit before interest expense and taxation ÷ total average assets.

2.8.2.2 Liquidity ratios

According to Sowden-Service (2006:665), liquidity is described as a business' ability to repay its debts in the short term. As a result, all liquidity ratios focus on current assets and current liabilities, which have a 'life-span' of less than 12 months. The liquidity ratios for small businesses pertain to the following.

- **Current ratio:** The current ratio expresses the total current assets as a fraction of the total current liabilities (Sowden-Service, 2006:681). Current assets include trade and other receivables, cash and cash equivalents and inventory while current liabilities include trade and other payables. Ideally, the current ratio norm is considered to be 2:1. The current ratio can be expressed as follows: Current assets : current liabilities.

- **Quick ratio:** According to Sowden-Service (2006:681), the quick ratio (acid-test) is a modified current status, which takes inventory out of the equation because of its difficulty to turn into cash. The

ideal ratio is considered to be 1:1. The quick ratio can be expressed as follows: (Current assets – inventory) : current liabilities.

➤ **Working capital ratio:**

The working capital ratio expresses the percentage of total assets that are relatively liquid (Sowden-Service, 2006:681). Working capital is viewed as current assets – current liabilities (net current assets). The working capital ratio can be expressed as follows: Working capital : Total assets.

➤ **Debt collection period:**

The debt collection period indicates the number days debtors take to settle their accounts with the business (Sowden-Service, 2006:682). The average debtors balance is used to calculate this period and is made up of the sum of the current debtors balance and the prior year's debtors' balance divided by two. The debt collection period can be expressed as follows: Average debtors balance ÷ Net credit sales x 365.

➤ **Debtors' turnover:**

According to Sowden-Service (2006:682), the debtors' turnover ratio indicates the number of times within a financial year debtors pay their accounts. The debtors' turnover ratio can be expressed as follows: 365 ÷ Debt collection period.

➤ **Inventory on hand:**

The inventory on hand ratio indicates the number of stock in days that the business have on hand in its store-room (Sowden-Service, 2006:682). The average inventory balance is made up of the sum of the inventory balance for the current year and the previous year and divided by two. The inventory on hand ratio can

be expressed as follows: $\text{Average inventory balance} \div \text{cost of sales} \times 365$.

- **Inventory turnover:** According to Sowden-Service (2006:683), the inventory turnover ratio indicates how fast inventory is sold within the business. The inventory turnover can be expressed as follows: $365 \div \text{Inventory on hand}$.

- **Credit payment period:** The credit payment period indicates the number of days the business takes to settle their accounts with creditors (Sowden-Service, 2006:683). The average creditors balance is used to calculate this period and is made up of the sum of the current creditors balance and the previous year's creditors' balance divided by two. The creditors' payment period can be expressed as follows: $\text{Average creditors balance} \div \text{credit purchases} \times 365$.

- **Creditors' turnover:** The creditors' turnover ratio indicates the number of times creditors are paid within a financial year (Sowden-Service, 2006:683). The creditors' turnover ratio can be expressed as follows: $\text{Credit purchases} \div \text{average creditors' balance}$.

- **Business cycle:** According to Sowden-Service (2006:684), the business cycle indicates the number of days to complete a full business cycle (operating cycle). The business cycle ratio can be expressed as follows: $\text{Days of inventory on hand} + \text{debtors collection period} - \text{creditors payment period}$.

2.8.2.3 Solvency ratios

According to Sowden-Service (2006:665), solvency can be explained as the ability of a business to repay its debts in the long term. The solvency ratios for small businesses, pertain to the following.

- **Equity ratio:** The equity ratio indicates how much of the total business assets are financed by the owners, which also indicates the strength of the business (Sowden-Service, 2006:684). The equity ratio can be expressed as follows: $\text{Owner's equity} : \text{total assets}$.

- **Debt ratio:** According to Sowden-Service (2006:684), the debt ratio indicates how much of the asset base is financed by external parties. The debt ratio can be expressed as follows: $\text{Total liabilities} : \text{total assets}$.

- **Solvency ratio:** The solvency ratio indicates how much of a business' liabilities are covered by assets – in essence the capacity of the company to repay its long-term debts (Sowden-Service, 2006:685). The debt solvency ratio can be expressed as follows: $\text{Total assets} : \text{total liabilities}$.

- **Borrowing ratio:** According to Sowden-Service (2006:685), the borrowing ratio indicates interest bearing debt in a ratio to owners' equity. Interest bearing debt is viewed as liabilities on which a business has to pay interest. The borrowing ratio can be expressed as follows: $\text{Interest bearing liabilities} : \text{owner's equity}$.

2.9 CONCLUSION

Although SMME sustainability is largely affected by macro- and micro-economic factors, such businesses can still make the best of a bad situation by overcoming psychological factors by applying an entrepreneurial mindset (Gerber, 2005:34). According to Kiyosaki and Lechter (2003:146-147), psychological factors i.e. the mindset of a business owner, is not enough on its own, as good financial education is also required in order to make important business decisions based on an organisations' financial performance. As a result, with the correct mindset and right knowledge, a business can flourish, no matter what problems it faces.

To measure the 'flourishing progress' of a business Eccles (1991:**Online**), suggests financial and non-financial performance measures to be used by businesses, however Rudman (2005:18-23), noted that 76% of these businesses are more likely to focus on their financial performance measures than their non-financial performance measures. Du Plooy *et al.* (2005:26), acknowledge the views of Rudman (2005:18-23), and Kiyosaki and Lechter (2003:146-147), when the authors explain that the majority of business entities rely on financial statements and tend to only look at the figures of the financial statements to make crucial decisions, however have a limited skill to analyse the figures.

From the above the analogy can be drawn that small businesses are complex by nature, nevertheless financial performance measures are very important, however is often misunderstood, underestimated and implemented unsuccessfully. This can cause business owners to make wrong business decisions, which have a direct impact on business' sustainability.

CHAPTER 3: SURVEY DESIGN AND METHODOLOGY

3.1 AIM OF THIS CHAPTER

The aim of this chapter and the survey contained therein is to determine which accounting resources SMMEs make use of. The ultimate objective being to solve the research problem as defined in Chapter 1, Paragraph 2, which reads as follows:

“SMMEs are perceived not to be sustainable due to the ineffective utilisation of its accounting resources”.

3.2 CHOICE OF SAMPLING METHOD

For this study, purposive sampling, will be used. According to Watkins (2008:56), purposive sampling is used for a particular ‘purpose’, for instance choosing people who are ‘typical’ of a group, or those who represent diverse perspectives on an issue. Purposive sampling is used for this research because the research focuses on a small sample of 127 FMCG retail SMMEs with the main focus to obtain ‘rich data’ (Welman, *et al.*, 2007:70).

3.3 THE TARGET POPULATION

According to Collis and Hussey (2003:155-160), a ‘sample’ is made up of some of the members of a ‘population’. Welman *et al.* (2007:126), describes a target population as the population to which the researcher ideally would like to generalise his or her results on. Collis and Hussey (2003:55), defines a target population as a defined set of people or collection of items which is under consideration. The target population of this research is non-franchised FMCG retail SMMEs.

A sample of 127 FMCG retail SMME owner-managers will be chosen operating in the Cape Peninsula.

3.4 DATA COLLECTION

According to Emory and Cooper (1995:270, 279, 282), three primary types of data collection methods can be distinguished, namely:

- ♦ Personal interviewing.
- ♦ Telephonic interviewing.
- ♦ Self-administered questionnaires / surveys.

According to Watkins (2008:57-67), data can be collected by means of:

- ♦ Focus groups.
- ♦ Role playing.
- ♦ In-dept surveys.
- ♦ Large-scale surveys.
- ♦ Interviews.
- ♦ Observation.
- ♦ Questionnaires.

The primary data collection method used for this research is by means of questionnaires. 'Survey' is described as an attempt to collect data from members of a population in order to determine the current status of that population with respect to one or more variables (Gay & Diehl, 1992:238). According to Watkins (2008:67), a questionnaire is a list of carefully structured questions, chosen after considerable testing with a view to elicit reliable responses from a chosen sample.

3.5 MEASUREMENT SCALES

The questionnaire will be based on the Likert scale (Welman *et al.*, 2007:156 and Likert, 1932:1-55), where by respondents were asked to respond to each statement / question, by choosing one of five agreement choices. The reason for choosing the Likert scale is because the scale can be used directly to support the research problem in question. According to Emory and Cooper (1995:180-181), advantages of using the Likert scale include:

- ♦ Easy and quick to construct.
- ♦ Each item meets and empirical test for discriminating ability.
- ♦ The Likert scale is probable more reliable than the Thurston scale, and it provides a greater volume of data than the Thurston differential scale.

- ♦ The Lickert scale is also treated as an interval scale

3.6 SURVEY DESIGN

The survey design most commonly used in business and management, is that of the 'descriptive survey'. According to Leedy & Ormond (2001:196), a survey is a simple design that poses a series of questions to willing participants; summarises their responses with percentages, frequency counts, or more sophisticated statistical indexes; and then draws inferences about a particular population from the responses of the sample.

According to Watkins (2008:143), the statements or questions within the survey should be designed with the following principles in mind:

- ♦ Avoidance of double-barrelled questions or statements.
- ♦ Avoidance of vague or imprecise questions.
- ♦ Avoidance of double-negative questions or statements.
- ♦ Avoidance of biased wording and unclear questions
- ♦ Avoidance of leading questions or statements
- ♦ Avoidance of the assumption of prior knowledge

According to Riley, Wood, Clark, Wilkie and Szivas (2000), cited by Rothman, (2006:63), the survey should be designed in accordance with the following stages:

- ♦ **Stage one:** Identify the topic and set objectives.
- ♦ **Stage two:** Pilot a questionnaire to find out what people know and what they view as the important issues.
- ♦ **Stage three:** List the areas of information needed and refine the objectives.
- ♦ **Stage four:** Review the responses to the pilot.
- ♦ **Stage five:** Finalise the objectives.
- ♦ **Stage six:** Write the questionnaire.
- ♦ **Stage seven:** Re-pilot the questionnaire.
- ♦ **Stage eight:** Finalise the questionnaire.
- ♦ **Stage nine:** Code the questionnaire.

3.7 VALIDATION OF SURVEYS

This author has validated 60% (76 surveys) of all surveys received by means of telephone conversations. The validation questions asked included: “Are you the owner / manager of the specific SMME?”, “Do you operate in the specific suburb?” and “What is the name of your SMME?”

3.8 DETERMINING THE USAGE OF ACCOUNTING RESOURCES: SURVEY

Question 1: “In what industry does your business operate in? (e.g. Fast Food)”

Question 2a: “Please indicate the following information about your business: employees employed”

Question 2b: “Please indicate the following information about your business: business existence (in years)”

Question 3: “What position do you hold in this enterprise?”

Question 4: “How many years of experience do you have in the indicated position?”

Question 5: “How useful are the following ratios in your entity? (Circle the best rating out of 5) [N/A = Not applicable, 1 = Minor help, 5 = Major help]”

Question 6: “How helpful are the following statements to you with regard to business decision-making? (Circle the appropriate rating out of 5) [N/A = Not applicable, 1 = Minor help, 5 = Major help]”

Question 7: “How do you measure the following items in your business? Circle the best rating out of 5 [N/A = Not applicable, 1 = Accounting information, 2 = Non-accounting information]”

Question 8: “If you have circled a 1 in the previous question, where do you source your accounting information from? Make an “x” in all appropriate boxes”

Question 9: “What influence do the following accounts have with regard to your sustainability? Circle the most appropriate rating out of 5 [N/A = Not applicable, 1 = Little influence, Large, 5 = Major influence]”

3.9 CONCLUSION

In this chapter the ‘determining the usage of accounting resources’ survey design and methodology was addressed under the following functional headings:

- ♦ Aim of this chapter
- ♦ Choice of sampling method

- ♦ The target population
- ♦ Data collection
- ♦ Measurement scales
- ♦ Survey design
- ♦ Validation of surveys
- ♦ Determining the usage of accounting resources: survey

In chapter 4, the results from the survey will be analysed in detail and final analogies will be drawn.

CHAPTER 4: ANALYSIS AND FINDINGS

4.1 INTRODUCTION

Data analysis represents the process of bringing order, structure and meaning to the mass of collected data (de Vos 2002, 339). This chapter discusses the results of the data analysis gleaned from the survey conducted at South African FMCG retail SMMEs in the Cape Peninsula area. The main objective of this study is to determine the sustainability of FMSG SMMEs in South Africa. The data obtained from the completed questionnaires will be presented and analysed by means of various analyses (uni-variate, bi-variate and multivariate)

The data has been analysed by using SAS software. As descriptive statistics, frequency tables are displayed in Paragraph 4.3.2, which shows the distributions of the statement responses. Descriptive statistics is used to summarize the data. As a measure of central tendency and dispersion, Table 4.3 shows the means and standard deviation of all the statements.

4.2 ANALYSIS METHOD

4.2.1 Validation survey results

A descriptive analysis of the survey results returned by the research questionnaire respondents are reflected below. The responses to the questions obtained through the questionnaires are indicated in table format for ease of reference. Data validation is the process of ensuring that a program operates on clean, correct and useful data. The construct validation however can only be taken to the point where the questionnaire measure what it is suppose to measure. Construct validation was addressed in the planning phase of the survey and also when the questionnaire was developed. This questionnaire is intended to measure the sustainability of FMCG SMMEs.

4.2.2 Data format

The data was received in Microsoft Excel format and then imported into SAS-format through the SAS ACCESS module. This information was then analysed.

4.2.3 Preliminary analysis

The reliability of the statements in the questionnaire posted to the sample respondents are tested by using the Cronbach Alpha tests. (See Paragraph 4.3.1). Descriptive statistics was performed on all variables; displaying means, standard deviations, frequencies, percentages, cumulative frequencies and cumulative percentages. These descriptive statistics are discussed in paragraphs 4.3.2 and 4.3.3. (See also computer printouts in Annexure A and B).

4.2.4 Inferential statistics

The following inferential statistics are performed on the data:

- Cronbach Alpha test.
- ANOVA for comparison of means between management and staff members.
- Kruskal Wallis test for more than 2 independent samples

4.2.5 Technical report with graphical displays

A written report with explanations of all variables and their outcome was compiled. A Cross analysis of variables where necessary were performed, attaching statistical probabilities to indicate the magnitude of differences or associations.

All inferential statistics are discussed in Paragraph 4.3.4.

4.2.6 Assistance to researcher

The conclusions made by the researcher, was validated by the statistical report. Help is given to interpret the outcome of the data. The final report written by the researcher was validated and checked by a qualified statistician to exclude any misleading interpretations.

4.2.7 Sample

The target population was South African non-franchised FMCG retail SMMEs in the Cape Peninsula area. The sample was drawn from FMCG SMME owner managers that are actively involved in their respective SMME business activities. A non-probability purposive sample of 127 FMCG SMME owner managers, which represent FMCG SMMEs in the Cape Peninsula were drawn.

4.3 ANALYSIS

In total, 127 respondents from the population of South African non-franchised FMCG retail SMMEs in the Cape Peninsula answered the questionnaire posted to them. The items (statements) in the questionnaire will be tested for reliability in the following paragraph.

4.3.1 Reliability testing

Cronbach's Alpha is an index of reliability associated with the variation accounted for by the true score of the underlying construct. Construct is the hypothetical variables that are being measured (Schindler & Cooper, 2001:216-217). More specific, Cronbach's alpha measures how well a set of items (or variables) measures a single uni-dimensional latent construct.

The reliability test (Cronbach's Alpha Coefficient) was done on all the items (statements), which represent the measuring instrument of this survey, with respect to the responses rendered in this questionnaire. The results are represented in Table 4.1.

Table 4.1: Cronbach's Alpha Coefficients for survey measuring instrument.

Statements	Variable nr.	Correlation with total	Cronbach's Alpha Coefficient
SECTION C: Business – Ratio analysis identification			
5.1 Gross profit percentage	Q05_01	0.4555	0.9311
5.2 Net profit percentage	Q05_02	0.3478	0.9316
5.3 Return on capital employed	Q05_03	0.5203	0.9306
5.4 Return on equity	Q05_04	0.5050	0.9307
5.5 Return on assets	Q05_05	0.4582	0.9310
5.6 Current ratio	Q05_06	0.3950	0.9313
5.7 Acid-test ratio	Q05_07	0.4565	0.9310
5.8 Working capital ratio	Q05_08	0.4216	0.9312
5.9 Debtors' collection period	Q05_09	0.4389	0.9311
5.10 Debtors' turnover	Q05_10	0.5142	0.9306
5.11 Inventory on hand	Q05_11	0.4658	0.9310
5.12 Inventory turnover	Q05_12	0.4963	0.9309
5.13 Creditors payment period	Q05_13	0.4774	0.9309
5.14 Creditors turnover	Q05_14	0.5741	0.9303
5.15 Equity ratio	Q05_15	0.5601	0.9303
5.16 Dept ratio	Q05_16	0.6738	0.9296
5.17 Solvency ratio	Q05_17	0.5437	0.9304
5.18 Dept equity ratio	Q05_18	0.5734	0.9302
5.19 Borrowing ratio	Q05_19	0.5889	0.9301
SECTION D: Business – Statement identification			
6.1 Income statement	Q06_01	0.3759	0.9314
6.2 Cash flow statement	Q06_02	0.4605	0.9310
6.3 Balance sheet	Q06_03	0.5382	0.9306
6.4 Statement of changes in equity	Q06_04	0.5314	0.9305
6.5 Bank statement	Q06_05	0.3743	0.9316
6.6 Bank reconciliation statement	Q06_06	0.3940	0.9313
6.7 Creditors reconciliation statement	Q06_07	0.5568	0.9304
6.8 Debtors reconciliation statement	Q06_08	0.5462	0.9304
6.9 Trial balance	Q06_09	0.5291	0.9306
SECTION E: Business – Measurement techniques			
7.1 Business goal achieved	Q07_01	0.0431	0.9325
7.2 Business sustainability	Q07_02	0.0477	0.9325
7.3 Competition	Q07_03	0.2488	0.9320
7.4 Creditors	Q07_04	0.3923	0.9316
7.5 Customer satisfaction	Q07_05	0.1610	0.9322
7.6 Debtors	Q07_06	0.3234	0.9318
7.7 Internal controls	Q07_07	0.2381	0.9320

Statements	Variable nr.	Correlation with total	Cronbach's Alpha Coefficient
7.8 Operating (business) system	Q07_08	0.2929	0.9319
7.9 Profitability	Q07_09	0.0303	0.9324
7.10 Quality control	Q07_10	0.1832	0.9322
7.11 Trends	Q07_11	0.0285	0.9325
7.12 Staff morale	Q07_12	0.3080	0.9319
7.13 Staff productivity	Q07_13	0.2266	0.9321
7.14 Staff skills	Q07_14	0.3392	0.9319
7.15 Stock control	Q07_15	0.1362	0.9323
SECTION G: Identification of internal critical success factors			
9.1 Accounting fees	Q09_01	0.3513	0.9316
9.2 Administration fees	Q09_02	0.4878	0.9308
9.3 Advertising	Q09_03	0.3551	0.9316
9.4 Bad debts	Q09_04	0.3855	0.9314
9.5 Bank (Favourable)	Q09_05	0.3705	0.9315
9.6 Bank charges	Q09_06	0.2587	0.9320
9.7 Capital	Q09_07	0.2650	0.9319
9.8 Cell phone costs	Q09_08	0.2258	0.9322
9.9 Cost of sales	Q09_09	0.2241	0.9321
9.10 Creditors	Q09_10	0.3369	0.9317
9.11 Debtors	Q09_11	0.4128	0.9312
9.12 Depreciation of assets	Q09_12	0.3868	0.9314
9.13 Discount allowed to customers	Q09_13	0.2106	0.9325
9.14 Discount received from suppliers	Q09_14	0.2512	0.9321
9.15 Drawings	Q09_15	0.4070	0.9313
9.16 Electricity (ESKOM)	Q09_16	0.1912	0.9322
9.17 Expenses payable	Q09_17	0.4257	0.9312
9.18 Income receivable	Q09_18	0.2594	0.9320
9.19 Interest expense	Q09_19	0.4754	0.9309
9.20 Inventory (stock)	Q09_20	0.1997	0.9322
9.21 Long term loan(s)	Q09_21	0.4432	0.9310
9.22 Maintenance and repairs	Q09_22	0.1646	0.9324
9.23 Marketing	Q09_23	0.2547	0.9321
9.24 Operating lease(s)	Q09_24	0.2894	0.9319
9.25 Petrol prices	Q09_25	0.3936	0.9313
9.26 Prepaid expenses	Q09_26	0.4412	0.9311
9.27 Pre-received income	Q09_27	0.4219	0.9312
9.28 Purchases	Q09_28	0.1696	0.9323
9.29 Purchases returns	Q09_29	0.2764	0.9320
9.30 Rates and taxes (municipal)	Q09_30	0.3555	0.9315
9.31 Rent expenses	Q09_31	0.3862	0.9314

Statements	Variable nr.	Correlation with total	Cronbach's Alpha Coefficient
9.32 Salaries (employees)	Q09_32	0.1182	0.9326
9.33 Sales	Q09_33	0.2346	0.9320
9.34 Sales returns	Q09_34	0.2539	0.9321
9.35 Staff training	Q09_35	0.3605	0.9315
9.36 Stationary	Q09_36	0.2082	0.9322
9.37 Taxation (SARS)	Q09_37	0.5049	0.9308
9.38 Telephone costs	Q09_38	0.2281	0.9321
9.39 Wages (Employees)	Q09_39	0.1645	0.9323
9.40 Water	Q09_40	0.3220	0.9317
Cronbach's Coefficient Alpha for standardized variable			0.9281
Cronbach's Coefficient Alpha for raw variables			0.9323

According to the Cronbach's Alpha Coefficients (Table 4.1) for all the items in the questionnaire:

- 0.9323 for raw variables; and
- 0.9281 for standardized variables;

were more than the acceptable level of 0.70, which proves the questionnaire to be reliable and consistent.

4.3.2 Descriptive statistics

Table 4.2 shows the descriptive statistics for all the variables in the questionnaire measuring the sustainability of SMMEs with the frequencies in each category and the percentage out of total number of questionnaires. It is of importance to note that the descriptive statistics are based on the total sample. In some cases the answers given as N/A and will be shown in the descriptive statistics. These descriptive statistics are also shown in Annexure A. Due to the voluminous extent of table 4.2, the content thereof is reflected and contained within the ambit of Annexure D.

It is of importance to note that when calculating the means, median and standard deviation, the N/A category was excluded. This means that for the different items (statements) the number of respondents will differ.

Table 4.2: Descriptive statistics for the statements

Variable	N	Mean	Median	Standard Deviation	Range
SECTION C: Business – Ratio analysis identification					
5.1 Gross profit percentage	100	3.64	4.00	1.2514	4
5.2 Net profit percentage	105	3.50	4.00	1.3737	4
5.3 Return on capital employed	84	2.84	3.00	1.3665	4
5.4 Return on equity	80	2.76	3.00	1.2038	4
5.5 Return on assets	78	2.69	3.00	1.3320	4
5.6 Current ratio	80	2.66	2.00	1.2112	4
5.7 Acid-test ratio	69	2.67	3.00	1.1964	4
5.8 Working capital ratio	79	2.92	3.00	1.4568	4
5.9 Debtors' collection period	54	2.93	3.00	1.5644	4
5.10 Debtors' turnover	52	2.67	2.00	1.3680	4
5.11 Inventory on hand	97	3.61	4.00	1.1775	4
5.12 Inventory turnover	98	3.67	4.00	1.1994	4
5.13 Creditors payment period	79	3.15	3.00	1.2309	4
5.14 Creditors turnover	71	2.79	3.00	1.1578	4
5.15 Equity ratio	70	2.67	3.00	1.2362	4
5.16 Dept ratio	64	2.53	2.00	1.2211	4
5.17 Solvency ratio	68	2.63	2.00	1.2802	4
5.18 Dept equity ratio	63	2.46	2.00	1.2421	4
5.19 Borrowing ratio	64	2.52	2.00	1.3915	4
SECTION D: Business – Statement identification					
6.1 Income statement	111	3.78	4.00	1.2678	4
6.2 Cash flow statement	96	3.60	4.00	1.3571	4
6.3 Balance sheet	97	3.56	4.00	1.3226	4
6.4 Statement of changes in equity	73	2.88	3.00	1.3223	4
6.5 Bank statement	116	4.30	5.00	0.9346	3
6.6 Bank reconciliation statement	101	3.71	4.00	1.3808	4
6.7 Creditors reconciliation statement	80	3.11	3.00	1.4408	4
6.8 Debtors reconciliation statement	62	2.85	2.00	1.5241	4
6.9 Trial balance	87	3.33	3.0	1.432	4
SECTION G: Identification of internal critical success factors					
9.1 Accounting fees	87	2.59	3.00	1.2347	4
9.2 Administration fees	91	2.64	3.00	1.2249	4
9.3 Advertising	99	2.96	3.00	1.3771	4
9.4 Bad debts	61	2.62	2.00	1.2931	4
9.5 Bank (Favourable)	117	3.68	4.00	1.3238	4
9.6 Bank charges	120	2.95	3.00	1.3954	4
9.7 Capital	120	3.63	4.00	1.2960	4
9.8 Cell phone costs	108	2.93	3.00	1.2949	4
9.9 Cost of sales	121	3.76	4.00	1.1549	4

9.10 Creditors	89	3.11	3.00	1.2919	4
9.11 Debtors	68	3.06	3.00	1.3591	4
9.12 Depreciation of assets	91	2.57	2.00	1.3345	4
9.13 Discount allowed to customers	90	2.51	2.00	1.2015	4
9.14 Discount received from suppliers	110	2.99	3.00	1.2886	4
9.15 Drawings	93	2.59	3.00	1.5914	4
9.16 Electricity (ESKOM)	123	3.58	4.00	1.1943	4
9.17 Expenses payable	118	3.48	4.00	1.2792	4
9.18 Income receivable	106	3.66	4.00	1.2412	4
9.19 Interest expense	99	2.81	3.00	1.3900	4
9.20 Inventory (stock)	121	3.76	4.00	1.2249	4
9.21 Long term loan(s)	85	2.80	3.00	1.2800	4
9.22 Maintenance and repairs	120	2.86	3.00	1.2918	4
9.23 Marketing	101	3.15	3.00	1.3739	4
9.24 Operating lease(s)	90	3.12	3.00	1.3309	4
9.25 Petrol prices	114	3.08	3.00	1.3899	4
9.26 Prepaid expenses	93	2.56	2.00	1.2288	4
9.27 Pre-received income	70	2.43	2.00	1.2226	4
9.28 Purchases	123	3.90	4.00	1.0970	4
9.29 Purchases returns	102	2.84	3.00	1.4124	4
9.30 Rates and taxes (municipal)	113	3.27	3.00	1.2765	4
9.31 Rent expenses	120	3.79	4.00	1.2154	4
9.32 Salaries (employees)	119	3.78	4.00	1.2566	4
9.33 Sales	124	4.52	5.00	0.8013	4
9.34 Sales returns	106	3.07	3.00	1.4493	4
9.35 Staff training	100	2.80	3.00	1.3409	4
9.36 Stationary	116	2.07	2.00	1.0610	4
9.37 Taxation (SARS)	106	3.31	3.00	1.2217	4
9.38 Telephone costs	119	3.12	3.00	1.3541	4
9.39 Wages (Employees)	121	3.73	4.00	1.2383	4
9.40 Water	113	2.98	3.00	1.3886	4

4.3.3 Uni-variate graphs

It is of importance to note that the percentages in the graphs may differ to those in the frequency table due to the fact that the analysis or calculation was not done on the N/A category.

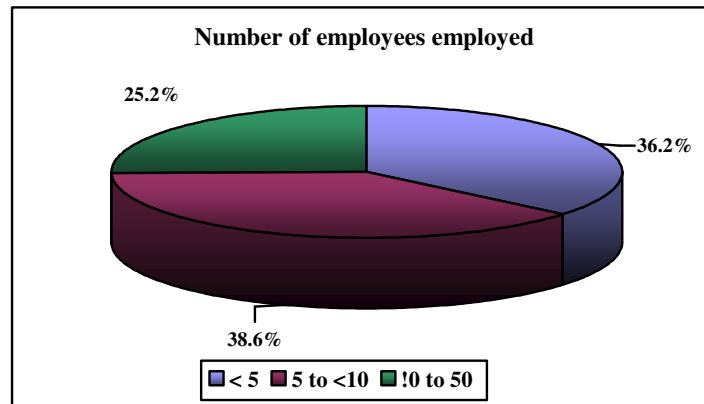


Figure 4.1: Number of employees employed

A quarter of the respondents were owners or managers of SMMEs with 10 and more employees. Nearly 40% of the SMMEs that were part of the study have 5 to <10 employees. This indicates that nearly 75 % of the SMMEs in this population have less than 10 employees.

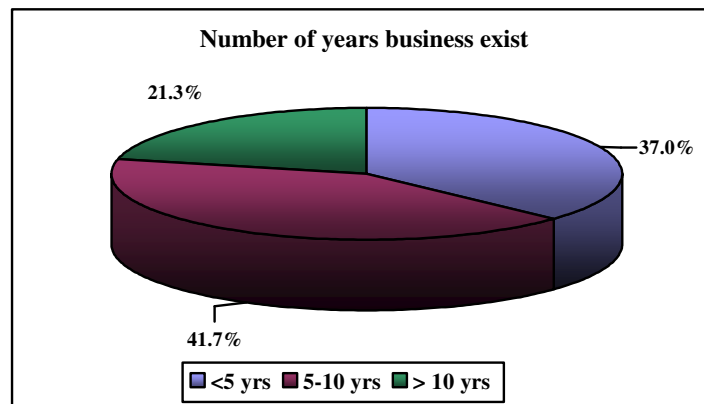


Figure: 4.2: Number of years experience in indicated position

Just more than a third of the SMMEs exist for less than 5 years and just more than a fifth of the SMMEs exist for more than 10 yrs.

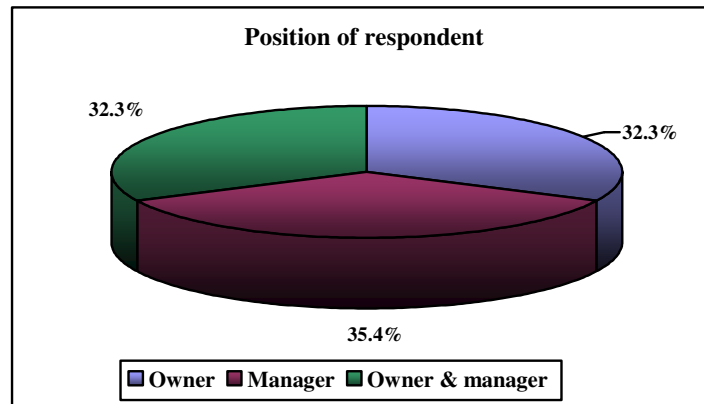


Figure 4.3: Position of respondent in the SMME

The respondents from the SMMEs in the sample were evenly distributed with respect of their position in the SMME. Just less than a third was owners and just more than a third were managers of the SMME. Then just less than a third was manager and owner of the SMME.

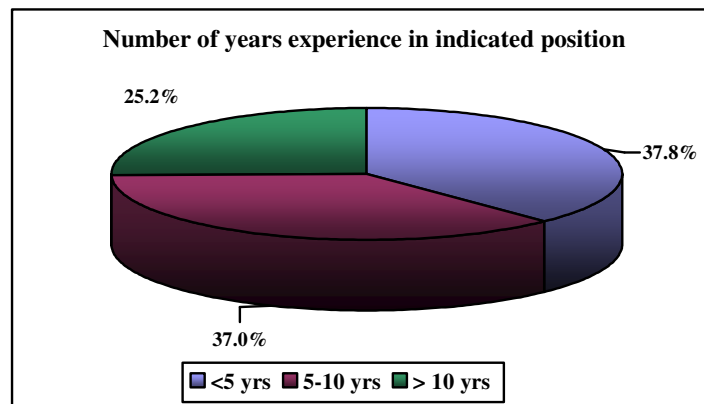


Figure 4.4: Number of years experience in indicated position

A quarter of the respondents are more than 10 yrs in their position. The rest are equally distributed between less than 5 years in their position and between 5 and 10 years in their position.

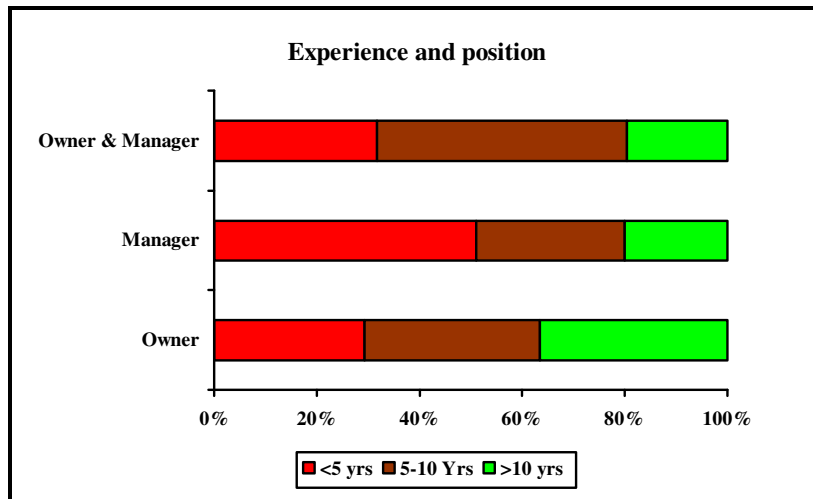


Figure 4.5: Cross analysis between experience and position

Figure 4.5 shows that managers are less years in this position than the owners are in their position.

The following graphs indicates the usefulness of ratio analysis by weighting the frequencies in each category by the number indicating the usefulness and adding the scores together and then, sort them from the lowest to the highest score. The highest score will indicate the ratio with the highest usefulness. These score are then sorted from low to high and then illustrated in a bar chart.

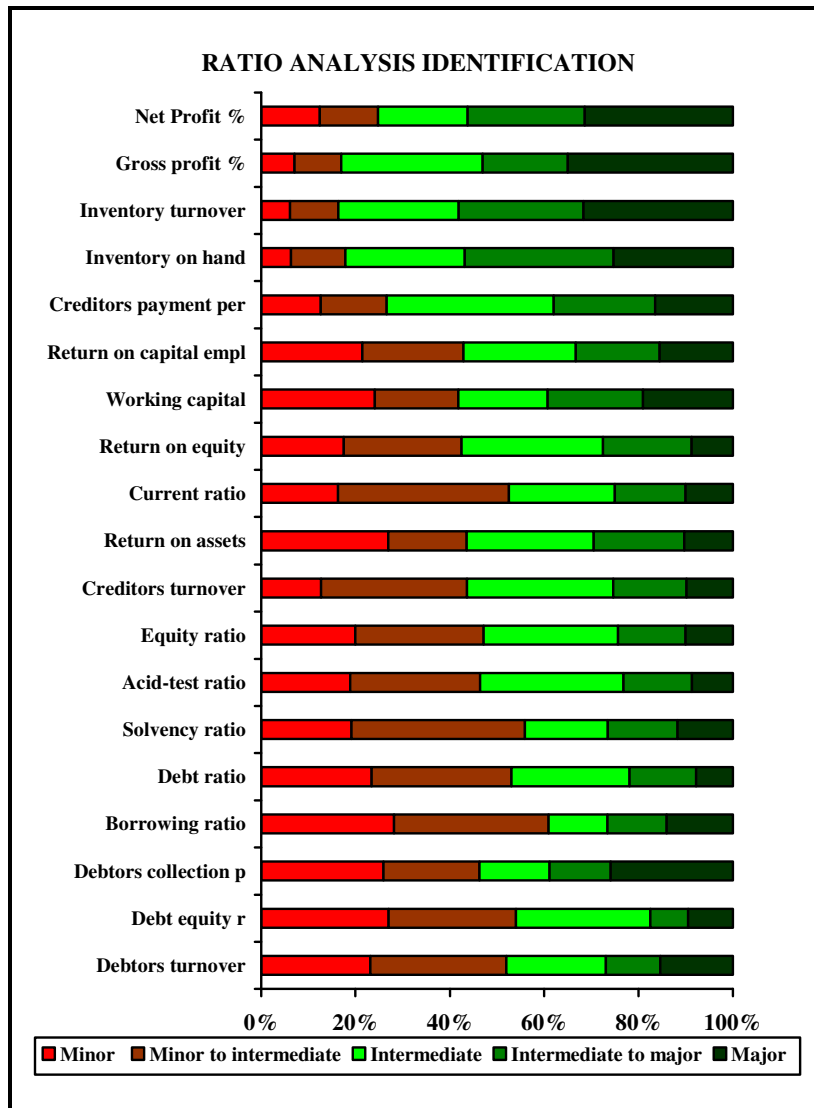


Figure 4.6: Ratio analysis identification

The following ratios are those that are major help in the business:

- Net profit % (75.2% respondents indicated more than average usefulness).
- Gross profit % (83.0% respondents indicated more than average impact).
- Inventory turnover (83.7% respondents indicated more than average impact).
- Inventory on hand (82.5% respondents indicated more than average impact).
- Creditors' payment period (73.4% respondents indicated more than average impact).

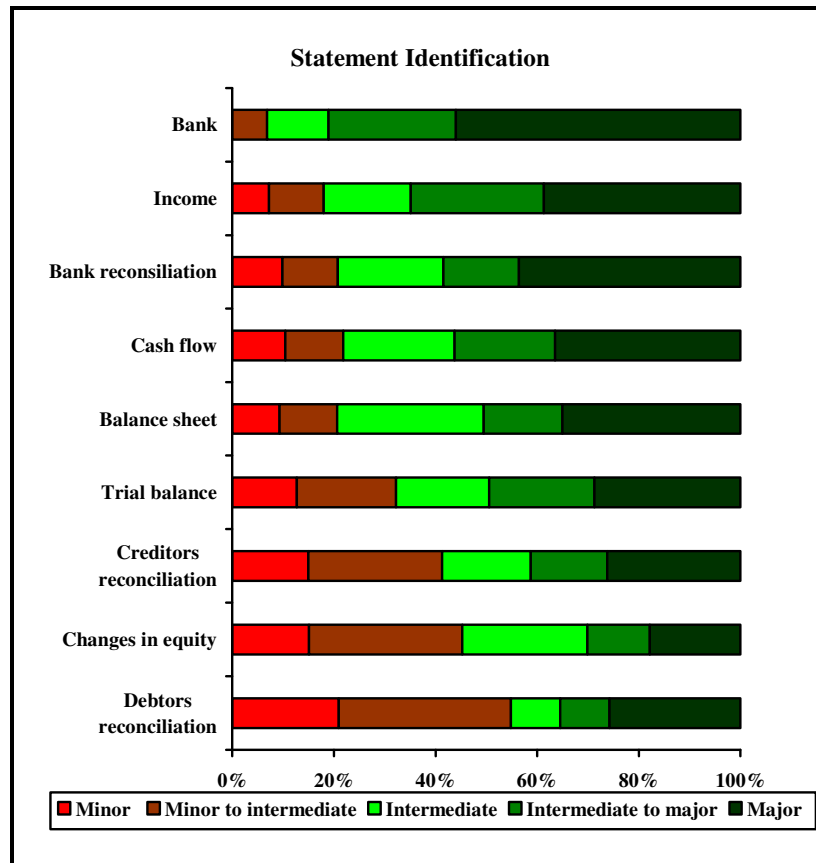


Figure 4.7: Statement identification

The following statements are those that are major help in the business:

- Bank statement (93.1% respondents indicated more than average impact).
- Income statement (82.0% respondents indicated more than average impact).
- Bank reconciliation statement (79.2% respondents indicated more than average impact).
- Cash flow statement (78.1% respondents indicated more than average impact).
- Balance sheet (79.4% respondents indicated more than average impact).

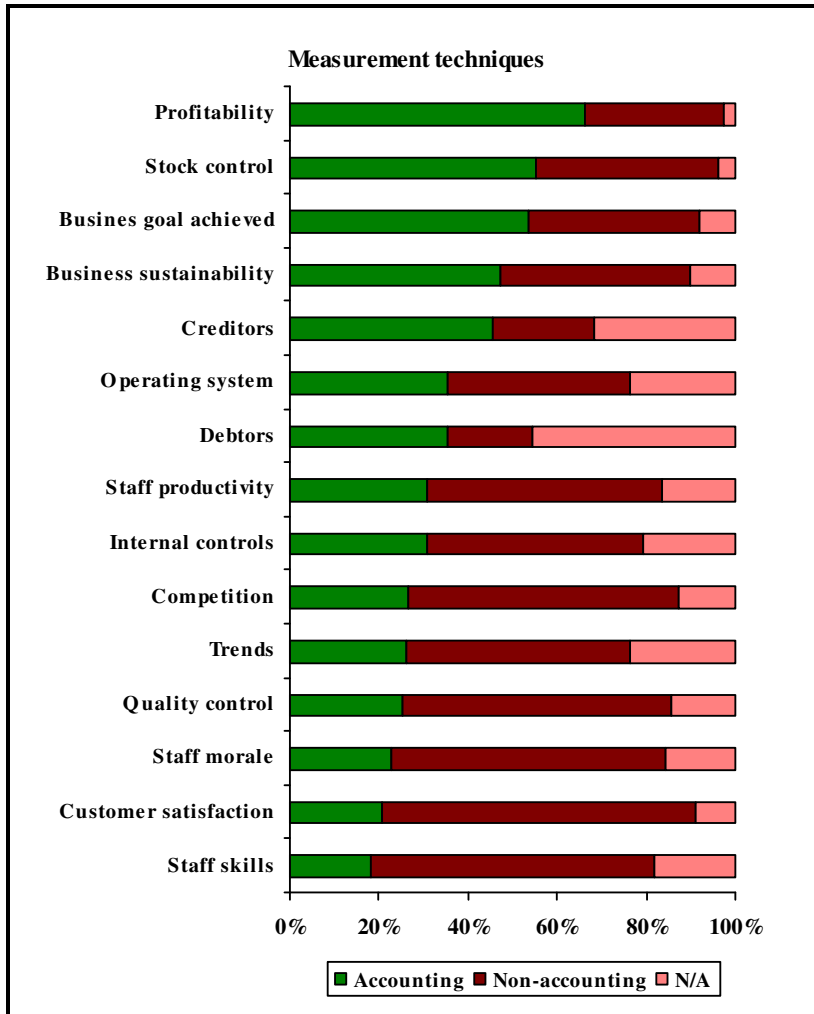


Figure 4.8: Measurement techniques

Accounting measures is mainly used to measure the following items:

- Profitability (67.7% respondents indicated accounting).
- Stock control (57.4% respondents indicated accounting).
- Business goal achieved (58.1% respondents indicated accounting).
- Business sustainability (52.6% respondents indicated accounting).
- Creditors (66.7% respondents indicated accounting).

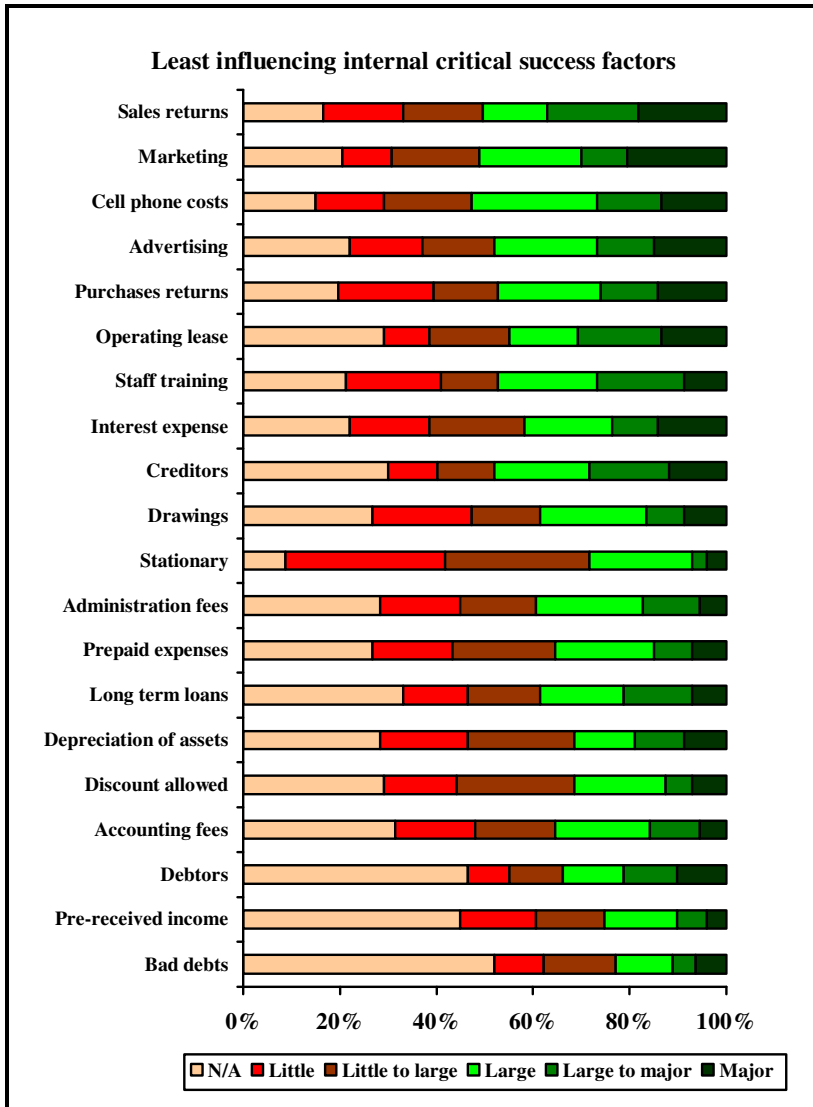


Figure 4.9: Least influencing internal critical success factors

The following accounts are not seen as such a major influence on the sustainability of SMMEs:

- Bad debts (11.0%).
- Pre-received income (10.2%).
- Debtors (21.3%).
- Accounting fees (15.7%).
- Discount allowed to customers (12.6%).

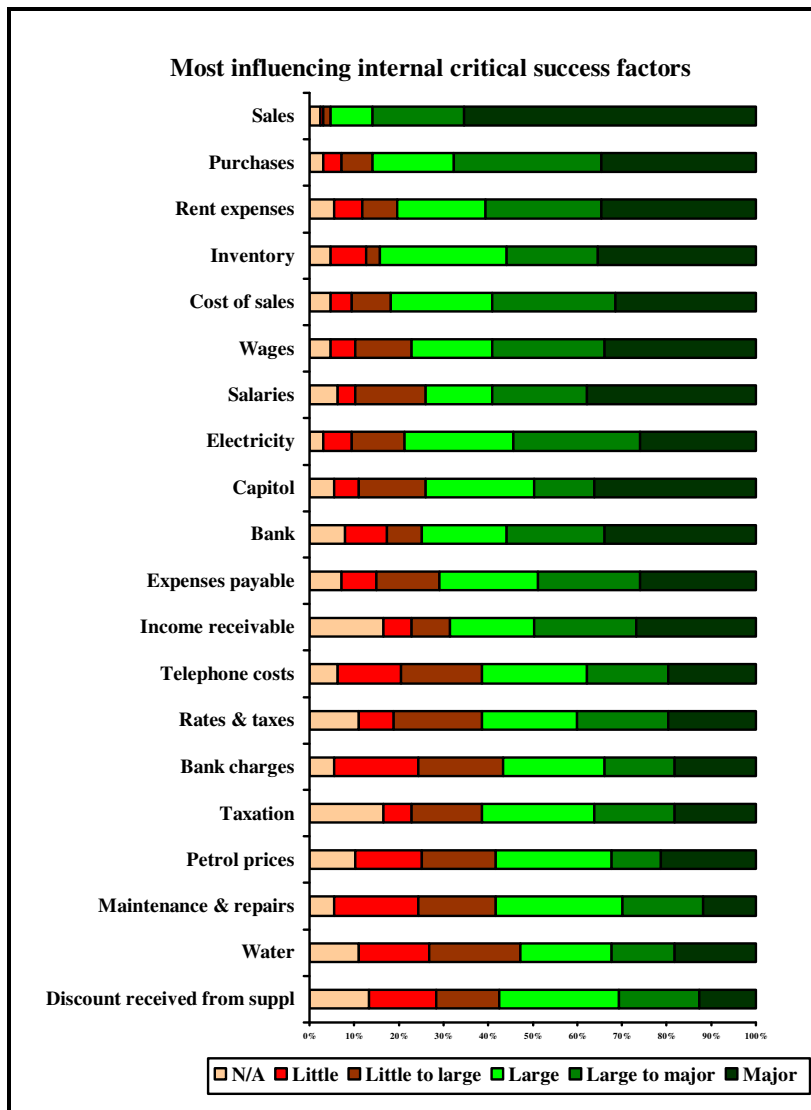


Figure 4.10: Most influencing internal critical success factors

According to the responses the following accounts are major influence on the sustainability of a SMME:

- Sales (85.8% indicated higher than average influence).
- Purchases (67.7% indicated higher than average influence).
- Rent expenses (60.6% indicated higher than average influence).
- Inventory (55.9% indicated higher than average influence).
- Cost of sale (59.1% indicated higher than average influence).
- Wages (59.1% indicated higher than average influence).
- Salaries (59.1% indicated higher than average influence).
- Electricity (54.3% indicated higher than average influence).

4.3.4 Comparative statistic

Comparisons are made between the positions of the respondents between the number of years in existence of the SMMEs, between the number of employees in the SMME and between the numbers of years of the respondent in a position with respect to the internal critical business success factors. The number of employees in the SMME and the number of years in existence or in specific position are grouped into 3 groups each. The Table 4.3 reflect these groupings.

Table 4.3: Descriptive statistics for variables with respect to the history of risk

Variables	Categories	Frequency	Percentage out of total
2a. Number of employees employed	< 5 employees	46	36.2%
	5 - < 10 employees	49	38.6%
	10 and more employees	32	25.2%
2b. Business existence in years.	< 5 years	47	37.0%
	5 – 10 years	53	41.7%
	> 10 years	27	21.3%
4. Number of years experience in indicated position.	< 5 years	48	37.8%
	5 – 10 years	47	37.0%
	> 10 years	32	25.2%

These comparisons were executed to determine whether the number of employees, or the number of years in existence or the number of years experience have an influence on the internal critical success factors in a SMME.

The analysis of variance test was used to see whether there exist any differences between the mean responses of these groups. Because doubt exists whether the distribution is a parametric distribution, the Kruskal Wallis test (distribution-free non-parametric tests) for more than two groups was used. Although only the Kruskal Wallis test results are discussed in this paragraph, the ANOVA results are also shown in Annexure D. All the statistically significant differences are discussed in this paragraph and all the tests are shown in Annexure D.

Table 4.4: Kruskal Wallis test for statistically significant comparisons between the number of employees groups

Question / Statement	Sample Size	Chi-Square	DF	P-Value
Comparisons between the different employee size groups				
9.9 Cost of sales	121	6.1851	2	0.0454*

The larger employees group (more than 10 employees) scored “cost of sales” statistically significantly higher than the other two employees groups. This means that although “cost of sales” is seen as a major influence as an internal critical success factor, the larger employees group even thinks more so than the smaller employee groups (less than 10 employees).

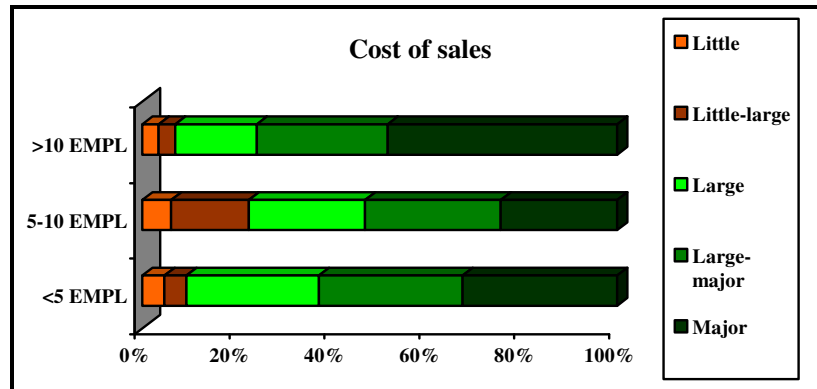


Figure 4.11: 100% stack bar for cost of sales

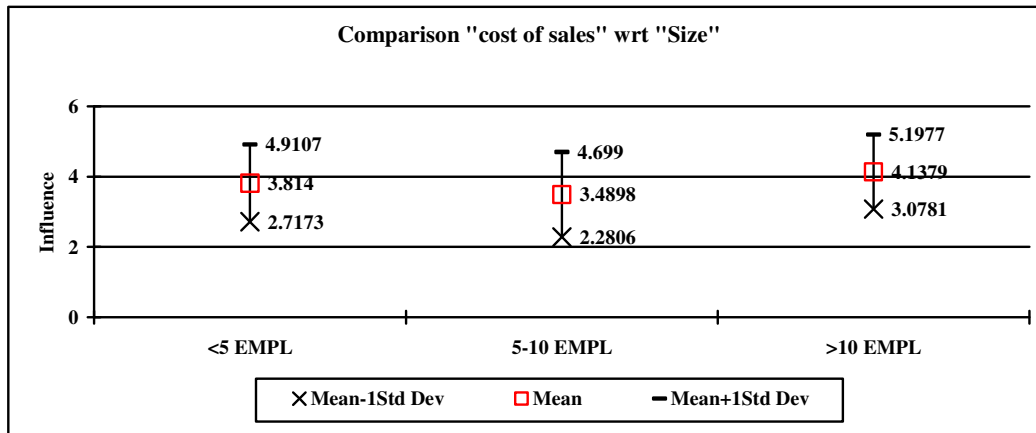


Figure 4.12: Comparison for “cost of size” wrt size

Table 4.5: Kruskal Wallis test for statistically significant comparisons between the numbers of year in existence groups

Question / Statement	Sample Size	Chi-Square	DF	P-Value
Comparisons between the different the numbers of year in existence groups				
9.5 Bank (favourable)	117	8.7369	2	0.0127*
9.21 Long term loan(s)	85	8.2989	2	0.0158*
9.28 Purchases	123	10.0678	2	0.0065**
9.31 Rent expenses	120	6.5843	2	0.0372*

The SMMEs that are in existence for less than 5 years scored “bank (favourable)”, and “rent expenses” statistically significantly higher, which means that they think these items have a larger influence than what the other 2 groups felt. It should be noted that the SMMEs that are in existence for more than 10 years also scored “long term loans(s)” and “purchases” statistically significantly higher than the other two SMME groups.

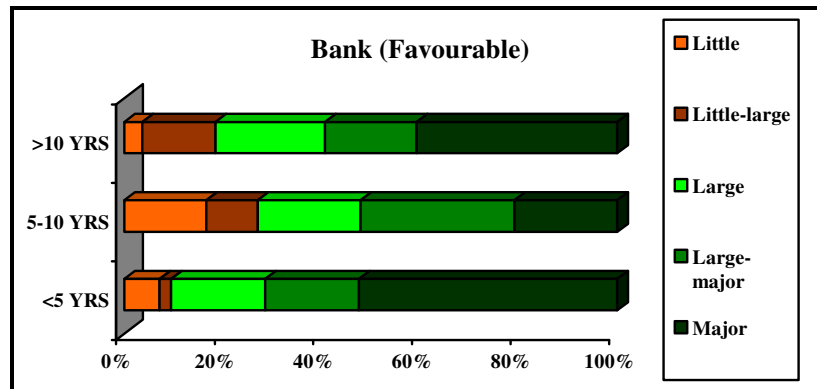


Figure 4.13: Bank (favourable)

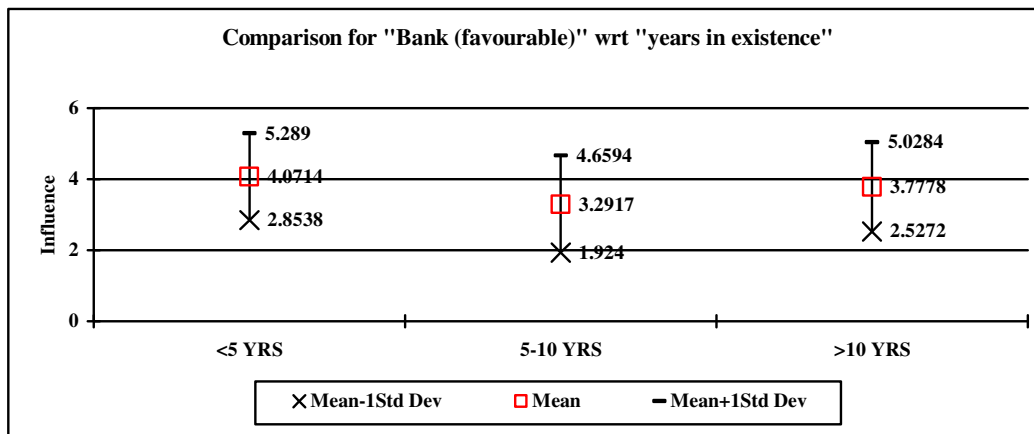


Figure 4.14: Comparison for “Bank favourable” wrt “years in existence”

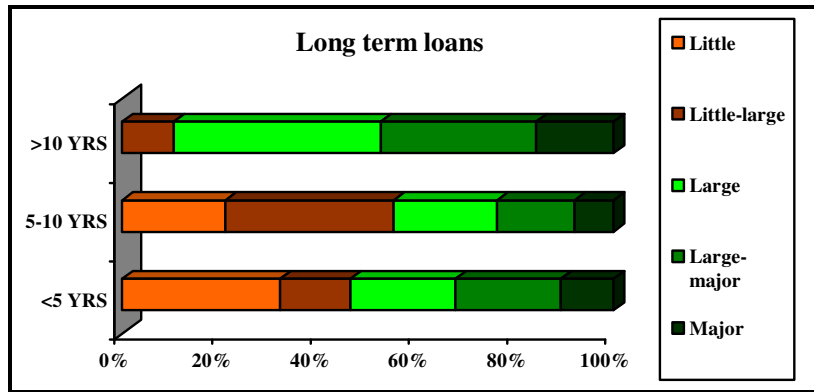


Figure 4.15: Long term loans

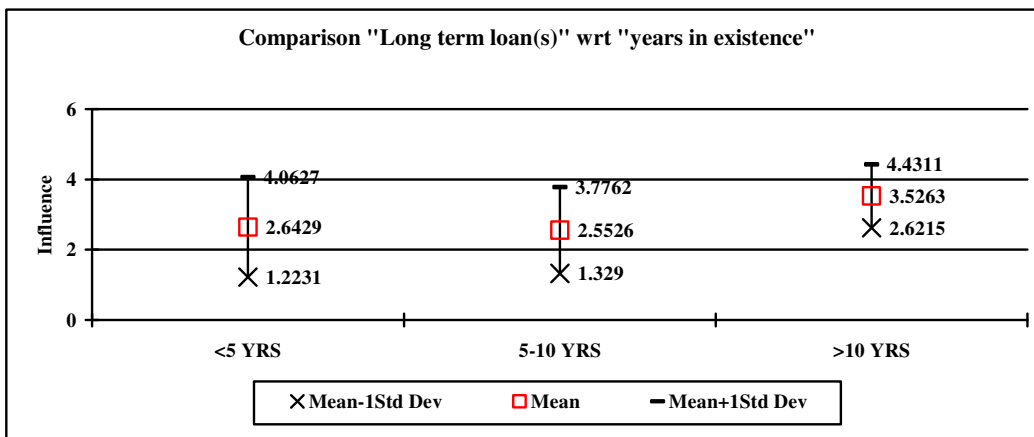


Figure 4.16: Comparison for "Long term loan(s)" wrt "years in existence"

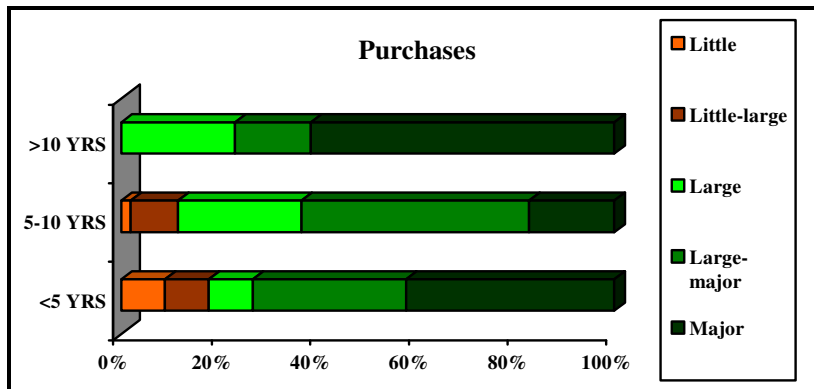


Figure 4.17: Purchases

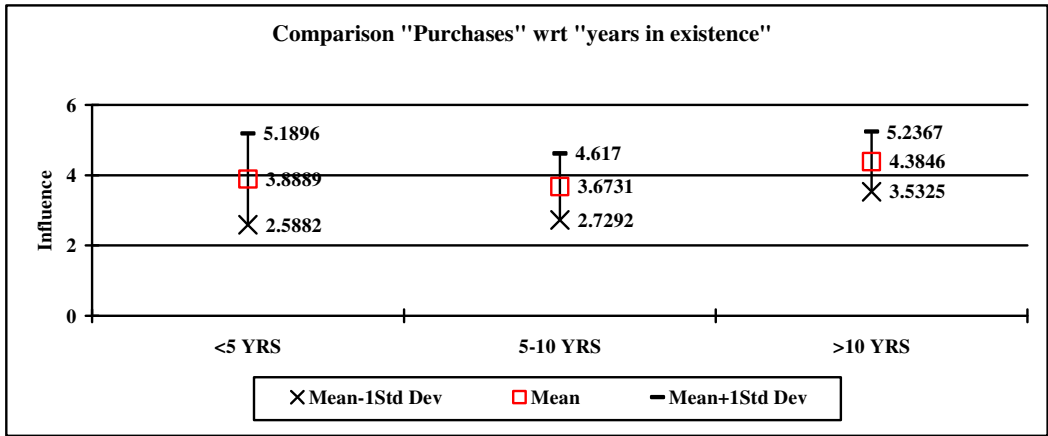


Figure 4.18: Comparison for "Purchases" wrt "years in existence"

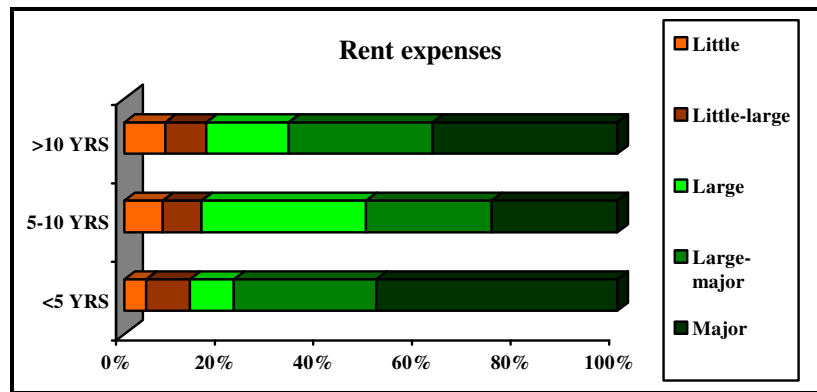


Figure 4.19: Rent expenses

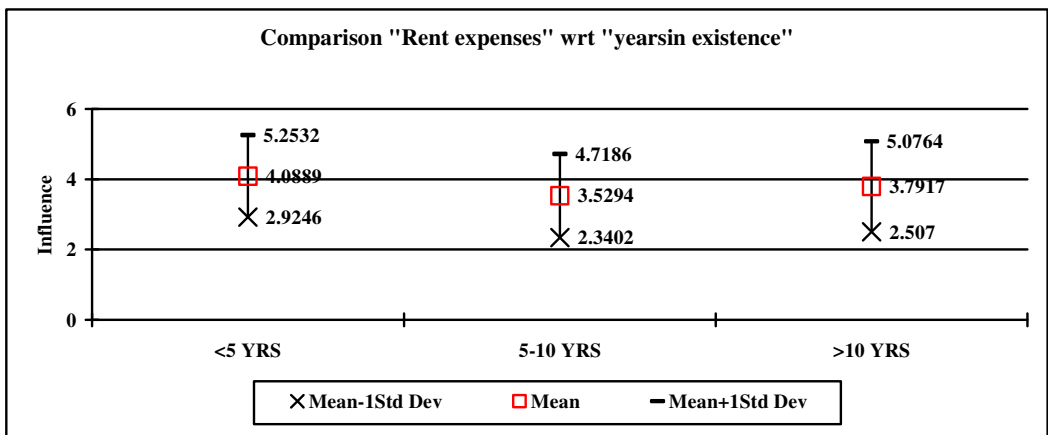


Figure 4.20: Comparison for "Rent expenses" wrt "years in existence"

Table 4.6: Kruskal Wallis test for statistically significant comparisons between years of experience groups

Question / Statement	Sample Size	Chi-Square	DF	P-Value
Comparisons between the different years of experience groups				
9.24 Operating lease(s)	90	9.1864	2	0.0101*
9.28 Purchases	123	6.4010	2	0.0407*

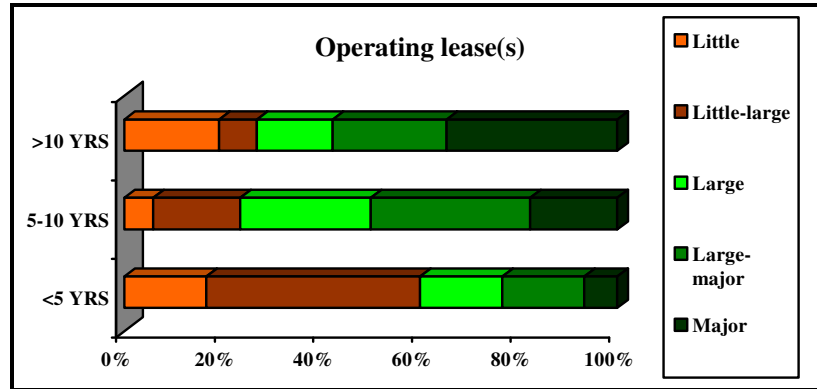


Figure 4.21: Operating lease(s)

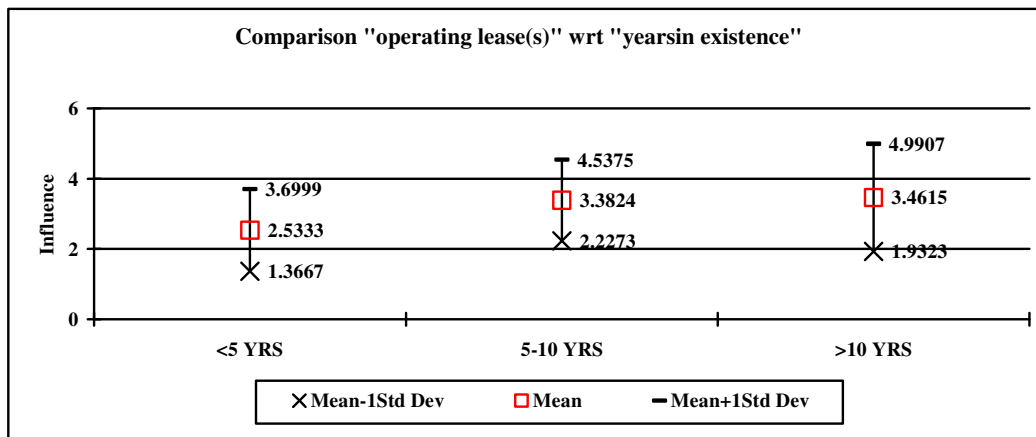


Figure 4.22: Comparison for "Operating lease(s)" wrt "years in existence"

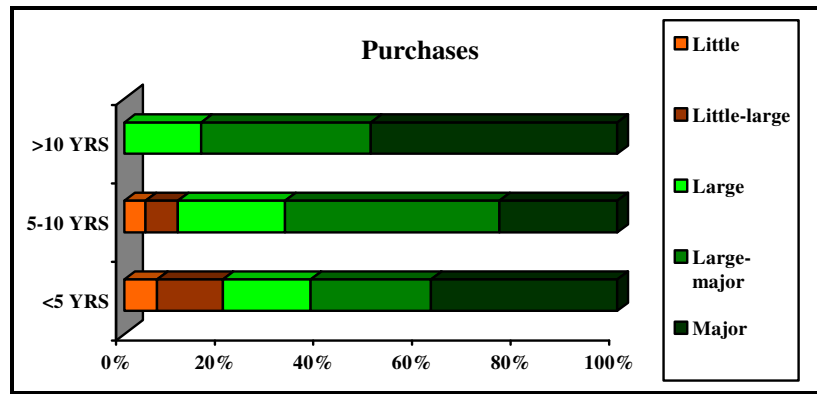


Figure 4.23: Purchases

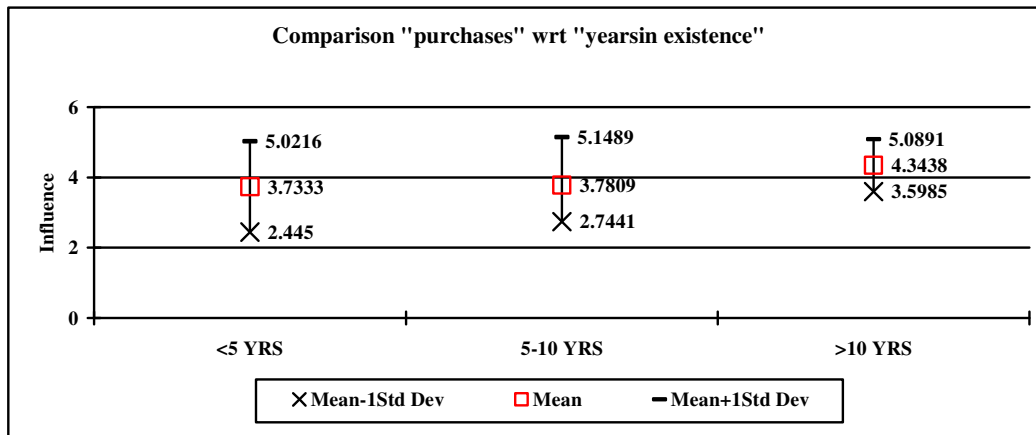


Figure 4.24: Comparison for "purchases" wrt "years in existence"

The respondents from the SMME groups with less than 5 years experience in their present positions, tend to score "operating lease(s)" statistically significantly lower than the respondents from the SMME groups who have more than 5 years of experience in their present positions. The respondents that have more than 10 years experience in their present positions scored "purchases" statistically significantly higher than the groups with 10 years and less than 10 years experience.

SAS computes a P-value (Probability value) that measure a statistical significance which is derived from the test values like the chi-square, F-value and z-value. Results will be regarded as significant if the p-values are smaller than 0.05, because this value presents an acceptable level on a 95% confidence interval ($p \leq 0.05$). The p-value is the probability of observing a sample value as extreme as, or more extreme than, the value actually observed, given that the null hypothesis is true. This area represents the probability of a Type 1 error that must be assumed if the null hypothesis is rejected (Schindler & Cooper, 2001:509).

The p-value is compared to the significance level (α) and on this basis the null hypothesis is either rejected or not rejected. If the p value is less than the significance level, the null hypothesis is rejected (if p value $<\alpha$, reject null). If the p value is greater than or equal to the significance level, the null hypothesis is not rejected (if p value $\geq\alpha$, don't reject null). Thus with $\alpha=0.05$, if the p value is less than 0.05, the null hypothesis will be rejected. The p value is determined by using the standard normal distribution. The small p value represents the risk of rejecting the null hypothesis.

A difference has statistical significance if there is good reason to believe the difference does not represent random sampling fluctuations only. Results will be regarded as significant if the p-values are smaller than 0.05, because this value is used as cut-off point in most behavioural science research.

CHAPTER 5: CONCLUSION

5.1 INTRODUCTION

In the research thus far it has been established that the majority of SMMEs do make use of their accounting resources, however the big issue is whether financial information sourced from these resources actually contribute to their overall sustainability.

In Chapter 2, a theoretical understanding was gained on SMME sustainability and the effectiveness of these enterprises to make optimum use of their financial information sourced from accounting resources.

In Chapter 4, data analysis and interpretation of results establishes the actual effect of financial performance measures on the sustainability of SMMEs.

For the purpose of completeness, the research problem, main research question, investigative questions, key research objectives and survey findings are revisited and final conclusions are drawn.

5.2 THE PRIMARY PROBLEM REVISITED

The research problem reads as follows: “SMMEs are perceived not to be sustainable due to the ineffective utilisation of its accounting resources”

The literature review in Chapter 2 clearly highlights that SMMEs misunderstand, underestimate and misinterpret accounting information sourced from accounting resources, which have a major impact on overall sustainability.

Based on the actual survey findings in Chapter 4, it is clear that SMMEs do make use of accounting resources, but to a limited extent. These entities tend to only look at general figures used by the ‘average business’ to measure its performance.

Financial statements used by SMMEs (more than average usefulness) were as follows:

- Bank statement (93.1%).

- Income statement (82.0%).
- Bank reconciliation statement (79.2%).
- Cash flow statement (78.1%).
- Balance sheet (79.4%).

Based on these results, it is fair to say that SMMEs do make use of financial statements to obtain accounting information for business decisions, however one limited in some instances in their application.

Financial ratios used by SMMEs (more than average usefulness) were as follows:

- Inventory turnover rate (83.7%).
- Gross profit percentage (83.0%).
- Inventory on hand (82.5%).
- Net profit percentage (75.2%).
- Creditors' payment period (73.4%).

In practice, the above ratios are calculated from figures inside the income statement and balance sheet, however if these responses are compared to the financial statement usage, it is evident that SMMEs do not have a clear understanding on how to use their accounting resources, e.g. 83.0% of SMMEs make use of the gross profit percentage while only 82.0% of SMMEs actually make use of their income statement.

Hence it is comprehensible from the above that SMMEs so not make effective use of their accounting resources.

5.3 THE PRIMARY RESEARCH QUESTION REVISITED

The research question posed in Chapter 1, reads as follows:

“What financial performance measures sourced from accounting resources are regarded as being critical for the sustainability of SMMEs during the current dispensation of an economic depression in South Africa?”

In Chapter 2 it was mentioned that performance measures is all about understanding what goes on 'behind the scenes' of a business. Performances measures sourced from financial resources (i.e. accounting resources) is about measuring what's happening inside a business, by means of financial information. Financial

performance measures can be identified by making use of formal accounting statements i.e. income statement, statement of changes in equity, balance sheet, cash flow statement etc. and financial ratios.

SMME business activities measured by means of accounting includes:

- Profitability (67.7%).
- Creditors (66.7%).
- Stock control (57.4%).
- Business goal achieved (58.1%).
- Business sustainability (52.6%).

SMMEs made use of the following accounting resources to measure the above business activities:

- Income statement (70.9%).
- Bank statement (67.7%).
- Balance sheet (43.3%).
- Cash flow statement (41.7%).
- Reconciliation statements (33.1%).

From the above it is evident that SMMEs do financial performance measure which includes critical success factors such as profitability, stock control etc.

5.4 INVESTIGATIVE QUESTIONS REVISITED

The investigative questions read as follows:

- “What trading factors are considered critical for sustainability?”
- “What critical performance indicators can be sourced from accounting records?”
- “What critical success factors are being generated and used at present?”
- “To what extent are SMME owners and managers able to interpret the accounting sourced critical success factors?”

According to the findings to the survey in Chapter 4 the following is evident with regard to the investigative questions:

5.4.1 Critical trading factors

Trading factors (activities) critical for sustainability includes profitability, stock control, customer satisfaction, business goals achieved, competition and quality control.

5.4.2 Performance indicators

Critical performance indicators sourced from accounting records are ratios such as the net profit percentage, gross profit percentage, inventory turnover, inventory on hand, creditors payment period, return on capital employed, working capital ratio, return on equity, current ratio, return on assets and creditors turnover.

5.4.3 Continuously generated critical success factors

The survey returned that SMMEs kept accounting records and updated them on a continuous basis. Therefore SMMEs can compare the values of each account with one another. The accounts with higher than average influence on sustainability (critical success accounts) were as follows:

- Sales (85.8%).
- Purchases (67.7%).
- Rent expenses (60.6%).
- Inventory (55.9%).
- Cost of sale (59.1%).
- Wages (59.1%).
- Salaries (59.1%).
- Electricity (54.3%).

Should the value of one of these major influencing accounts be material with regard to the gross- and / or net profit, it serves as a warning of either stable sustainability or volatile sustainability.

5.4.4 Interpretation of accounting

The survey returned that SMMEs only look at general main figures used by the 'average business' to measure its performance. Therefore they generalise their

business and its accounting, which causes them to have limited interpretation abilities.

5.5 KEY RESEARCH OBJECTIVES REVISITED

The key research objectives stated in Chapter 1 reads as follows:

- “To identify critical success factors in and around the business”
- “Establish whether key performance indicators are sourced from the identified critical success factors”
- “Determine what critical success factors are being generated at a continuous level inside the business”
- “Establish the competency of owner and managers to interpret their accounting information”

Based on the survey findings in Chapter 4 the following is evident with regard to the key research objectives:

5.5.1 Critical success factors

It was established that SMMEs make use of financial statements and financial ratios to measure their business success.

5.5.2 Key performance indicators

Key performance indicators sourced from the critical success factors were:

- Profitability.
- Creditors.
- Stock control.
- Business goal achieved.
- Business sustainability.

Other key performance indicators sourced were the net profit percentage, gross profit percentage, inventory turnover, inventory on hand, creditors payment period, return on capital employed, working capital ratio, return on equity, current ratio, return on assets and creditors turnover

5.5.3 Continuously generated critical success factors

As explained in Paragraph 5.4.3, accounting records are kept by SMMEs at a continuous level. Therefore SMMEs can compare the values of each account with one another.

5.5.4 Competency of owner managers to interpret accounting information

Based on Paragraph 5.4.4, it is clear that owner managers generalise their business with regard to other existing businesses and use 'general figures' to determine their sustainability (going concern). Hence the competency of owner managers are very limited.

5.6 KEY SURVEY FINDINGS

Based on Chapter 4 the following analogies can be drawn from this research:

- Sales have a major influence on the sustainability of a SMME.
- Purchases, rent expenses, inventory, cost of sales, wages, salaries and electricity have an average to major influence on the sustainability of an SMME.
- Accounting measures is mainly used to measure profitability, stock control, business goal achieved, business sustainability and creditors.
- Non accounting measure is mainly used to measure Staff skills, customer satisfaction, staff morale, quality control, competition, internal controls and staff productivity.
- Bank statements, income statement, bank reconciliation statement, cash flow statement and balance sheet are major help with regard to business decision making.
- Net profit %, gross profit %, inventory turnover, inventory on hand and creditors payment periods is major help in the SMME.

5.7 RECOMMENDATIONS

Based on the survey results reflected in Chapter 4, it is evident that accounting information is under utilised by FMCG retail SMMEs. This culminates in poor decisions being made, which impact on the sustainability of these entities. The following recommendations serve as a guideline and remedial actions to mitigate this adverse situation:

- FMGG retail SMMEs should be availed the opportunity to be exposed to the 'bigger picture' of accounting information, and how it directly impacts on business sustainability. Any business has some assets and/or liabilities. The 'bigger picture' of accounting implies that 'assets' should result in 'income', while 'liabilities' should result in 'expenses', as depicted in Figure 5.1 below.

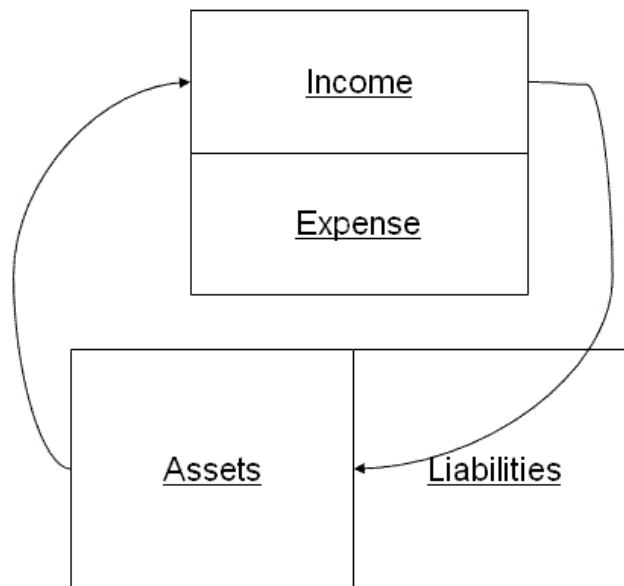


Figure 5.1: Financial literacy (Source: JCSmoney, 2008:Online)

The majority of small businesses more often than not end up with 'assets' such as vehicles, equipment and buildings to name but a few, which invariably draw expenses, which exceed the income they generate.

The rule of thumb which should be applied is that a business is sustainable when its actual income is greater than its actual expenses. From this, the obvious analogy can be drawn that 'true assets' generate income and draw

fewer 'liabilities' (or 'assets' disguised as 'liabilities') to decrease expenses to ensure business sustainability.

- FMCG retail SMMEs should also be educated in the application of ordinary financial ratio analyses, to ensure sustainability.

As discussed in Chapter 2, financial ratio analyses indicate business performance and business sustainability. () The following important financial ratio analyses that are recommended for use by FMCG retail SMMEs to guarantee sustainability include the following

For the purpose of completeness the listed financial ratio analyses and their associated breakdowns are elaborated upon below:

- **Percentage-format:**
 - Gross profit margin (ideal is positive).
 - Net profit margin (ideal is positive).
 - Return on owner's equity (ideal is positive).
 - Return on assets (ideal is positive).

The following table is provided:

Ratio	Sustainability rating for <0%	Sustainability rating for 0%	Sustainability rating for >0%
Gross profit	Very bad	Bad	Very good
Net profit	Very bad	Bad	Very good
ROE	Very bad	Bad	Very good
ROA	Very bad	Bad	Very good

If the above percentages are greater than 0%, it is an indication of very good business 'health'. The rule of thumb exists for all the above ratios in that the greater the percentage, the greater the sustainability of the business is.

➤ **Ratio-format:**

- Current ratio (benchmark is 2 : 1).
- Quick ratio (benchmark is 1 : 1).
- Debt ratio (ideal is 0).
- Solvency ratio (benchmark is 2 : 1).

The current ratio and solvency ratio are indicative of solvency; one of the purest measurements of sustainability, while the quick ratio and debt ratio are used as additional guidelines to where sustainability can improve. Solvency ratios in this respect are tabulated below for easier referencing (See Table 5.1):

Table 5.1: Solvency ratios

Ratio	Sustainability rating for 0 : 1	Sustainability rating for 1 : 1	Sustainability rating for 2 : 1
Current	Very bad	Borderline	Good
Quick	Very bad	Good	Very good
Debt	Very good	Bad	Very bad
Solvency	Very bad	Borderline	Good

The above ratios serve as proper identification of business sustainability. They are also linked to the financial education recommendation previously provided as business sustainability improves when ‘liabilities’ are brought to a minimum and ‘true assets’ are maximised.

➤ **Day-format**

- Debtors’ collection period.
- Inventory on hand.
- Creditors’ payment period.
- Business cycle.

Time is represented by money. It is therefore important to understand cash flow management from a business sustainability point of view, and which is represented in Table 5.2 below:

:

Table 5.2: Representation of cash flow management

Period	Description
Debtors' collection	Less days - better (receive cash)
Creditors' collection	More days - better (pay cash)

The sooner a business receives cash and the slower it pays cash out, the better liquidity and cash flow the business will have. This invariable result in the more money a business will have to purchase income generating assets.

The days of inventory a business have on hands all depend on the nature of the business. E.g. fresh foods should not be kept on hand for longer than 15 days, while clothing can be kept on hand for over 60 days, depending on fashion trends.

The business cycle is an indication of how long one actual business cycle takes by using the debtors' collection-, creditors' collection- and inventory on hand periods into account. The shorter the business cycle, the more cash inflow it will receive.

- FMCG retail SMMEs should be educated to measure their business performance by means of unique financial ratio analyses, over and above the ratios explained in Chapter 2.

Due to the fact that every business represents a unique setup, it holds no value to only use general 'accounting tools' to determine business performance. These entities can effectively determine their business performance (and sustainability) by making use of their trial balance. This statement is transposed into Table 5.3 for the ease of referencing:

Table 5.3 Custom financial performance measures

Ratio measurement	Description
Sales : Purchases	The greater sales are with regard to purchases, the greater 'estimated gross profit' and business sustainability.
Sales : Cost of sales	The greater sales are with regard to cost of sales, the greater 'estimated gross profit' and

	business sustainability.
Sales : Bank	The greater sales are with regard to bank, the less cash sales are made or the more cash expenses are undergone.
Sales : Salaries and wages	The greater sales are with regards to salaries and wages, the better productivity was shown.

Financial statements, of which the trial balance serves as an example, should be available to the owner-managers at all time as these ratios can serve as real-time leading indicators which could mean the difference between being sustainable and failing.

All of the above culminate in the analogy that the more of the 'bigger picture' SMMEs can see with regards to accounting, the more pro-active they will be in enhancing their own sustainability.

5.8 AVENUES FOR FURTHER RESEARCH

The author suggests the following avenues for further research:

- The impact of financial literacy on SMME sustainability
- The impact of the complexity of financial statements on SMME sustainability
- The effect of financial ratios regarding business decision making

5.9 CONCLUSION

Based on the literature review done in Chapter 2 it is clear that SMMEs theoretically have trouble in analysing and interpreting financial information sourced from their accounting resources. It is perceived that the trouble to analyse and interpret financial information stems from a lack of financial education (Kiyosaki & Lechter, 2003:146-147), as SMMEs only make use of Financial Statements to look at the figures but not understanding it.

According to the survey findings in Chapter 4 is it evident that SMMEs use their financial information sourced from accounting resources to a limited extent.

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ANNEXURE A

Descriptive statistics for each variable

Q01_1	Cumulative		Cumulative	
	Frequency	Percent	Frequency	Percent
Bakery	4	3.15	4	3.15
Butchery	7	5.51	11	8.66
Fast food	65	51.18	76	59.84
Fruit and veg	5	3.94	81	63.78
Restaurant	3	2.36	84	66.14
Retail	33	25.98	117	92.13
Spaza shop	1	0.79	118	92.91
Suprette	8	6.30	126	99.21
Tavern	1	0.79	127	100.00

Q01_2	Cumulative		Cumulative	
	Frequency	Percent	Frequency	Percent
Blitong	1	3.03	1	3.03
Clothing	18	54.55	19	57.58
General	3	9.09	22	66.67
Liquor	6	18.18	28	84.85
Pet	1	3.03	29	87.88
Telecom	4	12.12	33	100.00

Frequency Missing = 94

Q02a	Cumulative		Cumulative	
	Frequency	Percent	Frequency	Percent
0	1	0.79	1	0.79
1	7	5.51	8	6.30
2	21	16.54	29	22.83
3	13	10.24	42	33.07
4	4	3.15	46	36.22
5	14	11.02	60	47.24
6	15	11.81	75	59.06
7	8	6.30	83	65.35
8	7	5.51	90	70.87
9	5	3.94	95	74.80
10	12	9.45	107	84.25
12	1	0.79	108	85.04
13	1	0.79	109	85.83
14	1	0.79	110	86.61
15	2	1.57	112	88.19
16	3	2.36	115	90.55
18	1	0.79	116	91.34
19	1	0.79	117	92.13
20	2	1.57	119	93.70
21	2	1.57	121	95.28
22	1	0.79	122	96.06
26	1	0.79	123	96.85
29	1	0.79	124	97.64
30	1	0.79	125	98.43
35	1	0.79	126	99.21
50	1	0.79	127	100.00

Q02b	Cumulative		Cumulative	
	Frequency	Percent	Frequency	Percent
0.08	1	0.79	1	0.79
0.2	1	0.79	2	1.57
0.25	2	1.57	4	3.15
0.5	1	0.79	5	3.94
1	5	3.94	10	7.87
1.5	1	0.79	11	8.66
1.7	1	0.79	12	9.45
1.75	1	0.79	13	10.24
2	9	7.09	22	17.32
2.5	2	1.57	24	18.90
3	11	8.66	35	27.56
4	11	8.66	46	36.22
4.5	1	0.79	47	37.01
5	13	10.24	60	47.24
6	12	9.45	72	56.69
7	10	7.87	82	64.57
8	5	3.94	87	68.50
9	4	3.15	91	71.65
10	9	7.09	100	78.74
11	1	0.79	101	79.53
12	6	4.72	107	84.25
13	1	0.79	108	85.04
14	2	1.57	110	86.61
15	1	0.79	111	87.40
16	1	0.79	112	88.19
19	1	0.79	113	88.98
20	5	3.94	118	92.91
21	1	0.79	119	93.70
22	1	0.79	120	94.49
24	1	0.79	121	95.28
25	1	0.79	122	96.06
27	2	1.57	124	97.64
30	1	0.79	125	98.43
39	1	0.79	126	99.21
49	1	0.79	127	100.00

Cumulative Cumulative

Q03	Frequency	Percent	Frequency	Percent
Owner	41	32.28	41	32.28
Manager	45	35.43	86	67.72
Owner and manager	41	32.28	127	100.00

Q04	Frequency	Percent	Cumulative Frequency	Cumulative Percent
0.08	1	0.79	1	0.79
0.25	1	0.79	2	1.57
0.33	1	0.79	3	2.36
0.42	1	0.79	4	3.15
1	3	2.36	7	5.51
2	10	7.87	17	13.39
2.5	1	0.79	18	14.17
3	13	10.24	31	24.41
4	16	12.60	47	37.01
4.5	1	0.79	48	37.80
5	17	13.39	65	51.18
6	9	7.09	74	58.27
7	6	4.72	80	62.99
8	6	4.72	86	67.72
9	1	0.79	87	68.50
10	8	6.30	95	74.80
12	4	3.15	99	77.95
13	2	1.57	101	79.53
14	1	0.79	102	80.31
15	8	6.30	110	86.61
16	2	1.57	112	88.19
18	1	0.79	113	88.98
20	2	1.57	115	90.55
22	3	2.36	118	92.91
25	2	1.57	120	94.49
27	1	0.79	121	95.28
30	2	1.57	123	96.85
35	2	1.57	125	98.43
39	1	0.79	126	99.21
49	1	0.79	127	100.00

Q05_01	Frequency	Percent	Cumulative Frequency	Cumulative Percent
Minor	7	5.51	7	5.51
Minor to intermediate	10	7.87	17	13.39
Intermediate	30	23.62	47	37.01
Intermediate to major	18	14.17	65	51.18
Major	35	27.56	100	78.74
N/A	27	21.26	127	100.00

Q05_02	Frequency	Percent	Cumulative Frequency	Cumulative Percent
Minor	13	10.24	13	10.24
Minor to intermediate	13	10.24	26	20.47
Intermediate	20	15.75	46	36.22
Intermediate to major	26	20.47	72	56.69
Major	33	25.98	105	82.68
N/A	22	17.32	127	100.00

Q05_03	Frequency	Percent	Cumulative Frequency	Cumulative Percent
Minor	18	14.17	18	14.17
Minor to intermediate	18	14.17	36	28.35
Intermediate	20	15.75	56	44.09
Intermediate to major	15	11.81	71	55.91
Major	13	10.24	84	66.14
N/A	43	33.86	127	100.00

Q05_04	Frequency	Percent	Cumulative Frequency	Cumulative Percent
Minor	14	11.02	14	11.02
Minor to intermediate	20	15.75	34	26.77
Intermediate	24	18.90	58	45.67
Intermediate to major	15	11.81	73	57.48
Major	7	5.51	80	62.99
N/A	47	37.01	127	100.00

Q05_05	Frequency	Percent	Cumulative Frequency	Cumulative Percent
Minor	21	16.54	21	16.54
Minor to intermediate	13	10.24	34	26.77
Intermediate	21	16.54	55	43.31
Intermediate to major	15	11.81	70	55.12
Major	8	6.30	78	61.42
N/A	49	38.58	127	100.00

Q05_06	Frequency	Percent	Cumulative Frequency	Cumulative Percent
Minor	13	10.24	13	10.24
Minor to intermediate	29	22.83	42	33.07
Intermediate	18	14.17	60	47.24
Intermediate to major	12	9.45	72	56.69
Major	8	6.30	80	62.99
N/A	47	37.01	127	100.00

Q05_07	Frequency	Percent	Cumulative Frequency	Cumulative Percent
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	Frequency	Percent	Frequency	Percent
Minor	13	10.24	13	10.24
Minor to intermediate	19	14.96	32	25.20
Intermediate	21	16.54	53	41.73
Intermediate to major	10	7.87	63	49.61
Major	6	4.72	69	54.33
N/A	58	45.67	127	100.00

	Frequency	Percent	Frequency	Percent
Minor	19	14.96	19	14.96
Minor to intermediate	14	11.02	33	25.98
Intermediate	15	11.81	48	37.80
Intermediate to major	16	12.60	64	50.39
Major	15	11.81	79	62.20
N/A	48	37.80	127	100.00

	Frequency	Percent	Frequency	Percent
Minor	14	11.02	14	11.02
Minor to intermediate	11	8.66	25	19.69
Intermediate	8	6.30	33	25.98
Intermediate to major	7	5.51	40	31.50
Major	14	11.02	54	42.52
N/A	73	57.48	127	100.00

	Frequency	Percent	Frequency	Percent
Minor	12	9.45	12	9.45
Minor to intermediate	15	11.81	27	21.26
Intermediate	11	8.66	38	29.92
Intermediate to major	6	4.72	44	34.65
Major	8	6.30	52	40.94
N/A	75	59.06	127	100.00

	Frequency	Percent	Frequency	Percent
Minor	6	4.72	6	4.72
Minor to intermediate	11	8.66	17	13.39
Intermediate	24	18.90	41	32.28
Intermediate to major	30	23.62	71	55.91
Major	26	20.47	97	76.38
N/A	30	23.62	127	100.00

	Frequency	Percent	Frequency	Percent
Minor	6	4.72	6	4.72
Minor to intermediate	10	7.87	16	12.60
Intermediate	25	19.69	41	32.28
Intermediate to major	26	20.47	67	52.76
Major	31	24.41	98	77.17
N/A	29	22.83	127	100.00

	Frequency	Percent	Frequency	Percent
Minor	10	7.87	10	7.87
Minor to intermediate	11	8.66	21	16.54
Intermediate	28	22.05	49	38.58
Intermediate to major	17	13.39	66	51.97
Major	13	10.24	79	62.20
N/A	48	37.80	127	100.00

	Frequency	Percent	Frequency	Percent
Minor	9	7.09	9	7.09
Minor to intermediate	22	17.32	31	24.41
Intermediate	22	17.32	53	41.73
Intermediate to major	11	8.66	64	50.39
Major	7	5.51	71	55.91
N/A	56	44.09	127	100.00

	Frequency	Percent	Frequency	Percent
Minor	14	11.02	14	11.02
Minor to intermediate	19	14.96	33	25.98
Intermediate	20	15.75	53	41.73
Intermediate to major	10	7.87	63	49.61
Major	7	5.51	70	55.12
N/A	57	44.88	127	100.00

	Frequency	Percent	Frequency	Percent
Minor	15	11.81	15	11.81
Minor to intermediate	19	14.96	34	26.77
Intermediate	16	12.60	50	39.37
Intermediate to major	9	7.09	59	46.46
Major	5	3.94	64	50.39
N/A	63	49.61	127	100.00

	Frequency	Percent	Frequency	Percent
Minor	15	11.81	15	11.81
Minor to intermediate	19	14.96	34	26.77
Intermediate	16	12.60	50	39.37
Intermediate to major	9	7.09	59	46.46
Major	5	3.94	64	50.39
N/A	63	49.61	127	100.00

Minor	13	10.24	13	10.24
Minor to intermediate	25	19.69	38	29.92
Intermediate	12	9.45	50	39.37
Intermediate to major	10	7.87	60	47.24
Major	8	6.30	68	53.54
N/A	59	46.46	127	100.00

		Cumulative		Cumulative	
Q05_18	Frequency	Percent	Frequency	Percent	
Minor	17	13.39	17	13.39	
Minor to intermediate	17	13.39	34	26.77	
Intermediate	18	14.17	52	40.94	
Intermediate to major	5	3.94	57	44.88	
Major	6	4.72	63	49.61	
N/A	64	50.39	127	100.00	

		Cumulative		Cumulative	
Q05_19	Frequency	Percent	Frequency	Percent	
Minor	18	14.17	18	14.17	
Minor to intermediate	21	16.54	39	30.71	
Intermediate	8	6.30	47	37.01	
Intermediate to major	8	6.30	55	43.31	
Major	9	7.09	64	50.39	
N/A	63	49.61	127	100.00	

		Cumulative		Cumulative	
Q06_01	Frequency	Percent	Frequency	Percent	
Minor	8	6.30	8	6.30	
Minor to intermediate	12	9.45	20	15.75	
Intermediate	19	14.96	39	30.71	
Intermediate to major	29	22.83	68	53.54	
Major	43	33.86	111	87.40	
N/A	16	12.60	127	100.00	

		Cumulative		Cumulative	
Q06_02	Frequency	Percent	Frequency	Percent	
Minor	10	7.87	10	7.87	
Minor to intermediate	11	8.66	21	16.54	
Intermediate	21	16.54	42	33.07	
Intermediate to major	19	14.96	61	48.03	
Major	35	27.56	96	75.59	
N/A	31	24.41	127	100.00	

		Cumulative		Cumulative	
Q06_03	Frequency	Percent	Frequency	Percent	
Minor	9	7.09	9	7.09	
Minor to intermediate	11	8.66	20	15.75	
Intermediate	28	22.05	48	37.80	
Intermediate to major	15	11.81	63	49.61	
Major	34	26.77	97	76.38	
N/A	30	23.62	127	100.00	

		Cumulative		Cumulative	
Q06_04	Frequency	Percent	Frequency	Percent	
Minor	11	8.66	11	8.66	
Minor to intermediate	22	17.32	33	25.98	
Intermediate	18	14.17	51	40.16	
Intermediate to major	9	7.09	60	47.24	
Major	13	10.24	73	57.48	
N/A	54	42.52	127	100.00	

		Cumulative		Cumulative	
Q06_05	Frequency	Percent	Frequency	Percent	
Minor to intermediate	8	6.30	8	6.30	
Intermediate	14	11.02	22	17.32	
Intermediate to major	29	22.83	51	40.16	
Major	65	51.18	116	91.34	
N/A	11	8.66	127	100.00	

		Cumulative		Cumulative	
Q06_06	Frequency	Percent	Frequency	Percent	
Minor	10	7.87	10	7.87	
Minor to intermediate	11	8.66	21	16.54	
Intermediate	21	16.54	42	33.07	
Intermediate to major	15	11.81	57	44.88	
Major	44	34.65	101	79.53	
N/A	26	20.47	127	100.00	

		Cumulative		Cumulative	
Q06_07	Frequency	Percent	Frequency	Percent	
Minor	12	9.45	12	9.45	
Minor to intermediate	21	16.54	33	25.98	
Intermediate	14	11.02	47	37.01	
Intermediate to major	12	9.45	59	46.46	
Major	21	16.54	80	62.99	
N/A	47	37.01	127	100.00	

		Cumulative		Cumulative	
Q06_08	Frequency	Percent	Frequency	Percent	
Minor	13	10.24	13	10.24	
Minor to intermediate	21	16.54	34	26.77	

Intermediate	6	4.72	40	31.50
Intermediate to major	6	4.72	46	36.22
Major	16	12.60	62	48.82
N/A	65	51.18	127	100.00

		Cumulative		Cumulative	
Q06_09	Frequency	Percent	Frequency	Percent	
Minor	11	8.66	11	8.66	////////////////////
Minor to intermediate	17	13.39	28	22.05	
Intermediate	16	12.60	44	34.65	
Intermediate to major	18	14.17	62	48.82	
Major	25	19.69	87	68.50	
N/A	40	31.50	127	100.00	

		Cumulative		Cumulative	
Q07_01	Frequency	Percent	Frequency	Percent	
Accounting	68	53.54	68	53.54	////////////////////
Non-Accounting	49	38.58	117	92.13	
N/A	10	7.87	127	100.00	

		Cumulative		Cumulative	
Q07_02	Frequency	Percent	Frequency	Percent	
Accounting	60	47.24	60	47.24	////////////////////
Non-Accounting	54	42.52	114	89.76	
N/A	13	10.24	127	100.00	

		Cumulative		Cumulative	
Q07_03	Frequency	Percent	Frequency	Percent	
Accounting	34	26.77	34	26.77	////////////////////
Non-Accounting	77	60.63	111	87.40	
N/A	16	12.60	127	100.00	

		Cumulative		Cumulative	
Q07_04	Frequency	Percent	Frequency	Percent	
Accounting	58	45.67	58	45.67	////////////////////
Non-Accounting	29	22.83	87	68.50	
N/A	40	31.50	127	100.00	

		Cumulative		Cumulative	
Q07_05	Frequency	Percent	Frequency	Percent	
Accounting	26	20.47	26	20.47	////////////////////
Non-Accounting	90	70.87	116	91.34	
N/A	11	8.66	127	100.00	

		Cumulative		Cumulative	
Q07_06	Frequency	Percent	Frequency	Percent	
Accounting	45	35.43	45	35.43	////////////////////
Non-Accounting	24	18.90	69	54.33	
N/A	58	45.67	127	100.00	

		Cumulative		Cumulative	
Q07_07	Frequency	Percent	Frequency	Percent	
Accounting	39	30.71	39	30.71	////////////////////
Non-Accounting	62	48.82	101	79.53	
N/A	26	20.47	127	100.00	

		Cumulative		Cumulative	
Q07_08	Frequency	Percent	Frequency	Percent	
Accounting	45	35.43	45	35.43	////////////////////
Non-Accounting	52	40.94	97	76.38	
N/A	30	23.62	127	100.00	

		Cumulative		Cumulative	
Q07_09	Frequency	Percent	Frequency	Percent	
Accounting	84	66.14	84	66.14	////////////////////
Non-Accounting	40	31.50	124	97.64	
N/A	3	2.36	127	100.00	

		Cumulative		Cumulative	
Q07_10	Frequency	Percent	Frequency	Percent	
Accounting	32	25.40	32	25.40	////////////////////
Non-Accounting	76	60.32	108	85.71	
N/A	18	14.29	126	100.00	
Frequency Missing = 1					

		Cumulative		Cumulative	
Q07_11	Frequency	Percent	Frequency	Percent	
Accounting	33	25.98	33	25.98	////////////////////
Non-Accounting	64	50.39	97	76.38	
N/A	30	23.62	127	100.00	

		Cumulative		Cumulative	
Q07_12	Frequency	Percent	Frequency	Percent	
Accounting	29	22.83	29	22.83	////////////////////
Non-Accounting	78	61.42	107	84.25	
N/A	20	15.75	127	100.00	

	Cumulative		Cumulative	
Q07_13	Frequency	Percent	Frequency	Percent
Accounting	39	30.71	39	30.71
Non-Accounting	67	52.76	106	83.46
N/A	21	16.54	127	100.00

	Cumulative		Cumulative	
Q07_14	Frequency	Percent	Frequency	Percent
Accounting	23	18.11	23	18.11
Non-Accounting	81	63.78	104	81.89
N/A	23	18.11	127	100.00

	Cumulative		Cumulative	
Q07_15	Frequency	Percent	Frequency	Percent
Accounting	70	55.12	70	55.12
Non-Accounting	52	40.94	122	96.06
N/A	5	3.94	127	100.00

	Cumulative		Cumulative	
Q08_01	Frequency	Percent	Frequency	Percent
No	37	29.13	37	29.13
Yes	90	70.87	127	100.00

	Cumulative		Cumulative	
Q08_02	Frequency	Percent	Frequency	Percent
No	72	56.69	72	56.69
Yes	55	43.31	127	100.00

	Cumulative		Cumulative	
Q08_03	Frequency	Percent	Frequency	Percent
No	120	94.49	120	94.49
Yes	7	5.51	127	100.00

	Cumulative		Cumulative	
Q08_04	Frequency	Percent	Frequency	Percent
No	90	70.87	90	70.87
Yes	37	29.13	127	100.00

	Cumulative		Cumulative	
Q08_05	Frequency	Percent	Frequency	Percent
No	74	58.27	74	58.27
Yes	53	41.73	127	100.00

	Cumulative		Cumulative	
Q08_06	Frequency	Percent	Frequency	Percent
No	85	66.93	85	66.93
Yes	42	33.07	127	100.00

	Cumulative		Cumulative	
Q08_07	Frequency	Percent	Frequency	Percent
No	41	32.28	41	32.28
Yes	86	67.72	127	100.00

	Cumulative		Cumulative	
Q08_08	Frequency	Percent	Frequency	Percent
No	108	85.04	108	85.04
Yes	19	14.96	127	100.00

	Cumulative		Cumulative	
Q08_09	Frequency	Percent	Frequency	Percent
No	123	96.85	123	96.85
Yes	4	3.15	127	100.00

	Cumulative		Cumulative	
Q08_10	Frequency	Percent	Frequency	Percent
Accountant	3	75.00	3	75.00
Cash books	1	25.00	4	100.00
Frequency Missing = 123				

	Cumulative		Cumulative	
Q09_01	Frequency	Percent	Frequency	Percent
Little	21	16.54	21	16.54
Little to Large	42	33.07	42	33.07
Large	67	52.76	67	52.76
Large to major	80	62.99	80	62.99
Major	87	68.50	87	68.50
N/A	40	31.50	127	100.00

	Cumulative		Cumulative	
Q09_02	Frequency	Percent	Frequency	Percent
Little	21	16.54	21	16.54
Little to Large	41	32.28	41	32.28
Large	69	54.33	69	54.33
Large to major	84	66.14	84	66.14
Major	91	71.65	91	71.65

N/A 36 28.35 127 100.00

	Cumulative		Cumulative	
Q09_03	Frequency	Percent	Frequency	Percent
Little	19	14.96	19	14.96
Little to Large	19	14.96	38	29.92
Large	27	21.26	65	51.18
Large to major	15	11.81	80	62.99
Major	19	14.96	99	77.95
N/A	28	22.05	127	100.00

	Cumulative		Cumulative	
Q09_04	Frequency	Percent	Frequency	Percent
Little	13	10.24	13	10.24
Little to Large	19	14.96	32	25.20
Large	15	11.81	47	37.01
Large to major	6	4.72	53	41.73
Major	8	6.30	61	48.03
N/A	66	51.97	127	100.00

	Cumulative		Cumulative	
Q09_05	Frequency	Percent	Frequency	Percent
Little	12	9.45	12	9.45
Little to Large	10	7.87	22	17.32
Large	24	18.90	46	36.22
Large to major	28	22.05	74	58.27
Major	43	33.86	117	92.13
N/A	10	7.87	127	100.00

	Cumulative		Cumulative	
Q09_06	Frequency	Percent	Frequency	Percent
Little	24	18.90	24	18.90
Little to Large	24	18.90	48	37.80
Large	29	22.83	77	60.63
Large to major	20	15.75	97	76.38
Major	23	18.11	120	94.49
N/A	7	5.51	127	100.00

	Cumulative		Cumulative	
Q09_07	Frequency	Percent	Frequency	Percent
Little	7	5.51	7	5.51
Little to Large	19	14.96	26	20.47
Large	31	24.41	57	44.88
Large to major	17	13.39	74	58.27
Major	46	36.22	120	94.49
N/A	7	5.51	127	100.00

	Cumulative		Cumulative	
Q09_08	Frequency	Percent	Frequency	Percent
Little	18	14.17	18	14.17
Little to Large	23	18.11	41	32.28
Large	33	25.98	74	58.27
Large to major	17	13.39	91	71.65
Major	17	13.39	108	85.04
N/A	19	14.96	127	100.00

	Cumulative		Cumulative	
Q09_09	Frequency	Percent	Frequency	Percent
Little	6	4.72	6	4.72
Little to Large	11	8.66	17	13.39
Large	29	22.83	46	36.22
Large to major	35	27.56	81	63.78
Major	40	31.50	121	95.28
N/A	6	4.72	127	100.00

	Cumulative		Cumulative	
Q09_10	Frequency	Percent	Frequency	Percent
Little	13	10.24	13	10.24
Little to Large	15	11.81	28	22.05
Large	25	19.69	53	41.73
Large to major	21	16.54	74	58.27
Major	15	11.81	89	70.08
N/A	38	29.92	127	100.00

	Cumulative		Cumulative	
Q09_11	Frequency	Percent	Frequency	Percent
Little	11	8.66	11	8.66
Little to Large	14	11.02	25	19.69
Large	16	12.60	41	32.28
Large to major	14	11.02	55	43.31
Major	13	10.24	68	53.54
N/A	59	46.46	127	100.00

	Cumulative		Cumulative	
Q09_12	Frequency	Percent	Frequency	Percent
Little	23	18.11	23	18.11
Little to Large	28	22.05	51	40.16
Large	16	12.60	67	52.76
Large to major	13	10.24	80	62.99
Major	11	8.66	91	71.65

N/A 36 28.35 127 100.00

	Cumulative		Cumulative	
Q09_13	Frequency	Percent	Frequency	Percent
Little	19	14.96	19	14.96
Little to Large	31	24.41	50	39.37
Large	24	18.90	74	58.27
Large to major	7	5.51	81	63.78
Major	9	7.09	90	70.87
N/A	37	29.13	127	100.00

	Cumulative		Cumulative	
Q09_14	Frequency	Percent	Frequency	Percent
Little	19	14.96	19	14.96
Little to Large	18	14.17	37	29.13
Large	34	26.77	71	55.91
Large to major	23	18.11	94	74.02
Major	16	12.60	110	86.61
N/A	17	13.39	127	100.00

	Cumulative		Cumulative	
Q09_15	Frequency	Percent	Frequency	Percent
Little	26	20.47	26	20.47
Little to Large	18	14.17	44	34.65
Large	28	22.05	72	56.69
Large to major	10	7.87	82	64.57
Major	11	8.66	93	73.23
N/A	34	26.77	127	100.00

	Cumulative		Cumulative	
Q09_16	Frequency	Percent	Frequency	Percent
Little	8	6.30	8	6.30
Little to Large	15	11.81	23	18.11
Large	31	24.41	54	42.52
Large to major	36	28.35	90	70.87
Major	33	25.98	123	96.85
N/A	4	3.15	127	100.00

	Cumulative		Cumulative	
Q09_17	Frequency	Percent	Frequency	Percent
Little	10	7.87	10	7.87
Little to Large	18	14.17	28	22.05
Large	28	22.05	56	44.09
Large to major	29	22.83	85	66.93
Major	33	25.98	118	92.91
N/A	9	7.09	127	100.00

	Cumulative		Cumulative	
Q09_18	Frequency	Percent	Frequency	Percent
Little	8	6.30	8	6.30
Little to Large	11	8.66	19	14.96
Large	24	18.90	43	33.86
Large to major	29	22.83	72	56.69
Major	34	26.77	106	83.46
N/A	21	16.54	127	100.00

	Cumulative		Cumulative	
Q09_19	Frequency	Percent	Frequency	Percent
Little	21	16.54	21	16.54
Little to Large	25	19.69	46	36.22
Large	23	18.11	69	54.33
Large to major	12	9.45	81	63.78
Major	18	14.17	99	77.95
N/A	28	22.05	127	100.00

	Cumulative		Cumulative	
Q09_20	Frequency	Percent	Frequency	Percent
Little	10	7.87	10	7.87
Little to Large	4	3.15	14	11.02
Large	36	28.35	50	39.37
Large to major	26	20.47	76	59.84
Major	45	35.43	121	95.28
N/A	6	4.72	127	100.00

	Cumulative		Cumulative	
Q09_21	Frequency	Percent	Frequency	Percent
Little	17	13.39	17	13.39
Little to Large	19	14.96	36	28.35
Large	22	17.32	58	45.67
Large to major	18	14.17	76	59.84
Major	9	7.09	85	66.93
N/A	42	33.07	127	100.00

	Cumulative		Cumulative	
Q09_22	Frequency	Percent	Frequency	Percent
Little	24	18.90	24	18.90
Little to Large	22	17.32	46	36.22
Large	36	28.35	82	64.57
Large to major	23	18.11	105	82.68
Major	15	11.81	120	94.49
N/A	7	5.51	127	100.00

	Cumulative		Cumulative	
Q09_23	Frequency	Percent	Frequency	Percent
Little	13	10.24	13	10.24
Little to Large	23	18.11	36	28.35
Large	27	21.26	63	49.61
Large to major	12	9.45	75	59.06
Major	26	20.47	101	79.53
N/A	26	20.47	127	100.00

	Cumulative		Cumulative	
Q09_24	Frequency	Percent	Frequency	Percent
Little	12	9.45	12	9.45
Little to Large	21	16.54	33	25.98
Large	18	14.17	51	40.16
Large to major	22	17.32	73	57.48
Major	17	13.39	90	70.87
N/A	37	29.13	127	100.00

	Cumulative		Cumulative	
Q09_25	Frequency	Percent	Frequency	Percent
Little	19	14.96	19	14.96
Little to Large	21	16.54	40	31.50
Large	33	25.98	73	57.48
Large to major	14	11.02	87	68.50
Major	27	21.26	114	89.76
N/A	13	10.24	127	100.00

	Cumulative		Cumulative	
Q09_26	Frequency	Percent	Frequency	Percent
Little	21	16.54	21	16.54
Little to Large	27	21.26	48	37.80
Large	26	20.47	74	58.27
Large to major	10	7.87	84	66.14
Major	9	7.09	93	73.23
N/A	34	26.77	127	100.00

	Cumulative		Cumulative	
Q09_27	Frequency	Percent	Frequency	Percent
Little	20	15.75	20	15.75
Little to Large	18	14.17	38	29.92
Large	19	14.96	57	44.88
Large to major	8	6.30	65	51.18
Major	5	3.94	70	55.12
N/A	57	44.88	127	100.00

	Cumulative		Cumulative	
Q09_28	Frequency	Percent	Frequency	Percent
Little	5	3.94	5	3.94
Little to Large	9	7.09	14	11.02
Large	23	18.11	37	29.13
Large to major	42	33.07	79	62.20
Major	44	34.65	123	96.85
N/A	4	3.15	127	100.00

	Cumulative		Cumulative	
Q09_29	Frequency	Percent	Frequency	Percent
Little	25	19.69	25	19.69
Little to Large	17	13.39	42	33.07
Large	27	21.26	69	54.33
Large to major	15	11.81	84	66.14
Major	18	14.17	102	80.31
N/A	25	19.69	127	100.00

	Cumulative		Cumulative	
Q09_30	Frequency	Percent	Frequency	Percent
Little	10	7.87	10	7.87
Little to Large	25	19.69	35	27.56
Large	27	21.26	62	48.82
Large to major	26	20.47	88	69.29
Major	25	19.69	113	88.98
N/A	14	11.02	127	100.00

	Cumulative		Cumulative	
Q09_31	Frequency	Percent	Frequency	Percent
Little	8	6.30	8	6.30
Little to Large	10	7.87	18	14.17
Large	25	19.69	43	33.86
Large to major	33	25.98	76	59.84
Major	44	34.65	120	94.49
N/A	7	5.51	127	100.00

	Cumulative		Cumulative	
Q09_32	Frequency	Percent	Frequency	Percent
Little	5	3.94	5	3.94
Little to Large	20	15.75	25	19.69
Large	19	14.96	44	34.65
Large to major	27	21.26	71	55.91
Major	48	37.80	119	93.70
N/A	8	6.30	127	100.00

	Cumulative		Cumulative	
Q09_33	Frequency	Percent	Frequency	Percent
Little	1	0.79	1	0.79
Little to Large	2	1.57	3	2.36
Large	12	9.45	15	11.81
Large to major	26	20.47	41	32.28
Major	83	65.35	124	97.64
N/A	3	2.36	127	100.00

	Cumulative		Cumulative	
Q09_34	Frequency	Percent	Frequency	Percent
Little	21	16.54	21	16.54
Little to Large	21	16.54	42	33.07
Large	17	13.39	59	46.46
Large to major	24	18.90	83	65.35
Major	23	18.11	106	83.46
N/A	21	16.54	127	100.00

	Cumulative		Cumulative	
Q09_35	Frequency	Percent	Frequency	Percent
Little	25	19.69	25	19.69
Little to Large	15	11.81	40	31.50
Large	26	20.47	66	51.97
Large to major	23	18.11	89	70.08
Major	11	8.66	100	78.74
N/A	27	21.26	127	100.00

	Cumulative		Cumulative	
Q09_36	Frequency	Percent	Frequency	Percent
Little	42	33.07	42	33.07
Little to Large	38	29.92	80	62.99
Large	27	21.26	107	84.25
Large to major	4	3.15	111	87.40
Major	5	3.94	116	91.34
N/A	11	8.66	127	100.00

	Cumulative		Cumulative	
Q09_37	Frequency	Percent	Frequency	Percent
Little	8	6.30	8	6.30
Little to Large	20	15.75	28	22.05
Large	32	25.20	60	47.24
Large to major	23	18.11	83	65.35
Major	23	18.11	106	83.46
N/A	21	16.54	127	100.00

	Cumulative		Cumulative	
Q09_38	Frequency	Percent	Frequency	Percent
Little	18	14.17	18	14.17
Little to Large	23	18.11	41	32.28
Large	30	23.62	71	55.91
Large to major	23	18.11	94	74.02
Major	25	19.69	119	93.70
N/A	8	6.30	127	100.00

	Cumulative		Cumulative	
Q09_39	Frequency	Percent	Frequency	Percent
Little	7	5.51	7	5.51
Little to Large	16	12.60	23	18.11
Large	23	18.11	46	36.22
Large to major	32	25.20	78	61.42
Major	43	33.86	121	95.28
N/A	6	4.72	127	100.00

	Cumulative		Cumulative	
Q09_40	Frequency	Percent	Frequency	Percent
Little	20	15.75	20	15.75
Little to Large	26	20.47	46	36.22
Large	26	20.47	72	56.69
Large to major	18	14.17	90	70.87
Major	23	18.11	113	88.98
N/A	14	11.02	127	100.00

ANNEXURE B

Variable: Q05_01 (Q05_01)

N	100	Sum Weights	100
Mean	3.64	Sum Observations	364
Std Deviation	1.25142343	Variance	1.56606061
Skewness	-0.4832811	Kurtosis	-0.7413035
Uncorrected SS	1480	Corrected SS	155.04
Coeff Variation	34.3797646	Std Error Mean	0.12514234

Basic Statistical Measures

Location		Variability	
Mean	3.640000	Std Deviation	1.25142
Median	4.000000	Variance	1.56606
Mode	5.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q05_02 (Q05_02)

N	105	Sum Weights	105
Mean	3.5047619	Sum Observations	368
Std Deviation	1.37367985	Variance	1.88699634
Skewness	-0.5206291	Kurtosis	-0.9539368
Uncorrected SS	1486	Corrected SS	196.247619
Coeff Variation	39.1946697	Std Error Mean	0.13405743

Basic Statistical Measures

Location		Variability	
Mean	3.504762	Std Deviation	1.37368
Median	4.000000	Variance	1.88700
Mode	5.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q05_03 (Q05_03)

N	84	Sum Weights	84
Mean	2.8452381	Sum Observations	239
Std Deviation	1.36650154	Variance	1.86732645
Skewness	0.14157336	Kurtosis	-1.1622869
Uncorrected SS	835	Corrected SS	154.988095
Coeff Variation	48.0276691	Std Error Mean	0.14909754

Basic Statistical Measures

Location		Variability	
Mean	2.845238	Std Deviation	1.36650
Median	3.000000	Variance	1.86733
Mode	3.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q05_04 (Q05_04)

N	80	Sum Weights	80
Mean	2.7625	Sum Observations	221
Std Deviation	1.20383091	Variance	1.44920886
Skewness	0.1610685	Kurtosis	-0.8247512
Uncorrected SS	725	Corrected SS	114.4875
Coeff Variation	43.5775895	Std Error Mean	0.13459239

Basic Statistical Measures

Location		Variability	
Mean	2.762500	Std Deviation	1.20383
Median	3.000000	Variance	1.44921
Mode	3.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q05_05 (Q05_05)

N	78	Sum Weights	78
Mean	2.69230769	Sum Observations	210
Std Deviation	1.33200067	Variance	1.77422577
Skewness	0.14877512	Kurtosis	-1.1306236
Uncorrected SS	702	Corrected SS	136.615385
Coeff Variation	49.4743105	Std Error Mean	0.15081938

Basic Statistical Measures

Location		Variability	
Mean	2.692308	Std Deviation	1.33200
Median	3.000000	Variance	1.77423
Mode	1.000000	Range	4.00000
	Interquartile Range		3.00000

NOTE: The mode displayed is the smallest of 2 modes with a count of 21.

Variable: Q05_06 (Q05_06)

N	80	Sum Weights	80
Mean	2.6625	Sum Observations	213
Std Deviation	1.21116901	Variance	1.46693038
Skewness	0.46336422	Kurtosis	-0.6906463
Uncorrected SS	683	Corrected SS	115.8875
Coeff Variation	45.489916	Std Error Mean	0.13541281

Basic Statistical Measures

Location		Variability	
Mean	2.662500	Std Deviation	1.21117
Median	2.000000	Variance	1.46693
Mode	2.000000	Range	4.00000
	Interquartile Range		1.50000

Variable: Q05_07 (Q05_07)

N	69	Sum Weights	69
Mean	2.6666667	Sum Observations	184
Std Deviation	1.19639983	Variance	1.43137255
Skewness	0.30854853	Kurtosis	-0.6770353
Uncorrected SS	588	Corrected SS	97.3333333
Coeff Variation	44.8649936	Std Error Mean	0.14402961

Basic Statistical Measures

Location		Variability	
Mean	2.666667	Std Deviation	1.19640
Median	3.000000	Variance	1.43137
Mode	3.000000	Range	4.00000
	Interquartile Range		1.00000

Variable: Q05_08 (Q05_08)

N	79	Sum Weights	79
Mean	2.92405063	Sum Observations	231
Std Deviation	1.45683316	Variance	2.12236287
Skewness	0.03298479	Kurtosis	-1.3649382
Uncorrected SS	841	Corrected SS	165.544304
Coeff Variation	49.8224329	Std Error Mean	0.16390654

Basic Statistical Measures

Location		Variability	
Mean	2.924051	Std Deviation	1.45683
Median	3.000000	Variance	2.12236
Mode	1.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q05_09 (Q05_09)

N	54	Sum Weights	54
Mean	2.92592593	Sum Observations	158
Std Deviation	1.56436559	Variance	2.44723969
Skewness	0.12715653	Kurtosis	-1.522556
Uncorrected SS	592	Corrected SS	129.703704
Coeff Variation	53.4656593	Std Error Mean	0.21288319

Basic Statistical Measures

Location		Variability	
Mean	2.925926	Std Deviation	1.56437
Median	3.000000	Variance	2.44724
Mode	1.000000	Range	4.00000
	Interquartile Range		4.00000

NOTE: The mode displayed is the smallest of 2 modes with a count of 14.

Variable: Q05_10 (Q05_10)

N	52	Sum Weights	52
Mean	2.67307692	Sum Observations	139
Std Deviation	1.36799773	Variance	1.8714178
Skewness	0.43350691	Kurtosis	-0.9782669
Uncorrected SS	467	Corrected SS	95.4423077
Coeff Variation	51.1768936	Std Error Mean	0.18970715

Basic Statistical Measures

Location		Variability	
Mean	2.673077	Std Deviation	1.36800
Median	2.000000	Variance	1.87142
Mode	2.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q05_11 (Q05_11)

N	97	Sum Weights	97
Mean	3.60824742	Sum Observations	350
Std Deviation	1.17753893	Variance	1.38659794
Skewness	-0.5584207	Kurtosis	-0.4845868
Uncorrected SS	1396	Corrected SS	133.113402
Coeff Variation	32.6346504	Std Error Mean	0.11956096

Basic Statistical Measures

Location		Variability	
Mean	3.608247	Std Deviation	1.17754
Median	4.000000	Variance	1.38660
Mode	4.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q05_12 (Q05_12)

N	98	Sum Weights	98
Mean	3.67346939	Sum Observations	360
Std Deviation	1.19944584	Variance	1.43867031
Skewness	-0.5847794	Kurtosis	-0.5179054
Uncorrected SS	1462	Corrected SS	139.55102
Coeff Variation	32.6515811	Std Error Mean	0.12116233

Basic Statistical Measures

Location		Variability	
Mean	3.673469	Std Deviation	1.19945
Median	4.000000	Variance	1.43867
Mode	5.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q05_13 (Q05_13)

N	79	Sum Weights	79
Mean	3.15189873	Sum Observations	249
Std Deviation	1.23089094	Variance	1.5150925

Skewness	-0.170191	Kurtosis	-0.7408828
Uncorrected SS	903	Corrected SS	118.177215
Coeff Variation	39.0523631	Std Error Mean	0.13848605

Basic Statistical Measures			
Location		Variability	
Mean	3.151899	Std Deviation	1.23089
Median	3.000000	Variance	1.51509
Mode	3.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q05_14 (Q05_14)			
N	71	Sum Weights	71
Mean	2.78873239	Sum Observations	198
Std Deviation	1.15777487	Variance	1.34044266
Skewness	0.31389864	Kurtosis	-0.6058601
Uncorrected SS	646	Corrected SS	93.8309859
Coeff Variation	41.5161697	Std Error Mean	0.1374026

Basic Statistical Measures			
Location		Variability	
Mean	2.788732	Std Deviation	1.15777
Median	3.000000	Variance	1.34044
Mode	2.000000	Range	4.00000
	Interquartile Range		2.00000

NOTE: The mode displayed is the smallest of 2 modes with a count of 22.

Variable: Q05_15 (Q05_15)			
N	70	Sum Weights	70
Mean	2.67142857	Sum Observations	187
Std Deviation	1.23618662	Variance	1.52815735
Skewness	0.32710994	Kurtosis	-0.7633261
Uncorrected SS	605	Corrected SS	105.442857
Coeff Variation	46.2743653	Std Error Mean	0.14775256

Basic Statistical Measures			
Location		Variability	
Mean	2.671429	Std Deviation	1.23619
Median	3.000000	Variance	1.52816
Mode	3.000000	Range	4.00000
	Interquartile Range		1.00000

Variable: Q05_16 (Q05_16)			
N	64	Sum Weights	64
Mean	2.53125	Sum Observations	162
Std Deviation	1.22109436	Variance	1.49107143
Skewness	0.43817983	Kurtosis	-0.6953538
Uncorrected SS	504	Corrected SS	93.9375
Coeff Variation	48.2407647	Std Error Mean	0.15263679

Basic Statistical Measures			
Location		Variability	
Mean	2.531250	Std Deviation	1.22109
Median	2.000000	Variance	1.49107
Mode	2.000000	Range	4.00000
	Interquartile Range		1.00000

Variable: Q05_17 (Q05_17)			
N	68	Sum Weights	68
Mean	2.63235294	Sum Observations	179
Std Deviation	1.28021001	Variance	1.63893766
Skewness	0.50930738	Kurtosis	-0.8122262
Uncorrected SS	581	Corrected SS	109.808824
Coeff Variation	48.6336763	Std Error Mean	0.15524827

Basic Statistical Measures			
Location		Variability	
Mean	2.632353	Std Deviation	1.28021
Median	2.000000	Variance	1.63894
Mode	2.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q05_18 (Q05_18)			
N	63	Sum Weights	63
Mean	2.46031746	Sum Observations	155
Std Deviation	1.24207678	Variance	1.54275474
Skewness	0.56301548	Kurtosis	-0.4833229
Uncorrected SS	477	Corrected SS	95.6507937
Coeff Variation	50.4844112	Std Error Mean	0.15648697

Basic Statistical Measures			
Location		Variability	
Mean	2.460317	Std Deviation	1.24208
Median	2.000000	Variance	1.54275
Mode	3.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q05_19 (Q05_19)			
N	64	Sum Weights	64
Mean	2.515625	Sum Observations	161
Std Deviation	1.39149557	Variance	1.93625992
Skewness	0.60529048	Kurtosis	-0.9195031
Uncorrected SS	527	Corrected SS	121.984375
Coeff Variation	55.3141096	Std Error Mean	0.17393695

Basic Statistical Measures
 Location Variability

Mean	2.515625	Std Deviation	1.39150
Median	2.000000	Variance	1.93626
Mode	2.000000	Range	4.00000
	Interquartile Range		3.00000

Variable: Q06_01 (Q06_01)

N	111	Sum Weights	111
Mean	3.78378378	Sum Observations	420
Std Deviation	1.26782136	Variance	1.60737101
Skewness	-0.7822351	Kurtosis	-0.4704022
Uncorrected SS	1766	Corrected SS	176.810811
Coeff Variation	33.5067074	Std Error Mean	0.12033628

Basic Statistical Measures
 Location Variability

Mean	3.783784	Std Deviation	1.26782
Median	4.000000	Variance	1.60737
Mode	5.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q06_02 (Q06_02)

N	96	Sum Weights	96
Mean	3.60416667	Sum Observations	346
Std Deviation	1.3570802	Variance	1.84166667
Skewness	-0.5603907	Kurtosis	-0.8858742
Uncorrected SS	1422	Corrected SS	174.958333
Coeff Variation	37.6530922	Std Error Mean	0.13850642

Basic Statistical Measures
 Location Variability

Mean	3.604167	Std Deviation	1.35708
Median	4.000000	Variance	1.84167
Mode	5.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q06_03 (Q06_03)

N	97	Sum Weights	97
Mean	3.55670103	Sum Observations	345
Std Deviation	1.3226321	Variance	1.74935567
Skewness	-0.4284694	Kurtosis	-0.9221643
Uncorrected SS	1395	Corrected SS	167.938144
Coeff Variation	37.1870474	Std Error Mean	0.13429294

Basic Statistical Measures
 Location Variability

Mean	3.556701	Std Deviation	1.32263
Median	4.000000	Variance	1.74936
Mode	5.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q06_04 (Q06_04)

N	73	Sum Weights	73
Mean	2.87671233	Sum Observations	210
Std Deviation	1.32230024	Variance	1.74847793
Skewness	0.30696544	Kurtosis	-1.0156838
Uncorrected SS	730	Corrected SS	125.890411
Coeff Variation	45.9656751	Std Error Mean	0.15476354

Basic Statistical Measures
 Location Variability

Mean	2.876712	Std Deviation	1.32230
Median	3.000000	Variance	1.74848
Mode	2.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q06_05 (Q06_05)

N	116	Sum Weights	116
Mean	4.30172414	Sum Observations	499
Std Deviation	0.93455246	Variance	0.87338831
Skewness	-1.1610204	Kurtosis	0.28820123
Uncorrected SS	2247	Corrected SS	100.439655
Coeff Variation	21.7250673	Std Error Mean	0.08677102

Basic Statistical Measures
 Location Variability

Mean	4.301724	Std Deviation	0.93455
Median	5.000000	Variance	0.87339
Mode	5.000000	Range	3.00000
	Interquartile Range		1.00000

Variable: Q06_06 (Q06_06)

N	101	Sum Weights	101
Mean	3.71287129	Sum Observations	375
Std Deviation	1.38084491	Variance	1.90673267
Skewness	-0.6523872	Kurtosis	-0.8647797
Uncorrected SS	1583	Corrected SS	190.673267
Coeff Variation	37.1907563	Std Error Mean	0.1373992

Basic Statistical Measures
 Location Variability

Mean	3.712871	Std Deviation	1.38084
Median	4.000000	Variance	1.90673
Mode	5.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q06_07 (Q06_07)

N	80	Sum Weights	80
Mean	3.1125	Sum Observations	249
Std Deviation	1.44076061	Variance	2.07579114
Skewness	0.03273272	Kurtosis	-1.3895394
Uncorrected SS	939	Corrected SS	163.9875
Coeff Variation	46.2894976	Std Error Mean	0.16108193

Basic Statistical Measures

Location		Variability	
Mean	3.112500	Std Deviation	1.44076
Median	3.000000	Variance	2.07579
Mode	2.000000	Range	4.00000
	Interquartile Range		3.00000

NOTE: The mode displayed is the smallest of 2 modes with a count of 21.

Variable: Q06_08 (Q06_08)

N	62	Sum Weights	62
Mean	2.85483871	Sum Observations	177
Std Deviation	1.52408827	Variance	2.32284506
Skewness	0.33923077	Kurtosis	-1.429498
Uncorrected SS	647	Corrected SS	141.693548
Coeff Variation	53.3861428	Std Error Mean	0.1935594

Basic Statistical Measures

Location		Variability	
Mean	2.854839	Std Deviation	1.52409
Median	2.000000	Variance	2.32285
Mode	2.000000	Range	4.00000
	Interquartile Range		3.00000

Variable: Q06_09 (Q06_09)

N	87	Sum Weights	87
Mean	3.33333333	Sum Observations	290
Std Deviation	1.40320784	Variance	1.96899225
Skewness	-0.2565418	Kurtosis	-1.2537125
Uncorrected SS	1136	Corrected SS	169.333333
Coeff Variation	42.0962353	Std Error Mean	0.15043967

Basic Statistical Measures

Location		Variability	
Mean	3.333333	Std Deviation	1.40321
Median	3.000000	Variance	1.96899
Mode	5.000000	Range	4.00000
	Interquartile Range		3.00000

Variable: Q09_01 (Q09_01)

N	87	Sum Weights	87
Mean	2.5862069	Sum Observations	225
Std Deviation	1.23468972	Variance	1.5244587
Skewness	0.30928186	Kurtosis	-0.823552
Uncorrected SS	713	Corrected SS	131.103448
Coeff Variation	47.7413358	Std Error Mean	0.13237263

Basic Statistical Measures

Location		Variability	
Mean	2.586207	Std Deviation	1.23469
Median	3.000000	Variance	1.52446
Mode	3.000000	Range	4.00000
	Interquartile Range		1.00000

Variable: Q09_02 (Q09_02)

N	91	Sum Weights	91
Mean	2.63736264	Sum Observations	240
Std Deviation	1.2248944	Variance	1.5003663
Skewness	0.21168666	Kurtosis	-0.8626403
Uncorrected SS	768	Corrected SS	135.032967
Coeff Variation	46.4439128	Std Error Mean	0.12840382

Basic Statistical Measures

Location		Variability	
Mean	2.637363	Std Deviation	1.22489
Median	3.000000	Variance	1.50037
Mode	3.000000	Range	4.00000
	Interquartile Range		1.00000

Variable: Q09_03 (Q09_03)

N	99	Sum Weights	99
Mean	2.95959596	Sum Observations	293
Std Deviation	1.37706574	Variance	1.89631004
Skewness	0.07391029	Kurtosis	-1.1537388
Uncorrected SS	1053	Corrected SS	185.838384
Coeff Variation	46.5288422	Std Error Mean	0.13840031

Basic Statistical Measures

Location		Variability	
Mean	2.959596	Std Deviation	1.37707
Median	3.000000	Variance	1.89631
Mode	3.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q09_04 (Q09_04)

N	61	Sum Weights	61
Mean	2.62295082	Sum Observations	160

Std Deviation	1.2931091	Variance	1.67213115
Skewness	0.50808729	Kurtosis	-0.7162483
Uncorrected SS	520	Corrected SS	100.327869
Coeff Variation	49.2997845	Std Error Mean	0.16556565

Basic Statistical Measures

	Location	Variability	
Mean	2.622951	Std Deviation	1.29311
Median	2.000000	Variance	1.67213
Mode	2.000000	Range	4.00000
	Interquartile Range		1.00000

Variable: Q09_05 (Q09_05)

N	117	Sum Weights	117
Mean	3.68376068	Sum Observations	431
Std Deviation	1.32385001	Variance	1.75257884
Skewness	-0.7122869	Kurtosis	-0.6038532
Uncorrected SS	1791	Corrected SS	203.299145
Coeff Variation	35.9374596	Std Error Mean	0.12238998

Basic Statistical Measures

	Location	Variability	
Mean	3.683761	Std Deviation	1.32385
Median	4.000000	Variance	1.75258
Mode	5.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q09_06 (Q09_06)

N	120	Sum Weights	120
Mean	2.95	Sum Observations	354
Std Deviation	1.3953705	Variance	1.94705882
Skewness	0.07162204	Kurtosis	-1.2189324
Uncorrected SS	1276	Corrected SS	231.7
Coeff Variation	47.3006948	Std Error Mean	0.12737932

Basic Statistical Measures

	Location	Variability	
Mean	2.950000	Std Deviation	1.39537
Median	3.000000	Variance	1.94706
Mode	3.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q09_07 (Q09_07)

N	120	Sum Weights	120
Mean	3.63333333	Sum Observations	436
Std Deviation	1.29597524	Variance	1.67955182
Skewness	-0.3935181	Kurtosis	-1.0795199
Uncorrected SS	1784	Corrected SS	199.866667
Coeff Variation	35.6690433	Std Error Mean	0.11830581

Basic Statistical Measures

	Location	Variability	
Mean	3.633333	Std Deviation	1.29598
Median	4.000000	Variance	1.67955
Mode	5.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q09_08 (Q09_08)

N	108	Sum Weights	108
Mean	2.92592593	Sum Observations	316
Std Deviation	1.29487634	Variance	1.67670474
Skewness	0.11364587	Kurtosis	-0.9701223
Uncorrected SS	1104	Corrected SS	179.407407
Coeff Variation	44.2552674	Std Error Mean	0.12459953

Basic Statistical Measures

	Location	Variability	
Mean	2.925926	Std Deviation	1.29488
Median	3.000000	Variance	1.67670
Mode	3.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q09_09 (Q09_09)

N	121	Sum Weights	121
Mean	3.76033058	Sum Observations	455
Std Deviation	1.15487946	Variance	1.33374656
Skewness	-0.6725456	Kurtosis	-0.3272924
Uncorrected SS	1871	Corrected SS	160.049587
Coeff Variation	30.7121789	Std Error Mean	0.10498904

Basic Statistical Measures

	Location	Variability	
Mean	3.760331	Std Deviation	1.15488
Median	4.000000	Variance	1.33375
Mode	5.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q09_10 (Q09_10)

N	89	Sum Weights	89
Mean	3.11235955	Sum Observations	277
Std Deviation	1.2919172	Variance	1.66905005
Skewness	-0.1489861	Kurtosis	-0.9857822
Uncorrected SS	1009	Corrected SS	146.876404
Coeff Variation	41.509253	Std Error Mean	0.13694295

Basic Statistical Measures
 Location Variability
 Mean 3.112360 Std Deviation 1.29192
 Median 3.000000 Variance 1.66905
 Mode 3.000000 Range 4.00000
 Interquartile Range 2.00000

Variable: Q09_11 (Q09_11)
 N 68 Sum Weights 68
 Mean 3.05882353 Sum Observations 208
 Std Deviation 1.35913002 Variance 1.84723442
 Skewness -0.0358599 Kurtosis -1.173901
 Uncorrected SS 760 Corrected SS 123.764706
 Coeff Variation 44.4330969 Std Error Mean 0.16481872

Basic Statistical Measures
 Location Variability
 Mean 3.058824 Std Deviation 1.35913
 Median 3.000000 Variance 1.84723
 Mode 3.000000 Range 4.00000
 Interquartile Range 2.00000

Variable: Q09_12 (Q09_12)
 N 91 Sum Weights 91
 Mean 2.57142857 Sum Observations 234
 Std Deviation 1.33452328 Variance 1.78095238
 Skewness 0.48873345 Kurtosis -0.9286499
 Uncorrected SS 762 Corrected SS 160.285714
 Coeff Variation 51.8981275 Std Error Mean 0.13989605

Basic Statistical Measures
 Location Variability
 Mean 2.571429 Std Deviation 1.33452
 Median 2.000000 Variance 1.78095
 Mode 2.000000 Range 4.00000
 Interquartile Range 3.00000

Variable: Q09_13 (Q09_13)
 N 90 Sum Weights 90
 Mean 2.51111111 Sum Observations 226
 Std Deviation 1.20153876 Variance 1.44369538
 Skewness 0.62911321 Kurtosis -0.3224221
 Uncorrected SS 696 Corrected SS 128.488889
 Coeff Variation 47.8488885 Std Error Mean 0.12665331

Basic Statistical Measures
 Location Variability
 Mean 2.511111 Std Deviation 1.20154
 Median 2.000000 Variance 1.44370
 Mode 2.000000 Range 4.00000
 Interquartile Range 1.00000

Variable: Q09_14 (Q09_14)
 N 110 Sum Weights 110
 Mean 2.99090909 Sum Observations 329
 Std Deviation 1.28859111 Variance 1.66046706
 Skewness -0.0614186 Kurtosis -0.9735044
 Uncorrected SS 1165 Corrected SS 180.990909
 Coeff Variation 43.0835934 Std Error Mean 0.12286234

Basic Statistical Measures
 Location Variability
 Mean 2.990909 Std Deviation 1.28859
 Median 3.000000 Variance 1.66047
 Mode 3.000000 Range 4.00000
 Interquartile Range 2.00000

Variable: Q09_15 (Q09_15)
 N 93 Sum Weights 93
 Mean 2.59139785 Sum Observations 241
 Std Deviation 1.32070929 Variance 1.74427302
 Skewness 0.36191104 Kurtosis -0.8911833
 Uncorrected SS 785 Corrected SS 160.473118
 Coeff Variation 50.9651302 Std Error Mean 0.13695117

Basic Statistical Measures
 Location Variability
 Mean 2.591398 Std Deviation 1.32071
 Median 3.000000 Variance 1.74427
 Mode 3.000000 Range 4.00000
 Interquartile Range 2.00000

Variable: Q09_16 (Q09_16)
 N 123 Sum Weights 123
 Mean 3.57723577 Sum Observations 440
 Std Deviation 1.19430431 Variance 1.42636279
 Skewness -0.5086965 Kurtosis -0.5970388
 Uncorrected SS 1748 Corrected SS 174.01626
 Coeff Variation 33.3862342 Std Error Mean 0.10768679

Basic Statistical Measures
 Location Variability
 Mean 3.577236 Std Deviation 1.19430
 Median 4.000000 Variance 1.42636
 Mode 4.000000 Range 4.00000

Interquartile Range 2.00000

Variable: Q09_17 (Q09_17)

N	118	Sum Weights	118
Mean	3.48305085	Sum Observations	411
Std Deviation	1.2792429	Variance	1.63646241
Skewness	-0.397723	Kurtosis	-0.9097493
Uncorrected SS	1623	Corrected SS	191.466102
Coeff Variation	36.7276552	Std Error Mean	0.11776385

Basic Statistical Measures

Location		Variability	
Mean	3.483051	Std Deviation	1.27924
Median	4.000000	Variance	1.63646
Mode	5.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q09_18 (Q09_18)

N	106	Sum Weights	106
Mean	3.66037736	Sum Observations	388
Std Deviation	1.2412497	Variance	1.54070081
Skewness	-0.6345871	Kurtosis	-0.5439408
Uncorrected SS	1582	Corrected SS	161.773585
Coeff Variation	33.9104298	Std Error Mean	0.12056083

Basic Statistical Measures

Location		Variability	
Mean	3.660377	Std Deviation	1.24125
Median	4.000000	Variance	1.54070
Mode	5.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q09_19 (Q09_19)

N	99	Sum Weights	99
Mean	2.80808081	Sum Observations	278
Std Deviation	1.39002839	Variance	1.93217893
Skewness	0.2819873	Kurtosis	-1.1330798
Uncorrected SS	970	Corrected SS	189.353535
Coeff Variation	49.5010111	Std Error Mean	0.13970311

Basic Statistical Measures

Location		Variability	
Mean	2.808081	Std Deviation	1.39003
Median	3.000000	Variance	1.93218
Mode	2.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q09_20 (Q09_20)

N	121	Sum Weights	121
Mean	3.76033058	Sum Observations	455
Std Deviation	1.22491356	Variance	1.50041322
Skewness	-0.7463218	Kurtosis	-0.2070775
Uncorrected SS	1891	Corrected SS	180.049587
Coeff Variation	32.5746243	Std Error Mean	0.11135578

Basic Statistical Measures

Location		Variability	
Mean	3.760331	Std Deviation	1.22491
Median	4.000000	Variance	1.50041
Mode	5.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q09_21 (Q09_21)

N	85	Sum Weights	85
Mean	2.8	Sum Observations	238
Std Deviation	1.27988095	Variance	1.63809524
Skewness	0.10606636	Kurtosis	-1.0401048
Uncorrected SS	804	Corrected SS	137.6
Coeff Variation	45.7100338	Std Error Mean	0.13882258

Basic Statistical Measures

Location		Variability	
Mean	2.800000	Std Deviation	1.27988
Median	3.000000	Variance	1.63810
Mode	3.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q09_22 (Q09_22)

N	120	Sum Weights	120
Mean	2.85833333	Sum Observations	343
Std Deviation	1.29183495	Variance	1.66883754
Skewness	0.05447551	Kurtosis	-1.0054697
Uncorrected SS	1179	Corrected SS	198.591667
Coeff Variation	45.1953918	Std Error Mean	0.11792786

Basic Statistical Measures

Location		Variability	
Mean	2.858333	Std Deviation	1.29183
Median	3.000000	Variance	1.66884
Mode	3.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q09_23 (Q09_23)

N	101	Sum Weights	101
Mean	3.14851485	Sum Observations	318
Std Deviation	1.37394424	Variance	1.88772277
Skewness	0.03368132	Kurtosis	-1.2182175
Uncorrected SS	1190	Corrected SS	188.772277
Coeff Variation	43.6378516	Std Error Mean	0.13671256

Basic Statistical Measures

Location		Variability	
Mean	3.148515	Std Deviation	1.37394
Median	3.000000	Variance	1.88772
Mode	3.000000	Range	4.00000
		Interquartile Range	3.00000

Variable: Q09_24 (Q09_24)

N	90	Sum Weights	90
Mean	3.12222222	Sum Observations	281
Std Deviation	1.33094355	Variance	1.77141074
Skewness	-0.0827194	Kurtosis	-1.1842078
Uncorrected SS	1035	Corrected SS	157.655556
Coeff Variation	42.6280853	Std Error Mean	0.14029377

Basic Statistical Measures

Location		Variability	
Mean	3.122222	Std Deviation	1.33094
Median	3.000000	Variance	1.77141
Mode	4.000000	Range	4.00000
		Interquartile Range	2.00000

Variable: Q09_25 (Q09_25)

N	114	Sum Weights	114
Mean	3.07894737	Sum Observations	351
Std Deviation	1.38987958	Variance	1.93176525
Skewness	0.0175922	Kurtosis	-1.1777916
Uncorrected SS	1299	Corrected SS	218.289474
Coeff Variation	45.1413881	Std Error Mean	0.13017415

Basic Statistical Measures

Location		Variability	
Mean	3.078947	Std Deviation	1.38988
Median	3.000000	Variance	1.93177
Mode	3.000000	Range	4.00000
		Interquartile Range	2.00000

Variable: Q09_26 (Q09_26)

N	93	Sum Weights	93
Mean	2.55913978	Sum Observations	238
Std Deviation	1.2288415	Variance	1.51005143
Skewness	0.47117696	Kurtosis	-0.6057883
Uncorrected SS	748	Corrected SS	138.924731
Coeff Variation	48.017756	Std Error Mean	0.12742493

Basic Statistical Measures

Location		Variability	
Mean	2.559140	Std Deviation	1.22884
Median	2.000000	Variance	1.51005
Mode	2.000000	Range	4.00000
		Interquartile Range	1.00000

Variable: Q09_27 (Q09_27)

N	70	Sum Weights	70
Mean	2.42857143	Sum Observations	170
Std Deviation	1.22262996	Variance	1.49482402
Skewness	0.48878623	Kurtosis	-0.6351244
Uncorrected SS	516	Corrected SS	103.142857
Coeff Variation	50.3435865	Std Error Mean	0.14613223

Basic Statistical Measures

Location		Variability	
Mean	2.428571	Std Deviation	1.22263
Median	2.000000	Variance	1.49482
Mode	1.000000	Range	4.00000
		Interquartile Range	2.00000

Variable: Q09_28 (Q09_28)

N	123	Sum Weights	123
Mean	3.90243902	Sum Observations	480
Std Deviation	1.09704995	Variance	1.20351859
Skewness	-0.9018773	Kurtosis	0.20501102
Uncorrected SS	2020	Corrected SS	146.829268
Coeff Variation	28.111905	Std Error Mean	0.09891766

Basic Statistical Measures

Location		Variability	
Mean	3.902439	Std Deviation	1.09705
Median	4.000000	Variance	1.20352
Mode	5.000000	Range	4.00000
		Interquartile Range	2.00000

Variable: Q09_29 (Q09_29)

N	102	Sum Weights	102
Mean	2.84313725	Sum Observations	290
Std Deviation	1.41242785	Variance	1.99495244
Skewness	0.13337367	Kurtosis	-1.2074147

Uncorrected SS 1026 Corrected SS 201.490196
 Coeff Variation 49.6784969 Std Error Mean 0.1398512

Basic Statistical Measures

Location		Variability	
Mean	2.843137	Std Deviation	1.41243
Median	3.000000	Variance	1.99495
Mode	3.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q09_30 (Q09_30)

N 113 Sum Weights 113
 Mean 3.27433628 Sum Observations 370
 Std Deviation 1.27648924 Variance 1.62942478
 Skewness -0.1377812 Kurtosis -1.0861503
 Uncorrected SS 1394 Corrected SS 182.495575
 Coeff Variation 38.9846714 Std Error Mean 0.12008201

Basic Statistical Measures

Location		Variability	
Mean	3.274336	Std Deviation	1.27649
Median	3.000000	Variance	1.62942
Mode	3.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q09_31 (Q09_31)

N 120 Sum Weights 120
 Mean 3.79166667 Sum Observations 455
 Std Deviation 1.21541799 Variance 1.4772409
 Skewness -0.7903172 Kurtosis -0.2720515
 Uncorrected SS 1901 Corrected SS 175.791667
 Coeff Variation 32.05498 Std Error Mean 0.11095198

Basic Statistical Measures

Location		Variability	
Mean	3.791667	Std Deviation	1.21542
Median	4.000000	Variance	1.47724
Mode	5.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q09_32 (Q09_32)

N 119 Sum Weights 119
 Mean 3.78151261 Sum Observations 450
 Std Deviation 1.25657366 Variance 1.57897735
 Skewness -0.6196365 Kurtosis -0.8829172
 Uncorrected SS 1888 Corrected SS 186.319328
 Coeff Variation 33.2293922 Std Error Mean 0.11518992

Basic Statistical Measures

Location		Variability	
Mean	3.781513	Std Deviation	1.25657
Median	4.000000	Variance	1.57898
Mode	5.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q09_33 (Q09_33)

N 124 Sum Weights 124
 Mean 4.51612903 Sum Observations 560
 Std Deviation 0.80125786 Variance 0.64201416
 Skewness -1.7882121 Kurtosis 3.19676049
 Uncorrected SS 2608 Corrected SS 78.9677419
 Coeff Variation 17.7421384 Std Error Mean 0.07195508

Basic Statistical Measures

Location		Variability	
Mean	4.516129	Std Deviation	0.80126
Median	5.000000	Variance	0.64201
Mode	5.000000	Range	4.00000
	Interquartile Range		1.00000

Variable: Q09_34 (Q09_34)

N 106 Sum Weights 106
 Mean 3.06603774 Sum Observations 325
 Std Deviation 1.44926167 Variance 2.10035939
 Skewness -0.0788362 Kurtosis -1.3738454
 Uncorrected SS 1217 Corrected SS 220.537736
 Coeff Variation 47.2682268 Std Error Mean 0.14076474

Basic Statistical Measures

Location		Variability	
Mean	3.066038	Std Deviation	1.44926
Median	3.000000	Variance	2.10036
Mode	4.000000	Range	4.00000
	Interquartile Range		2.00000

Variable: Q09_35 (Q09_35)

N 100 Sum Weights 100
 Mean 2.8 Sum Observations 280
 Std Deviation 1.34088769 Variance 1.7979798
 Skewness 0.0153909 Kurtosis -1.1875039
 Uncorrected SS 962 Corrected SS 178
 Coeff Variation 47.8888461 Std Error Mean 0.13408877

Basic Statistical Measures
 Location Variability
 Mean 2.800000 Std Deviation 1.34089
 Median 3.000000 Variance 1.79798
 Mode 3.000000 Range 4.00000
 Interquartile Range 2.50000

Variable: Q09_36 (Q09_36)
 N 116 Sum Weights 116
 Mean 2.06896552 Sum Observations 240
 Std Deviation 1.0609605 Variance 1.12563718
 Skewness 0.92745112 Kurtosis 0.53369445
 Uncorrected SS 626 Corrected SS 129.448276
 Coeff Variation 51.2797575 Std Error Mean 0.09850771

Basic Statistical Measures
 Location Variability
 Mean 2.068966 Std Deviation 1.06096
 Median 2.000000 Variance 1.12564
 Mode 1.000000 Range 4.00000
 Interquartile Range 2.00000

Variable: Q09_37 (Q09_37)
 N 106 Sum Weights 106
 Mean 3.31132075 Sum Observations 351
 Std Deviation 1.22173341 Variance 1.49263252
 Skewness -0.1414575 Kurtosis -0.915324
 Uncorrected SS 1319 Corrected SS 156.726415
 Coeff Variation 36.8956528 Std Error Mean 0.11866524

Basic Statistical Measures
 Location Variability
 Mean 3.311321 Std Deviation 1.22173
 Median 3.000000 Variance 1.49263
 Mode 3.000000 Range 4.00000
 Interquartile Range 2.00000

Variable: Q09_38 (Q09_38)
 N 119 Sum Weights 119
 Mean 3.11764706 Sum Observations 371
 Std Deviation 1.35406776 Variance 1.8334995
 Skewness -0.0713586 Kurtosis -1.1529994
 Uncorrected SS 1373 Corrected SS 216.352941
 Coeff Variation 43.4323621 Std Error Mean 0.12412719

Basic Statistical Measures
 Location Variability
 Mean 3.117647 Std Deviation 1.35407
 Median 3.000000 Variance 1.83350
 Mode 3.000000 Range 4.00000
 Interquartile Range 2.00000

Variable: Q09_39 (Q09_39)
 N 121 Sum Weights 121
 Mean 3.72727273 Sum Observations 451
 Std Deviation 1.23827837 Variance 1.53333333
 Skewness -0.6426356 Kurtosis -0.6577432
 Uncorrected SS 1865 Corrected SS 184
 Coeff Variation 33.2221027 Std Error Mean 0.11257076

Basic Statistical Measures
 Location Variability
 Mean 3.727273 Std Deviation 1.23828
 Median 4.000000 Variance 1.53333
 Mode 5.000000 Range 4.00000
 Interquartile Range 2.00000

Variable: Q09_40 (Q09_40)
 N 113 Sum Weights 113
 Mean 2.98230088 Sum Observations 337
 Std Deviation 1.38861635 Variance 1.92825537
 Skewness 0.09324254 Kurtosis -1.2236453
 Uncorrected SS 1221 Corrected SS 215.964602
 Coeff Variation 46.5619133 Std Error Mean 0.13063004

Basic Statistical Measures
 Location Variability
 Mean 2.982301 Std Deviation 1.38862
 Median 3.000000 Variance 1.92826
 Mode 2.000000 Range 4.00000
 Interquartile Range 2.00000

NOTE: The mode displayed is the smallest of 2 modes with a count of 26.

ANNEXURE C

Simple Statistics							
Variable	N	Mean	Std Dev	Sum	Minimum	Maximum	Label
Q05_01	126	4.15873	1.46649	524.00000	1.00000	6.00000	Q05_01
Q05_02	126	3.95238	1.56388	498.00000	1.00000	6.00000	Q05_02
Q05_03	126	3.91270	1.87198	493.00000	1.00000	6.00000	Q05_03
Q05_04	126	3.96032	1.84348	499.00000	1.00000	6.00000	Q05_04
Q05_05	126	3.99206	1.91205	503.00000	1.00000	6.00000	Q05_05
Q05_06	126	3.92063	1.87020	494.00000	1.00000	6.00000	Q05_06
Q05_07	126	4.21429	1.87022	531.00000	1.00000	6.00000	Q05_07
Q05_08	126	4.11111	1.87285	518.00000	1.00000	6.00000	Q05_08
Q05_09	126	4.70635	1.83332	593.00000	1.00000	6.00000	Q05_09
Q05_10	126	4.64286	1.86532	585.00000	1.00000	6.00000	Q05_10
Q05_11	126	4.18254	1.44997	527.00000	1.00000	6.00000	Q05_11
Q05_12	126	4.21429	1.44004	531.00000	1.00000	6.00000	Q05_12
Q05_13	126	4.23810	1.69436	534.00000	1.00000	6.00000	Q05_13
Q05_14	126	4.22222	1.81500	532.00000	1.00000	6.00000	Q05_14
Q05_15	126	4.18254	1.89484	527.00000	1.00000	6.00000	Q05_15
Q05_16	126	4.27778	1.92931	539.00000	1.00000	6.00000	Q05_16
Q05_17	126	4.22222	1.91369	532.00000	1.00000	6.00000	Q05_17
Q05_18	126	4.23016	1.98056	533.00000	1.00000	6.00000	Q05_18
Q05_19	126	4.23016	2.00863	533.00000	1.00000	6.00000	Q05_19
Q06_01	126	4.07143	1.39816	513.00000	1.00000	6.00000	Q06_01
Q06_02	126	4.19841	1.56981	529.00000	1.00000	6.00000	Q06_02
Q06_03	126	4.14286	1.55802	522.00000	1.00000	6.00000	Q06_03
Q06_04	126	4.22222	1.84126	532.00000	1.00000	6.00000	Q06_04
Q06_05	126	4.45238	1.01672	561.00000	2.00000	6.00000	Q06_05
Q06_06	126	4.19841	1.53373	529.00000	1.00000	6.00000	Q06_06
Q06_07	126	4.19841	1.80231	529.00000	1.00000	6.00000	Q06_07
Q06_08	126	4.48413	1.89625	565.00000	1.00000	6.00000	Q06_08
Q06_09	126	4.19841	1.68295	529.00000	1.00000	6.00000	Q06_09
Q07_01	126	1.53968	0.64063	194.00000	1.00000	3.00000	Q07_01
Q07_02	126	1.63492	0.66457	206.00000	1.00000	3.00000	Q07_02
Q07_03	126	1.85714	0.61598	234.00000	1.00000	3.00000	Q07_03
Q07_04	126	1.85714	0.87374	234.00000	1.00000	3.00000	Q07_04
Q07_05	126	1.88095	0.53077	237.00000	1.00000	3.00000	Q07_05
Q07_06	126	2.10317	0.90181	265.00000	1.00000	3.00000	Q07_06
Q07_07	126	1.90476	0.70912	240.00000	1.00000	3.00000	Q07_07
Q07_08	126	1.87302	0.75878	236.00000	1.00000	3.00000	Q07_08
Q07_09	126	1.36508	0.53071	172.00000	1.00000	3.00000	Q07_09
Q07_10	126	1.88889	0.62254	238.00000	1.00000	3.00000	Q07_10
Q07_11	126	1.98413	0.70409	250.00000	1.00000	3.00000	Q07_11
Q07_12	126	1.93651	0.61639	244.00000	1.00000	3.00000	Q07_12
Q07_13	126	1.86508	0.67354	235.00000	1.00000	3.00000	Q07_13
Q07_14	126	2.00794	0.59995	253.00000	1.00000	3.00000	Q07_14
Q07_15	126	1.48413	0.57597	187.00000	1.00000	3.00000	Q07_15
Q09_01	126	3.67460	1.89242	463.00000	1.00000	6.00000	Q09_01
Q09_02	126	3.60317	1.84208	454.00000	1.00000	6.00000	Q09_02
Q09_03	126	3.63492	1.76001	458.00000	1.00000	6.00000	Q09_03
Q09_04	126	4.38095	1.92190	552.00000	1.00000	6.00000	Q09_04
Q09_05	126	3.87302	1.41977	488.00000	1.00000	6.00000	Q09_05
Q09_06	126	3.10317	1.52226	391.00000	1.00000	6.00000	Q09_06
Q09_07	126	3.76984	1.37499	475.00000	1.00000	6.00000	Q09_07
Q09_08	126	3.88889	1.62959	427.00000	1.00000	6.00000	Q09_08
Q09_09	126	3.86508	1.22868	487.00000	1.00000	6.00000	Q09_09
Q09_10	126	3.97619	1.71797	501.00000	1.00000	6.00000	Q09_10
Q09_11	126	4.42857	1.78181	558.00000	1.00000	6.00000	Q09_11
Q09_12	126	3.55556	1.92065	448.00000	1.00000	6.00000	Q09_12
Q09_13	126	3.53175	1.89182	445.00000	1.00000	6.00000	Q09_13
Q09_14	126	3.38889	1.58479	427.00000	1.00000	6.00000	Q09_14
Q09_15	126	3.50000	1.89631	441.00000	1.00000	6.00000	Q09_15
Q09_16	126	3.65079	1.25422	460.00000	1.00000	6.00000	Q09_16
Q09_17	126	3.65873	1.39807	461.00000	1.00000	6.00000	Q09_17
Q09_18	126	4.04762	1.43587	510.00000	1.00000	6.00000	Q09_18
Q09_19	126	3.52381	1.80981	444.00000	1.00000	6.00000	Q09_19
Q09_20	126	3.85714	1.28819	486.00000	1.00000	6.00000	Q09_20
Q09_21	126	3.86508	1.84327	487.00000	1.00000	6.00000	Q09_21
Q09_22	126	3.03175	1.45292	382.00000	1.00000	6.00000	Q09_22
Q09_23	126	3.73810	1.68845	471.00000	1.00000	6.00000	Q09_23
Q09_24	126	3.96032	1.73159	499.00000	1.00000	6.00000	Q09_24
Q09_25	126	3.37302	1.59366	425.00000	1.00000	6.00000	Q09_25
Q09_26	126	3.48413	1.86219	439.00000	1.00000	6.00000	Q09_26
Q09_27	126	4.05556	1.98919	511.00000	1.00000	6.00000	Q09_27
Q09_28	126	3.96825	1.14498	500.00000	1.00000	6.00000	Q09_28
Q09_29	126	3.46032	1.79176	436.00000	1.00000	6.00000	Q09_29
Q09_30	126	3.57937	1.48245	451.00000	1.00000	6.00000	Q09_30
Q09_31	126	3.90476	1.28641	492.00000	1.00000	6.00000	Q09_31
Q09_32	126	3.92063	1.33628	494.00000	1.00000	6.00000	Q09_32
Q09_33	126	4.54762	0.82566	573.00000	1.00000	6.00000	Q09_33
Q09_34	126	3.54762	1.72329	447.00000	1.00000	6.00000	Q09_34
Q09_35	126	3.50000	1.76522	441.00000	1.00000	6.00000	Q09_35
Q09_36	126	2.41270	1.50875	304.00000	1.00000	6.00000	Q09_36
Q09_37	126	3.75397	1.50565	473.00000	1.00000	6.00000	Q09_37
Q09_38	126	3.29365	1.49167	415.00000	1.00000	6.00000	Q09_38
Q09_39	126	3.84921	1.29656	485.00000	1.00000	6.00000	Q09_39
Q09_40	126	3.33333	1.60997	420.00000	1.00000	6.00000	Q09_40

Cronbach Coefficient Alpha
 Variables Alpha
 Raw 0.932260
 Standardized 0.928096

Cronbach Coefficient Alpha with Deleted Variable
 Raw Variables Standardized Variables
 Deleted Correlation Correlation

Variable	with Total	Alpha	with Total	Alpha	Label
Q05_01	0.455468	0.931055	0.435985	0.926837	Q05_01
Q05_02	0.347826	0.931573	0.343428	0.927336	Q05_02
Q05_03	0.520266	0.930579	0.505234	0.926461	Q05_03
Q05_04	0.504960	0.930679	0.490750	0.926540	Q05_04
Q05_05	0.458254	0.930959	0.423998	0.926901	Q05_05
Q05_06	0.394965	0.931347	0.369059	0.927198	Q05_06
Q05_07	0.456478	0.930971	0.438953	0.926820	Q05_07
Q05_08	0.421604	0.931184	0.381667	0.927130	Q05_08
Q05_09	0.438917	0.931078	0.418249	0.926933	Q05_09
Q05_10	0.514239	0.930618	0.481199	0.926591	Q05_10
Q05_11	0.465817	0.931012	0.480633	0.926595	Q05_11
Q05_12	0.496252	0.930872	0.495122	0.926516	Q05_12
Q05_13	0.477430	0.930873	0.454312	0.926737	Q05_13
Q05_14	0.574136	0.930272	0.537998	0.926283	Q05_14
Q05_15	0.560131	0.930325	0.511054	0.926429	Q05_15
Q05_16	0.673836	0.929586	0.633948	0.925758	Q05_16
Q05_17	0.543691	0.930422	0.510154	0.926434	Q05_17
Q05_18	0.573394	0.930211	0.538974	0.926277	Q05_18
Q05_19	0.588908	0.930099	0.556901	0.926180	Q05_19
Q06_01	0.375921	0.931443	0.367321	0.927207	Q06_01
Q06_02	0.460541	0.930996	0.450622	0.926757	Q06_02
Q06_03	0.538207	0.930603	0.505564	0.926459	Q06_03
Q06_04	0.531360	0.930520	0.498159	0.926499	Q06_04
Q06_05	0.374310	0.931561	0.398901	0.927037	Q06_05
Q06_06	0.393995	0.931341	0.396469	0.927050	Q06_06
Q06_07	0.556812	0.930381	0.537800	0.926284	Q06_07
Q06_08	0.546225	0.930411	0.522013	0.926370	Q06_08
Q06_09	0.529091	0.930590	0.513838	0.926414	Q06_09
Q07_01	0.043116	0.932465	0.081948	0.928732	Q07_01
Q07_02	0.047656	0.932463	0.097398	0.928650	Q07_02
Q07_03	0.248825	0.932048	0.296939	0.927586	Q07_03
Q07_04	0.369293	0.931646	0.366861	0.927210	Q07_04
Q07_05	0.161026	0.932230	0.212814	0.928036	Q07_05
Q07_06	0.323395	0.931766	0.335594	0.927378	Q07_06
Q07_07	0.238084	0.932045	0.281777	0.927667	Q07_07
Q07_08	0.292916	0.931900	0.335715	0.927378	Q07_08
Q07_09	0.030258	0.932453	0.050082	0.928900	Q07_09
Q07_10	0.183168	0.932178	0.239696	0.927893	Q07_10
Q07_11	0.028534	0.932521	0.050696	0.928897	Q07_11
Q07_12	0.307989	0.931930	0.361704	0.927238	Q07_12
Q07_13	0.226558	0.932079	0.281801	0.927667	Q07_13
Q07_14	0.339205	0.931878	0.398561	0.927039	Q07_14
Q07_15	0.136168	0.932271	0.175766	0.928234	Q07_15
Q09_01	0.351299	0.931619	0.328294	0.927418	Q09_01
Q09_02	0.487819	0.930783	0.474163	0.926630	Q09_02
Q09_03	0.355074	0.931562	0.354112	0.927279	Q09_03
Q09_04	0.385525	0.931415	0.369867	0.927194	Q09_04
Q09_05	0.370460	0.931466	0.374910	0.927167	Q09_05
Q09_06	0.258734	0.932010	0.266303	0.927750	Q09_06
Q09_07	0.264994	0.931942	0.265483	0.927755	Q09_07
Q09_08	0.225752	0.932223	0.220013	0.927998	Q09_08
Q09_09	0.224064	0.932084	0.220590	0.927995	Q09_09
Q09_10	0.336883	0.931655	0.328494	0.927416	Q09_10
Q09_11	0.412756	0.931232	0.397655	0.927044	Q09_11
Q09_12	0.386772	0.931407	0.366796	0.927210	Q09_12
Q09_13	0.210579	0.932479	0.225659	0.927968	Q09_13
Q09_14	0.251202	0.932071	0.251271	0.927831	Q09_14
Q09_15	0.406954	0.931277	0.419026	0.926928	Q09_15
Q09_16	0.194191	0.932211	0.208342	0.928060	Q09_16
Q09_17	0.425678	0.931217	0.435192	0.926841	Q09_17
Q09_18	0.259417	0.931981	0.285098	0.927649	Q09_18
Q09_19	0.475391	0.930862	0.482313	0.926585	Q09_19
Q09_20	0.199732	0.932199	0.237016	0.927907	Q09_20
Q09_21	0.443153	0.931052	0.417236	0.926938	Q09_21
Q09_22	0.164628	0.932430	0.171490	0.928256	Q09_22
Q09_23	0.254736	0.932098	0.239733	0.927892	Q09_23
Q09_24	0.289400	0.931925	0.281601	0.927668	Q09_24
Q09_25	0.393632	0.931338	0.385555	0.927109	Q09_25
Q09_26	0.441164	0.931065	0.445772	0.926784	Q09_26
Q09_27	0.421920	0.931197	0.432180	0.926857	Q09_27
Q09_28	0.169653	0.932270	0.161721	0.928308	Q09_28
Q09_29	0.276395	0.932025	0.283715	0.927657	Q09_29
Q09_30	0.355479	0.931532	0.370799	0.927189	Q09_30
Q09_31	0.386168	0.931422	0.407516	0.926991	Q09_31
Q09_32	0.118236	0.932567	0.143029	0.928408	Q09_32
Q09_33	0.234653	0.932032	0.242755	0.927876	Q09_33
Q09_34	0.253873	0.932119	0.268346	0.927739	Q09_34
Q09_35	0.360502	0.931532	0.378464	0.927147	Q09_35
Q09_36	0.208206	0.932251	0.207784	0.928063	Q09_36
Q09_37	0.504898	0.930798	0.503809	0.926469	Q09_37
Q09_38	0.228085	0.932148	0.250529	0.927835	Q09_38
Q09_39	0.164521	0.932349	0.182351	0.928199	Q09_39
Q09_40	0.322041	0.931712	0.313209	0.927499	Q09_40

ANNEXURE D

ANOVA						
Dependent Variable: Q09_01 Q09_01						
Sum of						
Source	DF	Squares	Mean Square	F Value	Pr > F	
Model	2	7.1387414	3.5693707	2.42	0.0952	
Error	84	123.9647069	1.4757703			
Corrected Total	86	131.1034483				
R-Square	Coeff Var	Root MSE	Q09_01 Mean			
0.054451	46.97276	1.214813	2.586207			
Source	DF	Anova SS	Mean Square	F Value	Pr > F	
Q02a	2	7.13874136	3.56937068	2.42	0.0952	
Dependent Variable: Q09_02 Q09_02						
Sum of						
Source	DF	Squares	Mean Square	F Value	Pr > F	
Model	2	6.3183101	3.1591550	2.16	0.1214	
Error	88	128.7146570	1.4626666			
Corrected Total	90	135.0329670				
R-Square	Coeff Var	Root MSE	Q09_02 Mean			
0.046791	45.85670	1.209408	2.637363			
Source	DF	Anova SS	Mean Square	F Value	Pr > F	
Q02a	2	6.31831007	3.15915503	2.16	0.1214	
Dependent Variable: Q09_03 Q09_03						
Sum of						
Source	DF	Squares	Mean Square	F Value	Pr > F	
Model	2	1.6346482	0.8173241	0.43	0.6544	
Error	96	184.2037356	1.9187889			
Corrected Total	98	185.8383838				
R-Square	Coeff Var	Root MSE	Q09_03 Mean			
0.008796	46.80381	1.385204	2.959596			
Source	DF	Anova SS	Mean Square	F Value	Pr > F	
Q02a	2	1.63464821	0.81732410	0.43	0.6544	
Dependent Variable: Q09_04 Q09_04						
Sum of						
Source	DF	Squares	Mean Square	F Value	Pr > F	
Model	2	1.4256949	0.7128475	0.42	0.6603	
Error	58	98.9021739	1.7052099			
Corrected Total	60	100.3278689				
R-Square	Coeff Var	Root MSE	Q09_04 Mean			
0.014210	49.78503	1.305837	2.622951			
Source	DF	Anova SS	Mean Square	F Value	Pr > F	
Q02a	2	1.42569494	0.71284747	0.42	0.6603	
Dependent Variable: Q09_05 Q09_05						
Sum of						
Source	DF	Squares	Mean Square	F Value	Pr > F	
Model	2	0.4282304	0.2141152	0.12	0.8868	
Error	114	202.8709149	1.7795694			
Corrected Total	116	203.2991453				
R-Square	Coeff Var	Root MSE	Q09_05 Mean			
0.002106	36.21313	1.334005	3.683761			
Source	DF	Anova SS	Mean Square	F Value	Pr > F	
Q02a	2	0.42823035	0.21411518	0.12	0.8868	
Dependent Variable: Q09_06 Q09_06						
Sum of						
Source	DF	Squares	Mean Square	F Value	Pr > F	
Model	2	0.3161290	0.1580645	0.08	0.9232	
Error	117	231.3838710	1.9776399			
Corrected Total	119	231.7000000				
R-Square	Coeff Var	Root MSE	Q09_06 Mean			
0.001364	47.67071	1.406286	2.950000			
Source	DF	Anova SS	Mean Square	F Value	Pr > F	
Q02a	2	0.31612903	0.15806452	0.08	0.9232	
Dependent Variable: Q09_07 Q09_07						
Sum of						
Source	DF	Squares	Mean Square	F Value	Pr > F	
Model	2	3.8351298	1.9175649	1.14	0.3219	
Error	117	196.0315368	1.6754832			
Corrected Total	119	199.8666667				
R-Square	Coeff Var	Root MSE	Q09_07 Mean			
0.019188	35.62581	1.294405	3.633333			
Source	DF	Anova SS	Mean Square	F Value	Pr > F	
Q02a	2	3.83512982	1.91756491	1.14	0.3219	
Dependent Variable: Q09_08 Q09_08						
Sum of						
Source	DF	Squares	Mean Square	F Value	Pr > F	
Model	2	9.7875458	4.8937729	3.03	0.0526	

Error	105	169.6198616	1.6154273			
Corrected Total	107	179.4074074				
R-Square	Coeff Var	Root MSE	Q09_08 Mean			
0.054555	43.43906	1.270995	2.925926			
Source	DF	Anova SS	Mean Square	F Value	Pr > F	
Q02a	2	9.78754579	4.89377289	3.03	0.0526	
Dependent Variable: Q09_09 Q09_09						
Sum of						
Source	DF	Squares	Mean Square	F Value	Pr > F	
Model	2	7.8447850	3.9223925	3.04	0.0516	
Error	118	152.2048017	1.2898712			
Corrected Total	120	160.0495868				
R-Square	Coeff Var	Root MSE	Q09_09 Mean			
0.049015	30.20280	1.135725	3.760331			
Source	DF	Anova SS	Mean Square	F Value	Pr > F	
Q02a	2	7.84478505	3.92239252	3.04	0.0516	
Dependent Variable: Q09_10 Q09_10						
Sum of						
Source	DF	Squares	Mean Square	F Value	Pr > F	
Model	2	5.5478331	2.7739165	1.69	0.1910	
Error	86	141.3285714	1.6433555			
Corrected Total	88	146.8764045				
R-Square	Coeff Var	Root MSE	Q09_10 Mean			
0.037772	41.18850	1.281934	3.112360			
Source	DF	Anova SS	Mean Square	F Value	Pr > F	
Q02a	2	5.54783307	2.77391653	1.69	0.1910	
Dependent Variable: Q09_11 Q09_11						
Sum of						
Source	DF	Squares	Mean Square	F Value	Pr > F	
Model	2	1.0117297	0.5058648	0.27	0.7659	
Error	65	122.7529762	1.8885073			
Corrected Total	67	123.7647059				
R-Square	Coeff Var	Root MSE	Q09_11 Mean			
0.008175	44.92674	1.374230	3.058824			
Source	DF	Anova SS	Mean Square	F Value	Pr > F	
Q02a	2	1.01172969	0.50586485	0.27	0.7659	
Dependent Variable: Q09_12 Q09_12						
Sum of						
Source	DF	Squares	Mean Square	F Value	Pr > F	
Model	2	5.2605291	2.6302646	1.49	0.2303	
Error	88	155.0251852	1.7616498			
Corrected Total	90	160.2857143				
R-Square	Coeff Var	Root MSE	Q09_12 Mean			
0.032820	51.61612	1.327272	2.571429			
Source	DF	Anova SS	Mean Square	F Value	Pr > F	
Q02a	2	5.26052910	2.63026455	1.49	0.2303	
Dependent Variable: Q09_13 Q09_13						
Sum of						
Source	DF	Squares	Mean Square	F Value	Pr > F	
Model	2	0.7177961	0.3588980	0.24	0.7837	
Error	87	127.7710928	1.4686333			
Corrected Total	89	128.4888889				
R-Square	Coeff Var	Root MSE	Q09_13 Mean			
0.005586	48.26038	1.211872	2.511111			
Source	DF	Anova SS	Mean Square	F Value	Pr > F	
Q02a	2	0.71779606	0.35889803	0.24	0.7837	
Dependent Variable: Q09_14 Q09_14						
Sum of						
Source	DF	Squares	Mean Square	F Value	Pr > F	
Model	2	4.1826400	2.0913200	1.27	0.2863	
Error	107	176.8082691	1.6524137			
Corrected Total	109	180.9909091				
R-Square	Coeff Var	Root MSE	Q09_14 Mean			
0.023110	42.97899	1.285462	2.990909			
Source	DF	Anova SS	Mean Square	F Value	Pr > F	
Q02a	2	4.18264001	2.09132000	1.27	0.2863	
Dependent Variable: Q09_15 Q09_15						
Sum of						
Source	DF	Squares	Mean Square	F Value	Pr > F	
Model	2	0.1483799	0.0741900	0.04	0.9592	
Error	90	160.3247384	1.7813860			
Corrected Total	92	160.4731183				
R-Square	Coeff Var	Root MSE	Q09_15 Mean			
0.000925	51.50447	1.334686	2.591398			
Source	DF	Anova SS	Mean Square	F Value	Pr > F	
Q02a	2	0.14837990	0.07418995	0.04	0.9592	
Dependent Variable: Q09_16 Q09_16						

Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	5.8130053	2.9065026	2.07	0.1302
Error	120	168.2032549	1.4016938		
Corrected Total		122	174.0162602		

R-Square Coeff Var Root MSE Q09_16 Mean
0.033405 33.09627 1.183931 3.577236

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	5.81300527	2.90650263	2.07	0.1302

Dependent Variable: Q09_17 Q09_17

Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	3.9465365	1.9732682	1.21	0.3019
Error	115	187.5195652	1.6306049		
Corrected Total		117	191.4661017		

R-Square Coeff Var Root MSE Q09_17 Mean
0.020612 36.66187 1.276951 3.483051

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	3.94653648	1.97326824	1.21	0.3019

Dependent Variable: Q09_18 Q09_18

Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	2.0263627	1.0131813	0.65	0.5225
Error	103	159.7472222	1.5509439		
Corrected Total		105	161.7735849		

R-Square Coeff Var Root MSE Q09_18 Mean
0.012526 34.02297 1.245369 3.660377

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	2.02636268	1.01318134	0.65	0.5225

Dependent Variable: Q09_19 Q09_19

Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	3.5306915	1.7653458	0.91	0.4052
Error	96	185.8228438	1.9356546		
Corrected Total		98	189.3535354		

R-Square Coeff Var Root MSE Q09_19 Mean
0.018646 49.54551 1.391278 2.808081

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	3.53069153	1.76534577	0.91	0.4052

Dependent Variable: Q09_20 Q09_20

Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	0.7680300	0.3840150	0.25	0.7771
Error	118	179.2815568	1.5193352		
Corrected Total		120	180.0495868		

R-Square Coeff Var Root MSE Q09_20 Mean
0.004266 32.77938 1.232613 3.760331

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	0.76802997	0.38401499	0.25	0.7771

Dependent Variable: Q09_21 Q09_21

Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	2.1591539	1.0795770	0.65	0.5229
Error	82	135.4408461	1.6517176		
Corrected Total		84	137.6000000		

R-Square Coeff Var Root MSE Q09_21 Mean
0.015692 45.89970 1.285192 2.800000

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	2.15915394	1.07957697	0.65	0.5229

Dependent Variable: Q09_22 Q09_22

Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	4.6845756	2.3422878	1.41	0.2475
Error	117	193.9070911	1.6573256		
Corrected Total		119	198.5916667		

R-Square Coeff Var Root MSE Q09_22 Mean
0.023589 45.03924 1.287372 2.858333

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	4.68457557	2.34228778	1.41	0.2475

Dependent Variable: Q09_23 Q09_23

Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	2.8151773	1.4075886	0.74	0.4789
Error	98	185.9571000	1.8975214		
Corrected Total		100	188.7722772		

R-Square Coeff Var Root MSE Q09_23 Mean
0.014913 43.75096 1.377506 3.148515

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	2.81517727	1.40758864	0.74	0.4789

Dependent Variable: Q09_24 Q09_24

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	0.7333333	0.3666667	0.20	0.8164
Error	87	156.9222222	1.8037037		
Corrected Total		89	157.6555556		

R-Square	Coeff Var	Root MSE	Q09_24 Mean
0.004651	43.01489	1.343020	3.122222

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	0.73333333	0.36666667	0.20	0.8164

Dependent Variable: Q09_25 Q09_25

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	0.1280699	0.0640350	0.03	0.9680
Error	111	218.1614038	1.9654181		
Corrected Total		113	218.2894737		

R-Square	Coeff Var	Root MSE	Q09_25 Mean
0.000587	45.53289	1.401934	3.078947

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	0.12806991	0.06403495	0.03	0.9680

Dependent Variable: Q09_26 Q09_26

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	2.0497312	1.0248656	0.67	0.5123
Error	90	136.8750000	1.5208333		
Corrected Total		92	138.9247312		

R-Square	Coeff Var	Root MSE	Q09_26 Mean
0.014754	48.18888	1.233221	2.559140

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	2.04973118	1.02486559	0.67	0.5123

Dependent Variable: Q09_27 Q09_27

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	6.1498501	3.0749251	2.12	0.1275
Error	67	96.9930070	1.4476568		
Corrected Total		69	103.1428571		

R-Square	Coeff Var	Root MSE	Q09_27 Mean
0.059625	49.54296	1.203186	2.428571

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	6.14985015	3.07492507	2.12	0.1275

Dependent Variable: Q09_28 Q09_28

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	2.0492096	1.0246048	0.85	0.4303
Error	120	144.7800587	1.2065005		
Corrected Total		122	146.8292683		

R-Square	Coeff Var	Root MSE	Q09_28 Mean
0.013956	28.14671	1.098408	3.902439

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	2.04920964	1.02460482	0.85	0.4303

Dependent Variable: Q09_29 Q09_29

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	0.1881127	0.0940564	0.05	0.9548
Error	99	201.3020833	2.0333544		
Corrected Total		101	201.4901961		

R-Square	Coeff Var	Root MSE	Q09_29 Mean
0.000934	50.15436	1.425957	2.843137

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	0.18811275	0.09405637	0.05	0.9548

Dependent Variable: Q09_30 Q09_30

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	4.2945000	2.1472500	1.33	0.2699
Error	110	178.2010753	1.6200098		
Corrected Total		112	182.4955752		

R-Square	Coeff Var	Root MSE	Q09_30 Mean
0.023532	38.87188	1.272796	3.274336

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	4.29449995	2.14724998	1.33	0.2699

Dependent Variable: Q09_31 Q09_31

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	1.3045151	0.6522575	0.44	0.6468
Error	117	174.4871516	1.4913432		
Corrected Total		119	175.7916667		

R-Square	Coeff Var	Root MSE	Q09_31 Mean		
0.007421	32.20762	1.221206	3.791667		
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	1.30451509	0.65225755	0.44	0.6468

Dependent Variable: Q09_32 Q09_32

		Sum of			
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	9.8840635	4.9420318	3.25	0.0424
Error	116	176.4352642	1.5209937		
Corrected Total		118	186.3193277		

R-Square	Coeff Var	Root MSE	Q09_32 Mean
0.053049	32.61356	1.233286	3.781513

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	9.88406350	4.94203175	3.25	0.0424

Dependent Variable: Q09_33 Q09_33

		Sum of			
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	0.69180108	0.34590054	0.53	0.5872
Error	121	78.27594086	0.64690860		
Corrected Total		123	78.96774194		

R-Square	Coeff Var	Root MSE	Q09_33 Mean
0.008761	17.80964	0.804306	4.516129

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	0.69180108	0.34590054	0.53	0.5872

Dependent Variable: Q09_34 Q09_34

		Sum of			
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	1.5553748	0.7776874	0.37	0.6945
Error	103	218.9823611	2.1260423		
Corrected Total		105	220.5377358		

R-Square	Coeff Var	Root MSE	Q09_34 Mean
0.007053	47.55634	1.458095	3.066038

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	1.55537480	0.77768740	0.37	0.6945

Dependent Variable: Q09_35 Q09_35

		Sum of			
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	0.8735144	0.4367572	0.24	0.7877
Error	97	177.1264856	1.8260462		
Corrected Total		99	178.0000000		

R-Square	Coeff Var	Root MSE	Q09_35 Mean
0.004907	48.26117	1.351313	2.800000

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	0.87351443	0.43675722	0.24	0.7877

Dependent Variable: Q09_36 Q09_36

		Sum of			
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	5.1167974	2.5583987	2.33	0.1024
Error	113	124.3314785	1.1002786		
Corrected Total		115	129.4482759		

R-Square	Coeff Var	Root MSE	Q09_36 Mean
0.039528	50.69885	1.048942	2.068966

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	5.11679741	2.55839871	2.33	0.1024

Dependent Variable: Q09_37 Q09_37

		Sum of			
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	4.2898702	2.1449351	1.45	0.2395
Error	103	152.4365449	1.4799665		
Corrected Total		105	156.7264151		

R-Square	Coeff Var	Root MSE	Q09_37 Mean
0.027372	36.73878	1.216539	3.311321

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	4.28987024	2.14493512	1.45	0.2395

Dependent Variable: Q09_38 Q09_38

		Sum of			
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	3.4660114	1.7330057	0.94	0.3919
Error	116	212.8869298	1.8352322		
Corrected Total		118	216.3529412		

R-Square	Coeff Var	Root MSE	Q09_38 Mean
0.016020	43.45288	1.354707	3.117647

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	3.46601137	1.73300568	0.94	0.3919

Dependent Variable: Q09_39 Q09_39

		Sum of			
Source	DF	Squares	Mean Square	F Value	Pr > F

Model	2	1.9552296	0.9776148	0.63	0.5324
Error	118	182.0447704	1.5427523		
Corrected Total	120	184.0000000			
R-Square	Coeff Var	Root MSE	Q09_39 Mean		
0.010626	33.32398	1.242076	3.727273		

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	1.95522959	0.97761480	0.63	0.5324

Dependent Variable: Q09_40 Q09_40

Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	4.6507129	2.3253564	1.21	0.3020
Error	110	211.3138889	1.9210354		
Corrected Total	112	215.9646018			

R-Square	Coeff Var	Root MSE	Q09_40 Mean
0.021535	46.47466	1.386014	2.982301

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	4.65071288	2.32535644	1.21	0.3020

Dependent Variable: Q09_01 Q09_01

Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	7.1387414	3.5693707	2.42	0.0952
Error	84	123.9647069	1.4757703		
Corrected Total	86	131.1034483			

R-Square	Coeff Var	Root MSE	Q09_01 Mean
0.054451	46.97276	1.214813	2.586207

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	7.13874136	3.56937068	2.42	0.0952

Dependent Variable: Q09_02 Q09_02

Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	6.3183101	3.1591550	2.16	0.1214
Error	88	128.7146570	1.4626666		
Corrected Total	90	135.0329670			

R-Square	Coeff Var	Root MSE	Q09_02 Mean
0.046791	45.85670	1.209408	2.637363

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	6.31831007	3.15915503	2.16	0.1214

Dependent Variable: Q09_03 Q09_03

Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	1.6346482	0.8173241	0.43	0.6544
Error	96	184.2037356	1.9187889		
Corrected Total	98	185.8383838			

R-Square	Coeff Var	Root MSE	Q09_03 Mean
0.008796	46.80381	1.385204	2.959596

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	1.63464821	0.81732410	0.43	0.6544

Dependent Variable: Q09_04 Q09_04

Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	1.4256949	0.7128475	0.42	0.6603
Error	58	98.9021739	1.7052099		
Corrected Total	60	100.3278689			

R-Square	Coeff Var	Root MSE	Q09_04 Mean
0.014210	49.78503	1.305837	2.622951

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	1.42569494	0.71284747	0.42	0.6603

Dependent Variable: Q09_05 Q09_05

Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	0.4282304	0.2141152	0.12	0.8868
Error	114	202.8709149	1.7795694		
Corrected Total	116	203.2991453			

R-Square	Coeff Var	Root MSE	Q09_05 Mean
0.002106	36.21313	1.334005	3.683761

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	0.42823035	0.21411518	0.12	0.8868

Dependent Variable: Q09_06 Q09_06

Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	0.3161290	0.1580645	0.08	0.9232
Error	117	231.3838710	1.9776399		
Corrected Total	119	231.7000000			

R-Square	Coeff Var	Root MSE	Q09_06 Mean
0.001364	47.67071	1.406286	2.950000

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	0.31612903	0.15806452	0.08	0.9232

Dependent Variable: Q09_07 Q09_07

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	3.8351298	1.9175649	1.14	0.3219
Error	117	196.0315368	1.6754832		
Corrected Total	119	199.8666667			

R-Square Coeff Var Root MSE Q09_07 Mean
0.019188 35.62581 1.294405 3.633333

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	3.83512982	1.91756491	1.14	0.3219

Dependent Variable: Q09_08 Q09_08

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	9.7875458	4.8937729	3.03	0.0526
Error	105	169.6198616	1.6154273		
Corrected Total	107	179.4074074			

R-Square Coeff Var Root MSE Q09_08 Mean
0.054555 43.43906 1.270995 2.925926

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	9.78754579	4.89377289	3.03	0.0526

Dependent Variable: Q09_09 Q09_09

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	7.8447850	3.9223925	3.04	0.0516
Error	118	152.2048017	1.2898712		
Corrected Total	120	160.0495868			

R-Square Coeff Var Root MSE Q09_09 Mean
0.049015 30.20280 1.135725 3.760331

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	7.84478505	3.92239252	3.04	0.0516

Dependent Variable: Q09_10 Q09_10

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	5.5478331	2.7739165	1.69	0.1910
Error	86	141.3285714	1.6433555		
Corrected Total	88	146.8764045			

R-Square Coeff Var Root MSE Q09_10 Mean
0.037772 41.18850 1.281934 3.112360

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	5.54783307	2.77391653	1.69	0.1910

Dependent Variable: Q09_11 Q09_11

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	1.0117297	0.5058648	0.27	0.7659
Error	65	122.7529762	1.8885073		
Corrected Total	67	123.7647059			

R-Square Coeff Var Root MSE Q09_11 Mean
0.008175 44.92674 1.374230 3.058824

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	1.01172969	0.50586485	0.27	0.7659

Dependent Variable: Q09_12 Q09_12

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	5.2605291	2.6302646	1.49	0.2303
Error	88	155.0251852	1.7616498		
Corrected Total	90	160.2857143			

R-Square Coeff Var Root MSE Q09_12 Mean
0.032820 51.61612 1.327272 2.571429

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	5.26052910	2.63026455	1.49	0.2303

Dependent Variable: Q09_13 Q09_13

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	0.7177961	0.3588980	0.24	0.7837
Error	87	127.7710928	1.4686333		
Corrected Total	89	128.4888889			

R-Square Coeff Var Root MSE Q09_13 Mean
0.005586 48.26038 1.211872 2.511111

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	0.71779606	0.35889803	0.24	0.7837

Dependent Variable: Q09_14 Q09_14

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	4.1826400	2.0913200	1.27	0.2863
Error	107	176.8082691	1.6524137		

Corrected Total		109	180.9909091		
R-Square	Coeff Var	Root MSE	Q09_14 Mean		
0.023110	42.97899	1.285462	2.990909		
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	4.18264001	2.09132000	1.27	0.2863
Dependent Variable: Q09_15 Q09_15					
Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	0.1483799	0.0741900	0.04	0.9592
Error	90	160.3247384	1.7813860		
Corrected Total		92	160.4731183		
R-Square	Coeff Var	Root MSE	Q09_15 Mean		
0.000925	51.50447	1.334686	2.591398		
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	0.14837990	0.07418995	0.04	0.9592
Dependent Variable: Q09_16 Q09_16					
Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	5.8130053	2.9065026	2.07	0.1302
Error	120	168.2032549	1.4016938		
Corrected Total		122	174.0162602		
R-Square	Coeff Var	Root MSE	Q09_16 Mean		
0.033405	33.09627	1.183931	3.577236		
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	5.81300527	2.90650263	2.07	0.1302
Dependent Variable: Q09_17 Q09_17					
Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	3.9465365	1.9732682	1.21	0.3019
Error	115	187.5195652	1.6306049		
Corrected Total		117	191.4661017		
R-Square	Coeff Var	Root MSE	Q09_17 Mean		
0.020612	36.66187	1.276951	3.483051		
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	3.94653648	1.97326824	1.21	0.3019
Dependent Variable: Q09_18 Q09_18					
Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	2.0263627	1.0131813	0.65	0.5225
Error	103	159.7472222	1.5509439		
Corrected Total		105	161.7735849		
R-Square	Coeff Var	Root MSE	Q09_18 Mean		
0.012526	34.02297	1.245369	3.660377		
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	2.02636268	1.01318134	0.65	0.5225
Dependent Variable: Q09_19 Q09_19					
Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	3.5306915	1.7653458	0.91	0.4052
Error	96	185.8228438	1.9356546		
Corrected Total		98	189.3535354		
R-Square	Coeff Var	Root MSE	Q09_19 Mean		
0.018646	49.54551	1.391278	2.808081		
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	3.53069153	1.76534577	0.91	0.4052
Dependent Variable: Q09_20 Q09_20					
Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	0.7680300	0.3840150	0.25	0.7771
Error	118	179.2815568	1.5193352		
Corrected Total		120	180.0495868		
R-Square	Coeff Var	Root MSE	Q09_20 Mean		
0.004266	32.77938	1.232613	3.760331		
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	0.76802997	0.38401499	0.25	0.7771
Dependent Variable: Q09_21 Q09_21					
Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	2.1591539	1.0795770	0.65	0.5229
Error	82	135.4408461	1.6517176		
Corrected Total		84	137.6000000		
R-Square	Coeff Var	Root MSE	Q09_21 Mean		
0.015692	45.89970	1.285192	2.800000		
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	2.15915394	1.07957697	0.65	0.5229
Dependent Variable: Q09_22 Q09_22					
Sum of					

Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	4.6845756	2.3422878	1.41	0.2475
Error	117	193.9070911	1.6573256		
Corrected Total	119	198.5916667			
R-Square	0.023589	Coeff Var 45.03924	Root MSE 1.287372	Q09_22 Mean 2.858333	

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	4.68457557	2.34228778	1.41	0.2475

Dependent Variable: Q09_23 Q09_23

Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	2.8151773	1.4075886	0.74	0.4789
Error	98	185.9571000	1.8975214		
Corrected Total	100	188.7722772			
R-Square	0.014913	Coeff Var 43.75096	Root MSE 1.377506	Q09_23 Mean 3.148515	

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	2.81517727	1.40758864	0.74	0.4789

Dependent Variable: Q09_24 Q09_24

Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	0.7333333	0.3666667	0.20	0.8164
Error	87	156.9222222	1.8037037		
Corrected Total	89	157.6555556			
R-Square	0.004651	Coeff Var 43.01489	Root MSE 1.343020	Q09_24 Mean 3.122222	

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	0.73333333	0.36666667	0.20	0.8164

Dependent Variable: Q09_25 Q09_25

Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	0.1280699	0.0640350	0.03	0.9680
Error	111	218.1614038	1.9654181		
Corrected Total	113	218.2894737			
R-Square	0.000587	Coeff Var 45.53289	Root MSE 1.401934	Q09_25 Mean 3.078947	

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	0.12806991	0.06403495	0.03	0.9680

Dependent Variable: Q09_26 Q09_26

Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	2.0497312	1.0248656	0.67	0.5123
Error	90	136.8750000	1.5208333		
Corrected Total	92	138.9247312			
R-Square	0.014754	Coeff Var 48.18888	Root MSE 1.233221	Q09_26 Mean 2.559140	

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	2.04973118	1.02486559	0.67	0.5123

Dependent Variable: Q09_27 Q09_27

Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	6.1498501	3.0749251	2.12	0.1275
Error	67	96.9930070	1.4476568		
Corrected Total	69	103.1428571			
R-Square	0.059625	Coeff Var 49.54296	Root MSE 1.203186	Q09_27 Mean 2.428571	

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	6.14985015	3.07492507	2.12	0.1275

Dependent Variable: Q09_28 Q09_28

Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	2.0492096	1.0246048	0.85	0.4303
Error	120	144.7800587	1.2065005		
Corrected Total	122	146.8292683			
R-Square	0.013956	Coeff Var 28.14671	Root MSE 1.098408	Q09_28 Mean 3.902439	

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	2.04920964	1.02460482	0.85	0.4303

Dependent Variable: Q09_29 Q09_29

Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	0.1881127	0.0940564	0.05	0.9548
Error	99	201.3020833	2.0333544		
Corrected Total	101	201.4901961			
R-Square	0.000934	Coeff Var 50.15436	Root MSE 1.425957	Q09_29 Mean 2.843137	

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	0.18811275	0.09405637	0.05	0.9548

Dependent Variable: Q09_30 Q09_30

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	4.2945000	2.1472500	1.33	0.2699
Error	110	178.2010753	1.6200098		
Corrected Total		112	182.4955752		

R-Square Coeff Var Root MSE Q09_30 Mean
0.023532 38.87188 1.272796 3.274336

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	4.29449995	2.14724998	1.33	0.2699

Dependent Variable: Q09_31 Q09_31

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	1.3045151	0.6522575	0.44	0.6468
Error	117	174.4871516	1.4913432		
Corrected Total		119	175.7916667		

R-Square Coeff Var Root MSE Q09_31 Mean
0.007421 32.20762 1.221206 3.791667

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	1.30451509	0.65225755	0.44	0.6468

Dependent Variable: Q09_32 Q09_32

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	9.8840635	4.9420318	3.25	0.0424
Error	116	176.4352642	1.5209937		
Corrected Total		118	186.3193277		

R-Square Coeff Var Root MSE Q09_32 Mean
0.053049 32.61356 1.233286 3.781513

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	9.88406350	4.94203175	3.25	0.0424

Dependent Variable: Q09_33 Q09_33

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	0.69180108	0.34590054	0.53	0.5872
Error	121	78.27594086	0.64690860		
Corrected Total		123	78.96774194		

R-Square Coeff Var Root MSE Q09_33 Mean
0.008761 17.80964 0.804306 4.516129

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	0.69180108	0.34590054	0.53	0.5872

Dependent Variable: Q09_34 Q09_34

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	1.5553748	0.7776874	0.37	0.6945
Error	103	218.9823611	2.1260423		
Corrected Total		105	220.5377358		

R-Square Coeff Var Root MSE Q09_34 Mean
0.007053 47.55634 1.458095 3.066038

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	1.55537480	0.77768740	0.37	0.6945

Dependent Variable: Q09_35 Q09_35

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	0.8735144	0.4367572	0.24	0.7877
Error	97	177.1264856	1.8260462		
Corrected Total		99	178.0000000		

R-Square Coeff Var Root MSE Q09_35 Mean
0.004907 48.26117 1.351313 2.800000

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	0.87351443	0.43675722	0.24	0.7877

Dependent Variable: Q09_36 Q09_36

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	5.1167974	2.5583987	2.33	0.1024
Error	113	124.3314785	1.1002786		
Corrected Total		115	129.4482759		

R-Square Coeff Var Root MSE Q09_36 Mean
0.039528 50.69885 1.048942 2.068966

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	5.11679741	2.55839871	2.33	0.1024

Dependent Variable: Q09_37 Q09_37

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	4.2898702	2.1449351	1.45	0.2395
Error	103	152.4365449	1.4799665		
Corrected Total		105	156.7264151		

R-Square Coeff Var Root MSE Q09_37 Mean
0.027372 36.73878 1.216539 3.311321

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	4.28987024	2.14493512	1.45	0.2395

Dependent Variable: Q09_38 Q09_38

	DF	Squares	Mean Square	F Value	Pr > F
Source Model	2	3.4660114	1.7330057	0.94	0.3919
Error	116	212.8869298	1.8352322		
Corrected Total		118	216.3529412		

R-Square	Coeff Var	Root MSE	Q09_38 Mean
0.016020	43.45288	1.354707	3.117647

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	3.46601137	1.73300568	0.94	0.3919

Dependent Variable: Q09_39 Q09_39

	DF	Squares	Mean Square	F Value	Pr > F
Source Model	2	1.9552296	0.9776148	0.63	0.5324
Error	118	182.0447704	1.5427523		
Corrected Total		120	184.0000000		

R-Square	Coeff Var	Root MSE	Q09_39 Mean
0.010626	33.32398	1.242076	3.727273

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	1.95522959	0.97761480	0.63	0.5324

Dependent Variable: Q09_40 Q09_40

	DF	Squares	Mean Square	F Value	Pr > F
Source Model	2	4.6507129	2.3253564	1.21	0.3020
Error	110	211.3138889	1.9210354		
Corrected Total		112	215.9646018		

R-Square	Coeff Var	Root MSE	Q09_40 Mean
0.021535	46.47466	1.386014	2.982301

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q02a	2	4.65071288	2.32535644	1.21	0.3020

Dependent Variable: Q09_01 Q09_01

	DF	Squares	Mean Square	F Value	Pr > F
Source Model	2	3.8943574	1.9471787	1.29	0.2818
Error	84	127.2090909	1.5143939		
Corrected Total		86	131.1034483		

R-Square	Coeff Var	Root MSE	Q09_01 Mean
0.029704	47.58348	1.230607	2.586207

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	3.89435737	1.94717868	1.29	0.2818

Dependent Variable: Q09_02 Q09_02

	DF	Squares	Mean Square	F Value	Pr > F
Source Model	2	1.8628288	0.9314144	0.62	0.5427
Error	88	133.1701382	1.5132970		
Corrected Total		90	135.0329670		

R-Square	Coeff Var	Root MSE	Q09_02 Mean
0.013795	46.64362	1.230161	2.637363

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	1.86282878	0.93141439	0.62	0.5427

Dependent Variable: Q09_03 Q09_03

	DF	Squares	Mean Square	F Value	Pr > F
Source Model	2	8.4699628	4.2349814	2.29	0.1066
Error	96	177.3684211	1.8475877		
Corrected Total		98	185.8383838		

R-Square	Coeff Var	Root MSE	Q09_03 Mean
0.045577	45.92721	1.359260	2.959596

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	8.46996279	4.23498139	2.29	0.1066

Dependent Variable: Q09_04 Q09_04

	DF	Squares	Mean Square	F Value	Pr > F
Source Model	2	4.6384571	2.3192285	1.41	0.2534
Error	58	95.6894118	1.6498174		
Corrected Total		60	100.3278689		

R-Square	Coeff Var	Root MSE	Q09_04 Mean
0.046233	48.96974	1.284452	2.622951

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	4.63845709	2.31922854	1.41	0.2534

Dependent Variable: Q09_05 Q09_05

	DF	Squares	Mean Square	F Value	Pr > F
Source Model	2	9.3171498	4.6585749	2.74	0.0690
Error	114	193.9819955	1.7015965		
Corrected Total		116	203.2991453		

	R-Square	Coeff Var	Root MSE	Q09_05 Mean	
	0.045830	35.41089	1.304453	3.683761	
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	9.31714980	4.65857490	2.74	0.0690
Dependent Variable: Q09_06 Q09_06					
	Sum of				
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	0.4388563	0.2194282	0.11	0.8950
Error	117	231.2611437	1.9765910		
Corrected Total		119	231.7000000		
	R-Square	Coeff Var	Root MSE	Q09_06 Mean	
	0.001894	47.65806	1.405913	2.950000	
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	0.43885630	0.21942815	0.11	0.8950
Dependent Variable: Q09_07 Q09_07					
	Sum of				
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	2.0506843	1.0253421	0.61	0.5470
Error	117	197.8159824	1.6907349		
Corrected Total		119	199.8666667		
	R-Square	Coeff Var	Root MSE	Q09_07 Mean	
	0.010260	35.78760	1.300283	3.633333	
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	2.05068426	1.02534213	0.61	0.5470
Dependent Variable: Q09_08 Q09_08					
	Sum of				
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	0.3400839	0.1700420	0.10	0.9052
Error	105	179.0673235	1.7054031		
Corrected Total		107	179.4074074		
	R-Square	Coeff Var	Root MSE	Q09_08 Mean	
	0.001896	44.63240	1.305911	2.925926	
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	0.34008393	0.17004196	0.10	0.9052
Dependent Variable: Q09_09 Q09_09					
	Sum of				
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	3.3980504	1.6990252	1.28	0.2819
Error	118	156.6515364	1.3275554		
Corrected Total		120	160.0495868		
	R-Square	Coeff Var	Root MSE	Q09_09 Mean	
	0.021231	30.64081	1.152196	3.760331	
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	3.39805037	1.69902519	1.28	0.2819
Dependent Variable: Q09_10 Q09_10					
	Sum of				
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	1.1976545	0.5988272	0.35	0.7032
Error	86	145.6787500	1.6939390		
Corrected Total		88	146.8764045		
	R-Square	Coeff Var	Root MSE	Q09_10 Mean	
	0.008154	41.81760	1.301514	3.112360	
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	1.19765449	0.59882725	0.35	0.7032
Dependent Variable: Q09_11 Q09_11					
	Sum of				
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	3.5566439	1.7783220	0.96	0.3877
Error	65	120.2080620	1.8493548		
Corrected Total		67	123.7647059		
	R-Square	Coeff Var	Root MSE	Q09_11 Mean	
	0.028737	44.45859	1.359910	3.058824	
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	3.55664392	1.77832196	0.96	0.3877
Dependent Variable: Q09_12 Q09_12					
	Sum of				
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	1.9700461	0.9850230	0.55	0.5803
Error	88	158.3156682	1.7990417		
Corrected Total		90	160.2857143		
	R-Square	Coeff Var	Root MSE	Q09_12 Mean	
	0.012291	52.16103	1.341284	2.571429	
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	1.97004608	0.98502304	0.55	0.5803
Dependent Variable: Q09_13 Q09_13					
	Sum of				
Source	DF	Squares	Mean Square	F Value	Pr > F

Model	2	1.5112573	0.7556287	0.52	0.5977
Error	87	126.9776316	1.4595130		
Corrected Total	89	128.4888889			
R-Square	Coeff Var	Root MSE	Q09_13 Mean		
0.011762	48.11030	1.208103	2.511111		
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	1.51125731	0.75562865	0.52	0.5977
Dependent Variable: Q09_14 Q09_14					
Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	2.9718615	1.4859307	0.89	0.4124
Error	107	178.0190476	1.6637294		
Corrected Total	109	180.9909091			
R-Square	Coeff Var	Root MSE	Q09_14 Mean		
0.016420	43.12590	1.289856	2.990909		
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	2.97186147	1.48593074	0.89	0.4124
Dependent Variable: Q09_15 Q09_15					
Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	4.0021872	2.0010936	1.15	0.3209
Error	90	156.4709310	1.7385659		
Corrected Total	92	160.4731183			
R-Square	Coeff Var	Root MSE	Q09_15 Mean		
0.024940	50.88168	1.318547	2.591398		
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	4.00218725	2.00109362	1.15	0.3209
Dependent Variable: Q09_16 Q09_16					
Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	8.2926576	4.1463288	3.00	0.0534
Error	120	165.7236025	1.3810300		
Corrected Total	122	174.0162602			
R-Square	Coeff Var	Root MSE	Q09_16 Mean		
0.047654	32.85141	1.175172	3.577236		
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	8.29265763	4.14632882	3.00	0.0534
Dependent Variable: Q09_17 Q09_17					
Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	1.0350041	0.5175021	0.31	0.7322
Error	115	190.4310976	1.6559226		
Corrected Total	117	191.4661017			
R-Square	Coeff Var	Root MSE	Q09_17 Mean		
0.005406	36.94539	1.286827	3.483051		
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	1.03500413	0.51750207	0.31	0.7322
Dependent Variable: Q09_18 Q09_18					
Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	1.0776734	0.5388367	0.35	0.7088
Error	103	160.6959115	1.5601545		
Corrected Total	105	161.7735849			
R-Square	Coeff Var	Root MSE	Q09_18 Mean		
0.006662	34.12384	1.249061	3.660377		
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	1.07767337	0.53883669	0.35	0.7088
Dependent Variable: Q09_19 Q09_19					
Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	0.6446709	0.3223354	0.16	0.8490
Error	96	188.7088645	1.9657173		
Corrected Total	98	189.3535354			
R-Square	Coeff Var	Root MSE	Q09_19 Mean		
0.003405	49.92878	1.402040	2.808081		
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	0.64467088	0.32233544	0.16	0.8490
Dependent Variable: Q09_20 Q09_20					
Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	0.5257863	0.2628931	0.17	0.8415
Error	118	179.5238005	1.5213881		
Corrected Total	120	180.0495868			
R-Square	Coeff Var	Root MSE	Q09_20 Mean		
0.002920	32.80152	1.233446	3.760331		
Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	0.52578627	0.26289314	0.17	0.8415

Dependent Variable: Q09_21 Q09_21

Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	2.6330959	1.3165480	0.80	0.4529
Error	82	134.9669041	1.6459379		
Corrected Total		84	137.6000000		

R-Square Coeff Var Root MSE Q09_21 Mean
0.019136 45.81932 1.282941 2.800000

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	2.63309594	1.31654797	0.80	0.4529

Dependent Variable: Q09_22 Q09_22

Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	0.6881621	0.3440811	0.20	0.8162
Error	117	197.9035045	1.6914829		
Corrected Total		119	198.5916667		

R-Square Coeff Var Root MSE Q09_22 Mean
0.003465 45.50100 1.300570 2.858333

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	0.68816214	0.34408107	0.20	0.8162

Dependent Variable: Q09_23 Q09_23

Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	0.0909585	0.0454793	0.02	0.9767
Error	98	188.6813187	1.9253196		
Corrected Total		100	188.7722772		

R-Square Coeff Var Root MSE Q09_23 Mean
0.000482 44.07027 1.387559 3.148515

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	0.09095855	0.04547927	0.02	0.9767

Dependent Variable: Q09_24 Q09_24

Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	15.6979387	7.8489693	4.81	0.0104
Error	87	141.9576169	1.6316967		
Corrected Total		89	157.6555556		

R-Square Coeff Var Root MSE Q09_24 Mean
0.099571 40.91249 1.277379 3.122222

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	15.69793866	7.84896933	4.81	0.0104

Dependent Variable: Q09_25 Q09_25

Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	1.3619791	0.6809896	0.35	0.7065
Error	111	216.9274945	1.9543018		
Corrected Total		113	218.2894737		

R-Square Coeff Var Root MSE Q09_25 Mean
0.006239 45.40394 1.397963 3.078947

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	1.36197914	0.68098957	0.35	0.7065

Dependent Variable: Q09_26 Q09_26

Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	0.2125090	0.1062545	0.07	0.9334
Error	90	138.7122222	1.5412469		
Corrected Total		92	138.9247312		

R-Square Coeff Var Root MSE Q09_26 Mean
0.001530 48.51121 1.241470 2.559140

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	0.21250896	0.10625448	0.07	0.9334

Dependent Variable: Q09_27 Q09_27

Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	3.7777869	1.8888934	1.27	0.2865
Error	67	99.3650703	1.4830608		
Corrected Total		69	103.1428571		

R-Square Coeff Var Root MSE Q09_27 Mean
0.036627 50.14511 1.217810 2.428571

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	3.77778686	1.88889343	1.27	0.2865

Dependent Variable: Q09_28 Q09_28

Sum of					
Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	8.4409531	4.2204765	3.66	0.0287
Error	120	138.3883152	1.1532360		
Corrected Total		122	146.8292683		

R-Square Coeff Var Root MSE Q09_28 Mean
0.057488 27.51839 1.073888 3.902439

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	8.44095308	4.22047654	3.66	0.0287

Dependent Variable: Q09_29 Q09_29

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	2.3792312	1.1896156	0.59	0.5554
Error	99	199.1109649	2.0112219		
Corrected Total		101	201.4901961		

R-Square	Coeff Var	Root MSE	Q09_29 Mean
0.011808	49.88066	1.418176	2.843137

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	2.37923117	1.18961558	0.59	0.5554

Dependent Variable: Q09_30 Q09_30

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	2.7494153	1.3747077	0.84	0.4339
Error	110	179.7461599	1.6340560		
Corrected Total		112	182.495752		

R-Square	Coeff Var	Root MSE	Q09_30 Mean
0.015066	39.04003	1.278302	3.274336

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	2.74941535	1.37470767	0.84	0.4339

Dependent Variable: Q09_31 Q09_31

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	1.9701252	0.9850626	0.66	0.5172
Error	117	173.8215415	1.4856542		
Corrected Total		119	175.7916667		

R-Square	Coeff Var	Root MSE	Q09_31 Mean
0.011207	32.14613	1.218874	3.791667

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	1.97012516	0.98506258	0.66	0.5172

Dependent Variable: Q09_32 Q09_32

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	3.9253883	1.9626942	1.25	0.2908
Error	116	182.3939394	1.5723615		
Corrected Total		118	186.3193277		

R-Square	Coeff Var	Root MSE	Q09_32 Mean
0.021068	33.15970	1.253938	3.781513

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	3.92538834	1.96269417	1.25	0.2908

Dependent Variable: Q09_33 Q09_33

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	0.68513324	0.34256662	0.53	0.5903
Error	121	78.28260870	0.64696371		
Corrected Total		123	78.96774194		

R-Square	Coeff Var	Root MSE	Q09_33 Mean
0.008676	17.81040	0.804341	4.516129

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	0.68513324	0.34256662	0.53	0.5903

Dependent Variable: Q09_34 Q09_34

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	4.7963541	2.3981770	1.14	0.3223
Error	103	215.7413818	2.0945765		
Corrected Total		105	220.5377358		

R-Square	Coeff Var	Root MSE	Q09_34 Mean
0.021748	47.20311	1.447265	3.066038

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	4.79635408	2.39817704	1.14	0.3223

Dependent Variable: Q09_36 Q09_35

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	0.6149882	0.3074941	0.17	0.8455
Error	97	177.3850118	1.8287115		
Corrected Total		99	178.0000000		

R-Square	Coeff Var	Root MSE	Q09_35 Mean
0.003455	48.29638	1.352299	2.800000

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	0.61498821	0.30749411	0.17	0.8455

Dependent Variable: Q09_36 Q09_36

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	1.8420743	0.9210372	0.82	0.4450
Error	113	127.6062016	1.1292584		
Corrected Total		115	129.4482759		

R-Square	Coeff Var	Root MSE	Q09_36 Mean
0.014230	51.36218	1.062666	2.068966

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	1.84207431	0.92103716	0.82	0.4450

Dependent Variable: Q09_37 Q09_37

Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	4.9678565	2.4839283	1.69	0.1904
Error	103	151.7585586	1.4733841		
Corrected Total	105	156.7264151			

R-Square	Coeff Var	Root MSE	Q09_37 Mean
0.031698	36.65698	1.213830	3.311321

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	4.96785654	2.48392827	1.69	0.1904

Dependent Variable: Q09_38 Q09_38

Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	2.3345941	1.1672970	0.63	0.5330
Error	116	214.0183471	1.8449858		
Corrected Total	118	216.3529412			

R-Square	Coeff Var	Root MSE	Q09_38 Mean
0.010791	43.56819	1.358303	3.117647

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	2.33459409	1.16729704	0.63	0.5330

Dependent Variable: Q09_39 Q09_39

Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	4.4128585	2.2064293	1.45	0.2388
Error	118	179.5871415	1.5219249		
Corrected Total	120	184.0000000			

R-Square	Coeff Var	Root MSE	Q09_39 Mean
0.023983	33.09828	1.233663	3.727273

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	4.41285853	2.20642927	1.45	0.2388

Dependent Variable: Q09_40 Q09_40

Source	DF	Squares	Mean Square	F Value	Pr > F
Model	2	9.7790169	4.8895085	2.61	0.0782
Error	110	206.1855849	1.8744144		
Corrected Total	112	215.9646018			

R-Square	Coeff Var	Root MSE	Q09_40 Mean
0.045281	45.90726	1.369093	2.982301

Source	DF	Anova SS	Mean Square	F Value	Pr > F
Q04	2	9.77901691	4.88950846	2.61	0.0782

KRUSKAL WALLIS TEST

Wilcoxon Scores (Rank Sums) for Variable Q09_01
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	26	917.0	1144.0	104.805256	35.269231
5-<10 employees	38	1862.0	1672.0	113.558935	49.000000
>10 employees	23	1049.0	1012.0	100.968377	45.608696

Average scores were used for ties.

Kruskal-Wallis Test
Chi-Square 4.9647
DF 2
Pr > Chi-Square 0.0835

Wilcoxon Scores (Rank Sums) for Variable Q09_02
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	28	1061.00	1288.0	112.938377	37.892857
5-<10 employees	37	1813.50	1702.0	120.195994	49.013514
>10 employees	26	1311.50	1196.0	110.544109	50.442308

Kruskal-Wallis Test
Chi-Square 4.0873
DF 2
Pr > Chi-Square 0.1296

Wilcoxon Scores (Rank Sums) for Variable Q09_03
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	30	1385.0	1500.0	128.358626	46.166667
5-<10 employees	40	2059.0	2000.0	137.055317	51.475000
>10 employees	29	1506.0	1450.0	127.112396	51.931034

Kruskal-Wallis Test
Chi-Square 0.8071

DF 2
Pr > Chi-Square 0.6679

Wilcoxon Scores (Rank Sums) for Variable Q09_04
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	16	531.00	496.0	59.205394	33.187500
5-<10 employees	22	657.50	682.0	64.630672	29.886364
>10 employees	23	702.50	713.0	65.230506	30.543478

Kruskal-Wallis Test
Chi-Square 0.3658
DF 2
Pr > Chi-Square 0.8328

Wilcoxon Scores (Rank Sums) for Variable Q09_05
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	39	2352.00	2301.0	166.466083	60.307692
5-<10 employees	47	2709.50	2773.0	173.118749	57.648936
>10 employees	31	1841.50	1829.0	155.839027	59.403226

Kruskal-Wallis Test
Chi-Square 0.1478
DF 2
Pr > Chi-Square 0.9288

Wilcoxon Scores (Rank Sums) for Variable Q09_06
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	40	2409.0	2420.00	175.842430	60.225000
5-<10 employees	49	3038.0	2964.50	183.347884	62.000000
>10 employees	31	1813.0	1875.50	163.276822	58.483871

Kruskal-Wallis Test
Chi-Square 0.2064
DF 2
Pr > Chi-Square 0.9020

Wilcoxon Scores (Rank Sums) for Variable Q09_07
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	41	2379.0	2480.50	173.292442	58.024390
5-<10 employees	48	2795.0	2904.00	179.003291	58.229167
>10 employees	31	2086.0	1875.50	159.937388	67.290323

Kruskal-Wallis Test
Chi-Square 1.7331
DF 2
Pr > Chi-Square 0.4204

Wilcoxon Scores (Rank Sums) for Variable Q09_08
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	39	2464.00	2125.50	152.341761	63.179487
5-<10 employees	42	1987.50	2289.00	154.617531	47.321429
>10 employees	27	1434.50	1471.50	137.336670	53.129630

Kruskal-Wallis Test
Chi-Square 5.5324
DF 2
Pr > Chi-Square 0.0629

Wilcoxon Scores (Rank Sums) for Variable Q09_09
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	43	2668.00	2623.0	177.608583	62.046512
5-<10 employees	49	2604.50	2989.0	182.157354	53.153061
>10 employees	29	2108.50	1769.0	158.407352	72.706897

Kruskal-Wallis Test
Chi-Square 6.1851
DF 2
Pr > Chi-Square 0.0454

Wilcoxon Scores (Rank Sums) for Variable Q09_10
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	28	1153.0	1260.0	110.438942	41.178571
5-<10 employees	35	1482.0	1575.0	116.174071	42.342857
>10 employees	26	1370.0	1170.0	108.152174	52.692308

Kruskal-Wallis Test
Chi-Square 3.4529

DF 2
Pr > Chi-Square 0.1779

Wilcoxon Scores (Rank Sums) for Variable Q09_11
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	16	551.50	552.0	67.716291	34.468750
5-<10 employees	28	913.00	966.0	78.567061	32.607143
>10 employees	24	881.50	828.0	76.289270	36.729167

Kruskal-Wallis Test
Chi-Square 0.5859
DF 2
Pr > Chi-Square 0.7460

Wilcoxon Scores (Rank Sums) for Variable Q09_12
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	25	1302.00	1150.0	109.319323	52.080000
5-<10 employees	39	1636.50	1794.0	121.196181	41.961538
>10 employees	27	1247.50	1242.0	111.873398	46.203704

Kruskal-Wallis Test
Chi-Square 2.3689
DF 2
Pr > Chi-Square 0.3059

Wilcoxon Scores (Rank Sums) for Variable Q09_13
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	30	1412.50	1365.00	112.633940	47.083333
5-<10 employees	37	1616.50	1683.50	117.563314	43.689189
>10 employees	23	1066.00	1046.50	104.215987	46.347826

Kruskal-Wallis Test
Chi-Square 0.3359
DF 2
Pr > Chi-Square 0.8454

Wilcoxon Scores (Rank Sums) for Variable Q09_14
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	37	1828.00	2053.50	153.964073	49.405405
5-<10 employees	44	2650.50	2442.00	159.645031	60.238636
>10 employees	29	1626.50	1609.50	143.581540	56.086207

Kruskal-Wallis Test
Chi-Square 2.4573
DF 2
Pr > Chi-Square 0.2927

Wilcoxon Scores (Rank Sums) for Variable Q09_15
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	31	1449.0	1457.0	119.015299	46.741935
5-<10 employees	39	1852.0	1833.0	124.581995	47.487179
>10 employees	23	1070.0	1081.0	108.927876	46.521739

Kruskal-Wallis Test
Chi-Square 0.0242
DF 2
Pr > Chi-Square 0.9880

Wilcoxon Scores (Rank Sums) for Variable Q09_16
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	43	2403.50	2666.0	182.559133	55.895349
5-<10 employees	49	3351.00	3038.0	187.429627	68.387755
>10 employees	31	1871.50	1922.0	166.226057	60.370968

Kruskal-Wallis Test
Chi-Square 3.0916
DF 2
Pr > Chi-Square 0.2131

Wilcoxon Scores (Rank Sums) for Variable Q09_17
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	40	2626.0	2380.0	171.067436	65.650000
5-<10 employees	46	2469.0	2737.0	176.252471	53.673913
>10 employees	32	1926.0	1904.0	160.662405	60.187500

Kruskal-Wallis Test
Chi-Square 2.7914
DF 2
Pr > Chi-Square 0.2477

Wilcoxon Scores (Rank Sums) for Variable Q09_18
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	36	1836.50	1926.0	144.826246	51.013889
5-<10 employees	40	2155.50	2140.0	148.234389	53.887500
>10 employees	30	1679.00	1605.0	137.757238	55.966667

Kruskal-Wallis Test
Chi-Square 0.4659
DF 2
Pr > Chi-Square 0.7922

Wilcoxon Scores (Rank Sums) for Variable Q09_19
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	33	1468.0	1650.0	131.595042	44.484948
5-<10 employees	39	2084.0	1950.0	136.401303	53.435897
>10 employees	27	1398.0	1350.0	124.325072	51.777778

Kruskal-Wallis Test
Chi-Square 1.9685
DF 2
Pr > Chi-Square 0.3737

Wilcoxon Scores (Rank Sums) for Variable Q09_20
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	44	2680.50	2684.0	177.215970	60.920455
5-<10 employees	46	2872.50	2806.0	178.830134	62.445652
>10 employees	31	1828.00	1891.0	160.817482	58.967742

Kruskal-Wallis Test
Chi-Square 0.2001
DF 2
Pr > Chi-Square 0.9048

Wilcoxon Scores (Rank Sums) for Variable Q09_21
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	25	955.50	1075.0	101.213229	38.220000
5-<10 employees	37	1645.00	1591.0	110.131900	44.459459
>10 employees	23	1054.50	989.0	98.685061	45.847826

Kruskal-Wallis Test
Chi-Square 1.4411
DF 2
Pr > Chi-Square 0.4865

Wilcoxon Scores (Rank Sums) for Variable Q09_22
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	42	2259.50	2541.0	177.139402	53.797619
5-<10 employees	46	2908.50	2783.0	180.566842	63.228261
>10 employees	32	2092.00	1936.0	164.232670	65.375000

Kruskal-Wallis Test
Chi-Square 2.6010
DF 2
Pr > Chi-Square 0.2724

Wilcoxon Scores (Rank Sums) for Variable Q09_23
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	36	1836.00	1836.0	137.338654	51.000000
5-<10 employees	37	1747.50	1887.0	138.157895	47.229730
>10 employees	28	1567.50	1428.0	128.358698	55.982143

Kruskal-Wallis Test
Chi-Square 1.4997
DF 2
Pr > Chi-Square 0.4724

Wilcoxon Scores (Rank Sums) for Variable Q09_24
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	30	1430.50	1365.0	114.215940	47.683333
5-<10 employees	36	1628.00	1638.0	118.696686	45.222222
>10 employees	24	1036.50	1092.0	107.144049	43.187500

Kruskal-Wallis Test
Chi-Square 0.4203
DF 2
Pr > Chi-Square 0.8105

Wilcoxon Scores (Rank Sums) for Variable Q09_25
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	41	2397.0	2357.50	165.054510	58.463415
5-<10 employees	44	2499.0	2530.00	167.436214	56.795455
>10 employees	29	1659.0	1667.50	149.789889	57.206897

Kruskal-Wallis Test
Chi-Square 0.0601
DF 2
Pr > Chi-Square 0.9704

Wilcoxon Scores (Rank Sums) for Variable Q09_26
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	32	1392.0	1504.0	119.896309	43.500
5-<10 employees	36	1683.0	1692.0	122.929067	46.750
>10 employees	25	1296.0	1175.0	111.889766	51.840

Kruskal-Wallis Test
Chi-Square 1.4307
DF 2
Pr > Chi-Square 0.4890

Wilcoxon Scores (Rank Sums) for Variable Q09_27
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	22	605.0	781.0	76.555148	27.500000
5-<10 employees	26	1061.0	923.0	79.681124	40.807692
>10 employees	22	819.0	781.0	76.555148	37.227273

Kruskal-Wallis Test
Chi-Square 5.6786
DF 2
Pr > Chi-Square 0.0585

Wilcoxon Scores (Rank Sums) for Variable Q09_28
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	44	2747.50	2728.0	180.541414	62.443182
5-<10 employees	48	2811.00	2976.0	183.733440	58.562500
>10 employees	31	2067.50	1922.0	163.535377	66.693548

Kruskal-Wallis Test
Chi-Square 1.0913
DF 2
Pr > Chi-Square 0.5795

Wilcoxon Scores (Rank Sums) for Variable Q09_29
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	32	1691.00	1648.0	135.399063	52.843750
5-<10 employees	42	2143.50	2163.0	143.612393	51.035714
>10 employees	28	1418.50	1442.0	130.222649	50.660714

Kruskal-Wallis Test
Chi-Square 0.1037
DF 2
Pr > Chi-Square 0.9495

Wilcoxon Scores (Rank Sums) for Variable Q09_30
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	40	2456.50	2280.0	162.498439	61.412500
5-<10 employees	42	2463.50	2394.0	164.214532	58.654762
>10 employees	31	1521.00	1767.0	151.616177	49.064516

Kruskal-Wallis Test
Chi-Square 2.7850
DF 2
Pr > Chi-Square 0.2484

Wilcoxon Scores (Rank Sums) for Variable Q09_31
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	43	2793.0	2601.50	175.262171	64.953488
5-<10 employees	47	2738.0	2843.50	178.409903	58.255319
>10 employees	30	1729.0	1815.00	158.267040	57.633333

Kruskal-Wallis Test
Chi-Square 1.2002
DF 2
Pr > Chi-Square 0.5487

Wilcoxon Scores (Rank Sums) for Variable Q09_32
Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
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ffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffff
<5 employees 41 2075.50 2460.0 170.954439 50.621951
5-<10 employees 48 3022.00 2880.0 176.478151 62.958333
>10 employees 30 2042.50 1800.0 156.205666 68.083333

```

```

Kruskal-Wallis Test
Chi-Square 5.5045
DF 2
Pr > Chi-Square 0.0638

```

```

Wilcoxon Scores (Rank Sums) for Variable Q09_33
Classified by Variable Q02a

```

```

Sum of Expected Std Dev Mean
Q02a N Scores Under H0 Under H0 Score
ffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffff
<5 employees 45 2723.0 2812.50 159.850931 60.511111
5-<10 employees 48 3018.0 3000.00 161.928309 62.875000
>10 employees 31 2009.0 1937.50 143.951995 64.806452

```

```

Kruskal-Wallis Test
Chi-Square 0.3923
DF 2
Pr > Chi-Square 0.8219

```

```

Wilcoxon Scores (Rank Sums) for Variable Q09_34
Classified by Variable Q02a

```

```

Sum of Expected Std Dev Mean
Q02a N Scores Under H0 Under H0 Score
ffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffff
<5 employees 38 2025.00 2033.00 148.615165 53.289474
5-<10 employees 41 2088.50 2193.50 150.926493 50.939024
>10 employees 27 1557.50 1444.50 135.024414 57.685185

```

```

Kruskal-Wallis Test
Chi-Square 0.8206
DF 2
Pr > Chi-Square 0.6634

```

```

Wilcoxon Scores (Rank Sums) for Variable Q09_35
Classified by Variable Q02a

```

```

Sum of Expected Std Dev Mean
Q02a N Scores Under H0 Under H0 Score
ffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffff
<5 employees 31 1524.50 1565.50 130.780219 49.177419
5-<10 employees 38 1885.50 1919.00 137.253779 49.618421
>10 employees 31 1640.00 1565.50 130.780219 52.903226

```

```

Kruskal-Wallis Test
Chi-Square 0.3287
DF 2
Pr > Chi-Square 0.8485

```

```

Wilcoxon Scores (Rank Sums) for Variable Q09_36
Classified by Variable Q02a

```

```

Sum of Expected Std Dev Mean
Q02a N Scores Under H0 Under H0 Score
ffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffff
<5 employees 39 2272.00 2281.50 162.755742 58.256410
5-<10 employees 47 2515.50 2749.50 169.134470 53.521277
>10 employees 30 1998.50 1755.00 150.858056 66.616667

```

```

Kruskal-Wallis Test
Chi-Square 3.0724
DF 2
Pr > Chi-Square 0.2152

```

```

Wilcoxon Scores (Rank Sums) for Variable Q09_37
Classified by Variable Q02a

```

```

Sum of Expected Std Dev Mean
Q02a N Scores Under H0 Under H0 Score
ffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffff
<5 employees 35 1645.0 1872.50 144.703432 47.000000
5-<10 employees 43 2410.0 2300.50 151.084579 56.046512
>10 employees 28 1616.0 1498.00 135.656920 57.714286

```

```

Kruskal-Wallis Test
Chi-Square 2.5246
DF 2
Pr > Chi-Square 0.2830

```

```

Wilcoxon Scores (Rank Sums) for Variable Q09_38
Classified by Variable Q02a

```

```

Sum of Expected Std Dev Mean
Q02a N Scores Under H0 Under H0 Score
ffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffff
<5 employees 42 2502.00 2520.0 175.912615 59.571429
5-<10 employees 46 2575.50 2760.0 179.253368 55.989130
>10 employees 31 2062.50 1860.0 161.565698 66.532258

```

```

Kruskal-Wallis Test
Chi-Square 1.8183
DF 2
Pr > Chi-Square 0.4029

```

```

Wilcoxon Scores (Rank Sums) for Variable Q09_39
Classified by Variable Q02a

```

```

Sum of Expected Std Dev Mean
Q02a N Scores Under H0 Under H0 Score
ffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffffff
<5 employees 40 2282.50 2440.0 174.773289 57.062500

```

5-<10 employees	49	3003.00	2989.0	182.375645	61.285714
>10 employees	32	2095.50	1952.0	163.859847	65.484375

Kruskal-Wallis Test
 Chi-Square 1.1113
 DF 2
 Pr > Chi-Square 0.5737

Wilcoxon Scores (Rank Sums) for Variable Q09_40
 Classified by Variable Q02a

Q02a	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
<5 employees	36	1800.50	2052.0	158.807813	50.013889
5-<10 employees	45	2659.00	2565.0	166.853747	59.088889
>10 employees	32	1981.50	1824.0	153.565179	61.921875

Kruskal-Wallis Test
 Chi-Square 2.6540
 DF 2
 Pr > Chi-Square 0.2653

Wilcoxon Scores (Rank Sums) for Variable Q09_01
 Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	22	1145.0	968.0	99.517507	52.045455
<5 yrs	26	1057.0	1144.0	104.805256	40.653846
5-10 yrs	39	1626.0	1716.0	113.863464	41.692308

Kruskal-Wallis Test
 Chi-Square 3.1913
 DF 2
 Pr > Chi-Square 0.2028

Wilcoxon Scores (Rank Sums) for Variable Q09_02
 Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	21	1061.0	966.0	103.098161	50.523810
<5 yrs	30	1383.0	1380.0	115.031768	46.100000
5-10 yrs	40	1742.0	1840.0	121.452745	43.550000

Kruskal-Wallis Test
 Chi-Square 1.0185
 DF 2
 Pr > Chi-Square 0.6010

Wilcoxon Scores (Rank Sums) for Variable Q09_03
 Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	23	1278.0	1150.0	117.953437	55.565217
<5 yrs	32	1622.0	1600.0	130.632813	50.687500
5-10 yrs	44	2050.0	2200.0	138.786611	46.590909

Kruskal-Wallis Test
 Chi-Square 1.5722
 DF 2
 Pr > Chi-Square 0.4556

Wilcoxon Scores (Rank Sums) for Variable Q09_04
 Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	17	516.50	527.0	60.345630	30.382353
<5 yrs	11	367.50	341.0	51.745951	33.409091
5-10 yrs	33	1007.00	1023.0	67.070418	30.515152

Kruskal-Wallis Test
 Chi-Square 0.2629
 DF 2
 Pr > Chi-Square 0.8768

Wilcoxon Scores (Rank Sums) for Variable Q09_05
 Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	27	1642.0	1593.0	148.781623	60.814815
<5 yrs	42	2909.0	2478.0	169.395330	69.261905
5-10 yrs	48	2352.0	2832.0	173.696601	49.000000

Kruskal-Wallis Test
 Chi-Square 8.7369
 DF 2
 Pr > Chi-Square 0.0127

Wilcoxon Scores (Rank Sums) for Variable Q09_06
 Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	25	1644.50	1512.50	151.488789	65.780000
<5 yrs	42	2779.50	2541.00	177.918306	66.178571
5-10 yrs	53	2836.00	3206.50	185.235416	53.509434

Kruskal-Wallis Test
 Chi-Square 4.0028
 DF 2
 Pr > Chi-Square 0.1351

Wilcoxon Scores (Rank Sums) for Variable Q09_07
 Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	27	1846.0	1633.50	152.579963	68.370370
<5 yrs	43	2633.0	2601.50	175.207922	61.232558
5-10 yrs	50	2781.0	3025.00	180.139175	55.620000

Kruskal-Wallis Test
 Chi-Square 2.5942
 DF 2
 Pr > Chi-Square 0.2733

Wilcoxon Scores (Rank Sums) for Variable Q09_08
 Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	26	1257.50	1417.0	135.598761	48.365385
<5 yrs	40	2337.50	2180.0	153.160429	58.437500
5-10 yrs	42	2291.00	2289.0	154.617531	54.547619

Kruskal-Wallis Test
 Chi-Square 1.7164
 DF 2
 Pr > Chi-Square 0.4239

Wilcoxon Scores (Rank Sums) for Variable Q09_09
 Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	26	1740.0	1586.0	152.416119	66.923077
<5 yrs	44	2559.0	2684.0	178.506536	58.159091
5-10 yrs	51	3082.0	3111.0	183.238416	60.431373

Kruskal-Wallis Test
 Chi-Square 1.1281
 DF 2
 Pr > Chi-Square 0.5689

Wilcoxon Scores (Rank Sums) for Variable Q09_10
 Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	24	1100.0	1080.0	105.545715	45.833333
<5 yrs	26	1248.0	1170.0	108.152174	48.000000
5-10 yrs	39	1657.0	1755.0	118.003696	42.487179

Kruskal-Wallis Test
 Chi-Square 0.7819
 DF 2
 Pr > Chi-Square 0.6764

Wilcoxon Scores (Rank Sums) for Variable Q09_11
 Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	18	653.00	621.0	70.429200	36.277778
<5 yrs	16	566.50	552.0	67.716291	35.406250
5-10 yrs	34	1126.50	1173.0	79.819760	33.132353

Kruskal-Wallis Test
 Chi-Square 0.3565
 DF 2
 Pr > Chi-Square 0.8367

Wilcoxon Scores (Rank Sums) for Variable Q09_12
 Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	22	1089.0	1012.0	104.855411	49.500000
<5 yrs	28	1264.0	1288.0	113.032739	45.142857
5-10 yrs	41	1833.0	1886.0	121.851784	44.707317

Kruskal-Wallis Test
 Chi-Square 0.5441
 DF 2
 Pr > Chi-Square 0.7618

Wilcoxon Scores (Rank Sums) for Variable Q09_13
 Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	20	853.50	910.0	99.333798	42.675000
<5 yrs	32	1432.50	1456.0	114.372604	44.765625
5-10 yrs	38	1809.00	1729.0	118.012088	47.605263

Kruskal-Wallis Test
 Chi-Square 0.5443

DF 2
Pr > Chi-Square 0.7617

Wilcoxon Scores (Rank Sums) for Variable Q09_14
Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	23	1226.0	1276.50	132.519761	53.304348
<5 yrs	38	2227.0	2109.00	154.958408	58.605263
5-10 yrs	49	2652.0	2719.50	161.964582	54.122449

Kruskal-Wallis Test
Chi-Square 0.5907
DF 2
Pr > Chi-Square 0.7443

Wilcoxon Scores (Rank Sums) for Variable Q09_15
Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	23	1237.00	1081.0	108.927876	53.782609
<5 yrs	30	1376.50	1410.0	118.020378	45.883333
5-10 yrs	40	1757.50	1880.0	124.995400	43.937500

Kruskal-Wallis Test
Chi-Square 2.1457
DF 2
Pr > Chi-Square 0.3420

Wilcoxon Scores (Rank Sums) for Variable Q09_16
Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	26	1724.50	1612.0	156.313642	66.326923
<5 yrs	45	2842.50	2790.0	184.407211	63.166667
5-10 yrs	52	3059.00	3224.0	189.127721	58.826923

Kruskal-Wallis Test
Chi-Square 0.8992
DF 2
Pr > Chi-Square 0.6379

Wilcoxon Scores (Rank Sums) for Variable Q09_17
Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	27	1781.0	1606.50	151.807290	65.962963
<5 yrs	41	2517.0	2439.50	172.078789	61.390244
5-10 yrs	50	2723.0	2975.00	178.578639	54.460000

Kruskal-Wallis Test
Chi-Square 2.2989
DF 2
Pr > Chi-Square 0.3168

Wilcoxon Scores (Rank Sums) for Variable Q09_18
Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	24	1400.00	1284.00	127.985141	58.333333
<5 yrs	35	1733.50	1872.50	143.816991	49.528571
5-10 yrs	47	2537.50	2514.50	151.922444	53.989362

Kruskal-Wallis Test
Chi-Square 1.2739
DF 2
Pr > Chi-Square 0.5289

Wilcoxon Scores (Rank Sums) for Variable Q09_19
Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	23	1171.0	1150.0	117.891177	50.913043
<5 yrs	33	1584.0	1650.0	131.595042	48.000000
5-10 yrs	43	2195.0	2150.0	138.369009	51.046512

Kruskal-Wallis Test
Chi-Square 0.2519
DF 2
Pr > Chi-Square 0.8817

Wilcoxon Scores (Rank Sums) for Variable Q09_20
Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	27	1663.0	1647.0	153.382907	61.592593
<5 yrs	44	2840.0	2684.0	177.215970	64.545455
5-10 yrs	50	2878.0	3050.0	181.403362	57.560000

Kruskal-Wallis Test
Chi-Square 1.0291
DF 2
Pr > Chi-Square 0.5978

Wilcoxon Scores (Rank Sums) for Variable Q09_21
Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	19	1082.0	817.0	92.542327	56.947368
<5 yrs	28	1122.0	1204.0	104.401826	40.071429
5-10 yrs	38	1451.0	1634.0	110.441520	38.184211

Kruskal-Wallis Test
Chi-Square 8.2989
DF 2
Pr > Chi-Square 0.0158

Wilcoxon Scores (Rank Sums) for Variable Q09_22
Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	26	1762.0	1573.0	153.000844	67.769231
<5 yrs	44	2646.0	2662.0	178.968402	60.136364
5-10 yrs	50	2852.0	3025.0	183.095322	57.040000

Kruskal-Wallis Test
Chi-Square 1.7212
DF 2
Pr > Chi-Square 0.4229

Wilcoxon Scores (Rank Sums) for Variable Q09_23
Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	22	1336.50	1122.0	118.361305	60.750000
<5 yrs	37	1758.00	1887.0	138.157895	47.513514
5-10 yrs	42	2056.50	2142.0	141.330374	48.964286

Kruskal-Wallis Test
Chi-Square 3.3351
DF 2
Pr > Chi-Square 0.1887

Wilcoxon Scores (Rank Sums) for Variable Q09_24
Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	21	1115.50	955.50	102.476588	53.119048
<5 yrs	28	1174.00	1274.00	112.167057	41.928571
5-10 yrs	41	1805.50	1865.50	120.664754	44.036585

Kruskal-Wallis Test
Chi-Square 2.5511
DF 2
Pr > Chi-Square 0.2793

Wilcoxon Scores (Rank Sums) for Variable Q09_25
Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	25	1692.50	1437.50	142.311189	67.700000
<5 yrs	38	2266.00	2185.00	162.133453	59.631579
5-10 yrs	51	2596.50	2932.50	171.013108	50.911765

Kruskal-Wallis Test
Chi-Square 4.8063
DF 2
Pr > Chi-Square 0.0904

Wilcoxon Scores (Rank Sums) for Variable Q09_26
Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	19	1041.50	893.0	101.755658	54.815789
<5 yrs	33	1470.50	1551.0	120.753159	44.560606
5-10 yrs	41	1859.00	1927.0	125.302434	45.341463

Kruskal-Wallis Test
Chi-Square 2.1461
DF 2
Pr > Chi-Square 0.3420

Wilcoxon Scores (Rank Sums) for Variable Q09_27
Classified by Variable Q02b

Q02b	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	17	607.50	603.50	70.713908	35.735294
<5 yrs	20	665.50	710.00	74.497627	33.275000
5-10 yrs	33	1212.00	1171.50	82.319035	36.727273

Kruskal-Wallis Test
Chi-Square 0.3852
DF 2
Pr > Chi-Square 0.8248

Wilcoxon Scores (Rank Sums) for Variable Q09_28
Classified by Variable Q02b

Sum of N	Expected Scores	Std Dev	Mean
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Q02b	N	Scores	Under H0	Under H0	Score
>10 yrs	26	2014.00	1612.0	153.783413	77.461538
<5 yrs	45	2903.50	2790.0	181.422235	64.522222
5-10 yrs	52	2708.50	3224.0	186.066334	52.086538

Kruskal-Wallis Test
 Chi-Square 10.0678
 DF 2
 Pr > Chi-Square 0.0065

Wilcoxon Scores (Rank Sums) for Variable Q09_29
 Classified by Variable Q02b

Q02b	N	Scores	Under H0	Under H0	Score
>10 yrs	22	1291.00	1133.0	120.018442	58.681818
<5 yrs	38	2039.50	1957.0	141.082594	53.671053
5-10 yrs	42	1922.50	2163.0	143.612393	45.773810

Kruskal-Wallis Test
 Chi-Square 3.2235
 DF 2
 Pr > Chi-Square 0.1995

Wilcoxon Scores (Rank Sums) for Variable Q09_30
 Classified by Variable Q02b

Q02b	N	Scores	Under H0	Under H0	Score
>10 yrs	25	1392.0	1425.0	141.048707	55.680000
<5 yrs	38	2369.0	2166.0	160.538869	62.342105
5-10 yrs	50	2680.0	2850.0	168.776915	53.600000

Kruskal-Wallis Test
 Chi-Square 1.6695
 DF 2
 Pr > Chi-Square 0.4340

Wilcoxon Scores (Rank Sums) for Variable Q09_31
 Classified by Variable Q02b

Q02b	N	Scores	Under H0	Under H0	Score
>10 yrs	24	1466.50	1452.00	146.200829	61.104167
<5 yrs	45	3134.00	2722.50	176.947930	69.644444
5-10 yrs	51	2659.50	3085.50	180.683390	52.147059

Kruskal-Wallis Test
 Chi-Square 6.5843
 DF 2
 Pr > Chi-Square 0.0372

Wilcoxon Scores (Rank Sums) for Variable Q09_32
 Classified by Variable Q02b

Q02b	N	Scores	Under H0	Under H0	Score
>10 yrs	26	1643.00	1560.0	148.651502	63.192308
<5 yrs	42	2432.50	2520.0	171.913966	57.916667
5-10 yrs	51	3064.50	3060.0	178.024878	60.088235

Kruskal-Wallis Test
 Chi-Square 0.4116
 DF 2
 Pr > Chi-Square 0.8140

Wilcoxon Scores (Rank Sums) for Variable Q09_33
 Classified by Variable Q02b

Q02b	N	Scores	Under H0	Under H0	Score
>10 yrs	26	1629.50	1625.0	135.330311	62.673077
<5 yrs	46	2925.50	2875.0	160.591141	63.597826
5-10 yrs	52	3195.00	3250.0	164.045109	61.442308

Kruskal-Wallis Test
 Chi-Square 0.1283
 DF 2
 Pr > Chi-Square 0.9378

Wilcoxon Scores (Rank Sums) for Variable Q09_34
 Classified by Variable Q02b

Q02b	N	Scores	Under H0	Under H0	Score
>10 yrs	23	1314.00	1230.50	127.737919	57.130435
<5 yrs	37	2017.50	1979.50	147.721014	54.527027
5-10 yrs	46	2339.50	2461.00	153.592997	50.858696

Kruskal-Wallis Test
 Chi-Square 0.7319
 DF 2
 Pr > Chi-Square 0.6935

Wilcoxon Scores (Rank Sums) for Variable Q09_35
 Classified by Variable Q02b

Q02b	N	Scores	Under H0	Under H0	Score
>10 yrs	24	1073.50	1212.0	120.767224	44.729167

<5 yrs	34	1771.00	1717.0	133.951658	52.088235
5-10 yrs	42	2205.50	2121.0	139.564611	52.511905

Kruskal-Wallis Test
Chi-Square 1.3194
DF 2
Pr > Chi-Square 0.5170

Wilcoxon Scores (Rank Sums) for Variable Q09_36
Classified by Variable Q02b

Q02b	N	Sum of Scores	Expected Under H0	Std Dev Under H0	Mean Under H0	Score
>10 yrs	25	1505.0	1462.50	141.660690	60.200000	
<5 yrs	40	2281.0	2340.00	163.755330	57.025000	
5-10 yrs	51	3000.0	2983.50	171.001697	58.823529	

Kruskal-Wallis Test
Chi-Square 0.1609
DF 2
Pr > Chi-Square 0.9227

Wilcoxon Scores (Rank Sums) for Variable Q09_37
Classified by Variable Q02b

Q02b	N	Sum of Scores	Expected Under H0	Std Dev Under H0	Mean Under H0	Score
>10 yrs	25	1759.00	1337.50	130.625555	70.360000	
<5 yrs	33	1623.50	1765.50	142.473481	49.196970	
5-10 yrs	48	2288.50	2568.00	153.161726	47.677083	

Kruskal-Wallis Test
Chi-Square 10.4627
DF 2
Pr > Chi-Square 0.0053

Wilcoxon Scores (Rank Sums) for Variable Q09_38
Classified by Variable Q02b

Q02b	N	Sum of Scores	Expected Under H0	Std Dev Under H0	Mean Under H0	Score
>10 yrs	26	1804.50	1560.0	152.109075	69.403846	
<5 yrs	43	2391.00	2580.0	176.834908	55.604651	
5-10 yrs	50	2944.50	3000.0	181.692301	58.890000	

Kruskal-Wallis Test
Chi-Square 2.8029
DF 2
Pr > Chi-Square 0.2462

Wilcoxon Scores (Rank Sums) for Variable Q09_39
Classified by Variable Q02b

Q02b	N	Sum of Scores	Expected Under H0	Std Dev Under H0	Mean Under H0	Score
>10 yrs	26	1661.50	1586.0	152.598769	63.903846	
<5 yrs	45	2629.50	2745.0	179.562485	58.433333	
5-10 yrs	50	3090.00	3050.0	182.943393	61.800000	

Kruskal-Wallis Test
Chi-Square 0.4801
DF 2
Pr > Chi-Square 0.7866

Wilcoxon Scores (Rank Sums) for Variable Q09_40
Classified by Variable Q02b

Q02b	N	Sum of Scores	Expected Under H0	Std Dev Under H0	Mean Under H0	Score
>10 yrs	26	1322.0	1482.0	143.456936	50.846154	
<5 yrs	36	2336.0	2052.0	158.807813	64.888889	
5-10 yrs	51	2783.0	2907.0	169.611847	54.568627	

Kruskal-Wallis Test
Chi-Square 3.4302
DF 2
Pr > Chi-Square 0.1799

Wilcoxon Scores (Rank Sums) for Variable Q09_01
Classified by Variable Q04

Q04	N	Sum of Scores	Expected Under H0	Std Dev Under H0	Mean Under H0	Score
>10 yrs	24	1012.0	1056.0	102.331035	42.166667	
<5 yrs	30	1198.0	1320.0	108.825213	39.933333	
5-10 yrs	33	1618.0	1452.0	111.092649	49.030303	

Kruskal-Wallis Test
Chi-Square 2.3432
DF 2
Pr > Chi-Square 0.3099

Wilcoxon Scores (Rank Sums) for Variable Q09_02
Classified by Variable Q04

Q04	N	Sum of Scores	Expected Under H0	Std Dev Under H0	Mean Under H0	Score
>10 yrs	25	1046.0	1150.0	109.228061	41.840000	
<5 yrs	35	1597.0	1610.0	119.047502	45.628571	
5-10 yrs	31	1543.0	1426.0	115.970819	49.774194	

Kruskal-Wallis Test
 Chi-Square 1.3359
 DF 2
 Pr > Chi-Square 0.5127

Wilcoxon Scores (Rank Sums) for Variable Q09_03
 Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	26	1047.0	1300.0	122.910219	40.269231
<5 yrs	38	2111.0	1900.0	135.830282	55.552632
5-10 yrs	35	1792.0	1750.0	133.525403	51.200000

Kruskal-Wallis Test
 Chi-Square 4.6751
 DF 2
 Pr > Chi-Square 0.0966

Wilcoxon Scores (Rank Sums) for Variable Q09_04
 Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	17	452.50	527.0	60.345630	26.617647
<5 yrs	19	683.00	589.0	62.329906	35.947368
5-10 yrs	25	755.50	775.0	66.193643	30.220000

Kruskal-Wallis Test
 Chi-Square 2.7166
 DF 2
 Pr > Chi-Square 0.2571

Wilcoxon Scores (Rank Sums) for Variable Q09_05
 Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	31	1543.00	1829.0	155.839027	49.774194
<5 yrs	43	2831.50	2537.0	170.253577	65.848837
5-10 yrs	43	2528.50	2537.0	170.253577	58.802326

Kruskal-Wallis Test
 Chi-Square 4.3697
 DF 2
 Pr > Chi-Square 0.1125

Wilcoxon Scores (Rank Sums) for Variable Q09_06
 Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	31	1818.0	1875.50	163.276822	58.645161
<5 yrs	44	2736.0	2662.00	179.755349	62.181818
5-10 yrs	45	2706.0	2722.50	180.586623	60.133333

Kruskal-Wallis Test
 Chi-Square 0.2045
 DF 2
 Pr > Chi-Square 0.9028

Wilcoxon Scores (Rank Sums) for Variable Q09_07
 Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	31	1990.0	1875.50	159.937388	64.193548
<5 yrs	45	2769.0	2722.50	176.893159	61.533333
5-10 yrs	44	2501.0	2662.00	176.078886	56.840909

Kruskal-Wallis Test
 Chi-Square 0.9528
 DF 2
 Pr > Chi-Square 0.6210

Wilcoxon Scores (Rank Sums) for Variable Q09_08
 Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	29	1525.50	1580.50	140.564181	52.603448
<5 yrs	42	2254.00	2289.00	154.617531	53.666667
5-10 yrs	37	2106.50	2016.50	150.519289	56.932432

Kruskal-Wallis Test
 Chi-Square 0.3783
 DF 2
 Pr > Chi-Square 0.8276

Wilcoxon Scores (Rank Sums) for Variable Q09_09
 Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	31	2129.50	1891.0	161.988626	68.693548
<5 yrs	44	2669.00	2684.0	178.506536	60.659091
5-10 yrs	46	2582.50	2806.0	180.132455	56.141304

Kruskal-Wallis Test
 Chi-Square 2.5711
 DF 2

Pr > Chi-Square 0.2765

Wilcoxon Scores (Rank Sums) for Variable Q09_10
Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	25	1056.0	1125.0	106.890300	42.240000
<5 yrs	32	1515.0	1440.0	114.127610	47.343750
5-10 yrs	32	1434.0	1440.0	114.127610	44.812500

Kruskal-Wallis Test
Chi-Square 0.5780
DF 2
Pr > Chi-Square 0.7490

Wilcoxon Scores (Rank Sums) for Variable Q09_11
Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	19	700.50	655.50	71.631878	36.868421
<5 yrs	23	854.00	793.50	75.526902	37.130435
5-10 yrs	26	791.50	897.00	77.578757	30.442308

Kruskal-Wallis Test
Chi-Square 1.8513
DF 2
Pr > Chi-Square 0.3963

Wilcoxon Scores (Rank Sums) for Variable Q09_12
Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	28	1149.00	1288.0	113.032739	41.035714
<5 yrs	32	1504.50	1472.0	116.938079	47.015625
5-10 yrs	31	1532.50	1426.0	116.067714	49.435484

Kruskal-Wallis Test
Chi-Square 1.6521
DF 2
Pr > Chi-Square 0.4378

Wilcoxon Scores (Rank Sums) for Variable Q09_13
Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	20	847.00	910.0	99.333798	42.350000
<5 yrs	38	1834.50	1729.0	118.012088	48.276316
5-10 yrs	32	1413.50	1456.0	114.372604	44.171875

Kruskal-Wallis Test
Chi-Square 0.8636
DF 2
Pr > Chi-Square 0.6493

Wilcoxon Scores (Rank Sums) for Variable Q09_14
Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	28	1363.0	1554.0	141.952498	48.678571
<5 yrs	42	2459.0	2331.0	158.320153	58.547619
5-10 yrs	40	2283.0	2220.0	156.760310	57.075000

Kruskal-Wallis Test
Chi-Square 1.8564
DF 2
Pr > Chi-Square 0.3953

Wilcoxon Scores (Rank Sums) for Variable Q09_15
Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	26	1398.0	1222.0	113.305287	53.769231
<5 yrs	33	1487.0	1551.0	120.797708	45.060606
5-10 yrs	34	1486.0	1598.0	121.588238	43.705882

Kruskal-Wallis Test
Chi-Square 2.4577
DF 2
Pr > Chi-Square 0.2926

Wilcoxon Scores (Rank Sums) for Variable Q09_16
Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	31	2052.50	1922.0	166.226057	66.209677
<5 yrs	45	2357.00	2790.0	184.407211	52.377778
5-10 yrs	47	3216.50	2914.0	186.028750	68.436170

Kruskal-Wallis Test
Chi-Square 5.5911
DF 2
Pr > Chi-Square 0.0611

Wilcoxon Scores (Rank Sums) for Variable Q09_17

Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	32	1835.0	1904.00	160.662405	57.343750
<5 yrs	45	2860.0	2677.50	175.532580	63.555556
5-10 yrs	41	2326.0	2439.50	172.078789	56.731707

Kruskal-Wallis Test
 Chi-Square 1.0870
 DF 2
 Pr > Chi-Square 0.5807

Wilcoxon Scores (Rank Sums) for Variable Q09_18
 Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	31	1541.0	1658.50	139.110042	49.709677
<5 yrs	38	2124.0	2033.00	146.653779	55.894737
5-10 yrs	37	2006.0	1979.50	145.771429	54.216216

Kruskal-Wallis Test
 Chi-Square 0.7733
 DF 2
 Pr > Chi-Square 0.6793

Wilcoxon Scores (Rank Sums) for Variable Q09_19
 Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	25	1315.00	1250.0	121.282029	52.600000
<5 yrs	39	1884.50	1950.0	136.401303	48.320513
5-10 yrs	35	1750.50	1750.0	133.454923	50.014286

Kruskal-Wallis Test
 Chi-Square 0.3545
 DF 2
 Pr > Chi-Square 0.8376

Wilcoxon Scores (Rank Sums) for Variable Q09_20
 Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	32	1876.00	1952.0	162.480463	58.625000
<5 yrs	44	2742.50	2684.0	177.215970	62.329545
5-10 yrs	45	2762.50	2745.0	178.050914	61.388889

Kruskal-Wallis Test
 Chi-Square 0.2363
 DF 2
 Pr > Chi-Square 0.8885

Wilcoxon Scores (Rank Sums) for Variable Q09_21
 Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	21	1019.00	903.0	95.805686	48.523810
<5 yrs	33	1396.50	1419.0	108.255580	42.318182
5-10 yrs	31	1239.50	1333.0	106.922567	39.983871

Kruskal-Wallis Test
 Chi-Square 1.6160
 DF 2
 Pr > Chi-Square 0.4457

Wilcoxon Scores (Rank Sums) for Variable Q09_22
 Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	32	1920.50	1936.00	164.232670	60.015625
<5 yrs	43	2706.50	2601.50	178.083145	62.941860
5-10 yrs	45	2633.00	2722.50	179.796037	58.511111

Kruskal-Wallis Test
 Chi-Square 0.3845
 DF 2
 Pr > Chi-Square 0.8251

Wilcoxon Scores (Rank Sums) for Variable Q09_23
 Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	26	1351.0	1326.0	125.372465	51.961538
<5 yrs	40	2035.0	2040.0	140.242541	50.875000
5-10 yrs	35	1765.0	1785.0	136.455438	50.428571

Kruskal-Wallis Test
 Chi-Square 0.0443
 DF 2
 Pr > Chi-Square 0.9781

Wilcoxon Scores (Rank Sums) for Variable Q09_24
 Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
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#####
>10 yrs 26 1361.50 1183.0 109.816381 52.365385
<5 yrs 30 1020.50 1365.0 114.215940 34.016667
5-10 yrs 34 1713.00 1547.0 117.469180 50.382353

```

Kruskal-Wallis Test
Chi-Square 9.1864
DF 2
Pr > Chi-Square 0.0101

Wilcoxon Scores (Rank Sums) for Variable Q09_25
Classified by Variable Q04

```

#####
Sum of Expected Std Dev Mean
Q04 N Scores Under H0 Under H0 Score
#####
>10 yrs 31 1782.00 1782.50 153.036115 57.483871
<5 yrs 39 2123.50 2242.50 163.168745 54.448718
5-10 yrs 44 2649.50 2530.00 167.436214 60.215909

```

Kruskal-Wallis Test
Chi-Square 0.6627
DF 2
Pr > Chi-Square 0.7180

Wilcoxon Scores (Rank Sums) for Variable Q09_26
Classified by Variable Q04

```

#####
Sum of Expected Std Dev Mean
Q04 N Scores Under H0 Under H0 Score
#####
>10 yrs 25 1178.50 1175.0 111.889766 47.140000
<5 yrs 36 1678.00 1692.0 122.929067 46.611111
5-10 yrs 32 1514.50 1504.0 119.896309 47.328125

```

Kruskal-Wallis Test
Chi-Square 0.0137
DF 2
Pr > Chi-Square 0.9932

Wilcoxon Scores (Rank Sums) for Variable Q09_27
Classified by Variable Q04

```

#####
Sum of Expected Std Dev Mean
Q04 N Scores Under H0 Under H0 Score
#####
>10 yrs 19 564.50 674.50 73.333824 29.710526
<5 yrs 23 861.00 816.50 77.456040 37.434783
5-10 yrs 28 1059.50 994.00 80.787860 37.839286

```

Kruskal-Wallis Test
Chi-Square 2.2553
DF 2
Pr > Chi-Square 0.3238

Wilcoxon Scores (Rank Sums) for Variable Q09_28
Classified by Variable Q04

```

#####
Sum of Expected Std Dev Mean
Q04 N Scores Under H0 Under H0 Score
#####
>10 yrs 32 2397.50 1984.0 165.246641 74.921875
<5 yrs 45 2646.00 2790.0 181.422235 58.800000
5-10 yrs 46 2582.50 2852.0 182.247355 56.141304

```

Kruskal-Wallis Test
Chi-Square 6.4010
DF 2
Pr > Chi-Square 0.0407

Wilcoxon Scores (Rank Sums) for Variable Q09_29
Classified by Variable Q04

```

#####
Sum of Expected Std Dev Mean
Q04 N Scores Under H0 Under H0 Score
#####
>10 yrs 24 1328.00 1236.0 123.778317 55.333333
<5 yrs 40 2109.50 2060.0 142.468053 52.737500
5-10 yrs 38 1815.50 1957.0 141.082594 47.776316

```

Kruskal-Wallis Test
Chi-Square 1.1270
DF 2
Pr > Chi-Square 0.5692

Wilcoxon Scores (Rank Sums) for Variable Q09_30
Classified by Variable Q04

```

#####
Sum of Expected Std Dev Mean
Q04 N Scores Under H0 Under H0 Score
#####
>10 yrs 29 1502.00 1653.0 148.421361 51.793103
<5 yrs 40 2232.50 2280.0 162.498439 55.812500
5-10 yrs 44 2706.50 2508.0 165.694713 61.511364

```

Kruskal-Wallis Test
Chi-Square 1.7010
DF 2
Pr > Chi-Square 0.4272

Wilcoxon Scores (Rank Sums) for Variable Q09_31
Classified by Variable Q04

```

#####
Sum of Expected Std Dev Mean
Q04 N Scores Under H0 Under H0 Score
#####
>10 yrs 30 1686.50 1815.0 158.267040 56.216667
<5 yrs 46 2773.00 2783.0 177.706524 60.282609

```

5-10 yrs 44 2800.50 2662.0 176.133405 63.647727

Kruskal-Wallis Test
Chi-Square 0.8880
DF 2
Pr > Chi-Square 0.6415

Wilcoxon Scores (Rank Sums) for Variable Q09_32
Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	30	2046.00	1800.0	156.205666	68.200000
<5 yrs	45	2469.50	2700.0	174.446905	54.877778
5-10 yrs	44	2624.50	2640.0	173.659330	59.647727

Kruskal-Wallis Test
Chi-Square 2.9456
DF 2
Pr > Chi-Square 0.2293

Wilcoxon Scores (Rank Sums) for Variable Q09_33
Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	32	2108.50	2000.0	145.466929	65.890625
<5 yrs	46	2879.50	2875.0	160.591141	62.597826
5-10 yrs	46	2762.00	2875.0	160.591141	60.043478

Kruskal-Wallis Test
Chi-Square 0.7247
DF 2
Pr > Chi-Square 0.6960

Wilcoxon Scores (Rank Sums) for Variable Q09_34
Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	27	1494.00	1444.50	135.024414	55.333333
<5 yrs	40	2312.50	2140.00	150.216914	57.812500
5-10 yrs	39	1864.50	2086.50	149.446785	47.807692

Kruskal-Wallis Test
Chi-Square 2.3160
DF 2
Pr > Chi-Square 0.3141

Wilcoxon Scores (Rank Sums) for Variable Q09_35
Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	29	1454.50	1464.50	128.311281	50.155172
<5 yrs	37	1935.50	1868.50	136.523623	52.310811
5-10 yrs	34	1660.00	1717.00	133.951658	48.823529

Kruskal-Wallis Test
Chi-Square 0.2756
DF 2
Pr > Chi-Square 0.8713

Wilcoxon Scores (Rank Sums) for Variable Q09_36
Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	30	1615.50	1755.00	150.858056	53.850000
<5 yrs	43	2580.00	2515.50	166.400379	60.000000
5-10 yrs	43	2590.50	2515.50	166.400379	60.244186

Kruskal-Wallis Test
Chi-Square 0.8563
DF 2
Pr > Chi-Square 0.6517

Wilcoxon Scores (Rank Sums) for Variable Q09_37
Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	30	1828.50	1605.00	138.606328	60.950000
<5 yrs	37	1743.50	1979.50	146.669916	47.121622
5-10 yrs	39	2099.00	2086.50	148.383408	53.820513

Kruskal-Wallis Test
Chi-Square 3.5540
DF 2
Pr > Chi-Square 0.1691

Wilcoxon Scores (Rank Sums) for Variable Q09_38
Classified by Variable Q04

Q04	Sum of N	Expected Scores	Std Dev Under H0	Mean Under H0	Score
>10 yrs	31	1715.00	1860.00	161.565698	55.322581
<5 yrs	47	2791.50	2820.00	179.945982	59.393617
5-10 yrs	41	2633.50	2460.00	174.930770	64.231707

Kruskal-Wallis Test

Chi-Square 1.2556
 DF 2
 Pr > Chi-Square 0.5338

Wilcoxon Scores (Rank Sums) for Variable Q09_39
 Classified by Variable Q04

Q04	N	Sum of Scores	Expected Under H0	Std Dev Under H0	Mean Under H0	Score
>10 yrs	31	1971.50	1891.0	162.182748	63.596774	
<5 yrs	47	2569.00	2867.0	181.078689	54.659574	
5-10 yrs	43	2840.50	2623.0	177.821424	66.058140	

Kruskal-Wallis Test
 Chi-Square 2.8040
 DF 2
 Pr > Chi-Square 0.2461

Wilcoxon Scores (Rank Sums) for Variable Q09_40
 Classified by Variable Q04

Q04	N	Sum of Scores	Expected Under H0	Std Dev Under H0	Mean Under H0	Score
>10 yrs	31	1436.50	1767.0	152.076821	46.338710	
<5 yrs	39	2304.50	2223.0	162.040441	59.089744	
5-10 yrs	43	2700.00	2451.0	165.484949	62.790698	

Kruskal-Wallis Test
 Chi-Square 4.9955
 DF 2
 Pr > Chi-Square 0.0823

Table 4.7: Descriptive statistics for variables with respect to the history of risk

Variables	Categories	Frequency	Percentage out of total
1. In what industry does your business operate?	Bakery	4	3.2%
	Butchery	7	5.5%
	Fast Food	65	51.2%
	Fruit & Veg	5	3.9%
	Restaurant	3	2.4%
	Retail (Biltong)	1	0.8%
	Retail (Clothing)	18	14.2%
	Retail (General)	3	2.4%
	Retail (Liquor)	6	4.7%
	Retail (Pet)	1	0.8%
	Retail (Telecom)	4	3.2%
	Spaza shop	1	0.8%
	Suprette	8	6.3%
	Tavern	1	0.8%
3. Position respondent hold in enterprise.	Owner	41	32.3%
	Manager	45	35.4%
	Owner and manager	41	32.3%
Section C: Business ration analysis identification			
5.1 Gross profit percentage	1. Minor help	7	5.5%
	2. Minor to intermediate	10	7.9%
	3. Intermediate help	30	23.6%
	4. Intermediate to major	18	14.2%
	5. Major help	35	27.6%
	6. N/A	27	21.3%
5.2 Net profit percentage	1. Minor help	13	10.2%
	2. Minor to intermediate	13	10.2%
	3. Intermediate help	20	15.8%
	4. Intermediate to major	26	20.5%
	5. Major help	33	26.0%
	6. N/A	22	17.3%
5.3 Return on capital employed	1. Minor help	18	14.2%
	2. Minor to intermediate	18	14.2%
	3. Intermediate help	20	15.8%
	4. Intermediate to major	15	11.8%
	5. Major help	13	10.2%
	6. N/A	43	33.9%
5.4 Return on equity	1. Minor help	14	11.0%
	2. Minor to intermediate	20	15.8%
	3. Intermediate help	24	18.9%
	4. Intermediate to major	15	11.8%
	5. Major help	7	5.5%
	6. N/A	47	37.0%
5.5 Return on assets	1. Minor help	21	16.5%
	2. Minor to intermediate	13	10.2%
	3. Intermediate help	21	16.5%
	4. Intermediate to major	15	11.8%
	5. Major help	8	6.3%
	6. N/A	49	38.6%
5.6 Current ratio	1. Minor help	13	10.2%
	2. Minor to intermediate	29	22.8%
	3. Intermediate help	18	14.2%

Variables	Categories	Frequency	Percentage out of total
	4. Intermediate to major	12	9.4%
	5. Major help	8	6.3%
	6. N/A	47	37.0%
5.7 Acid-test ratio	1. Minor help	13	10.2%
	2. Minor to intermediate	19	15.0%
	3. Intermediate help	21	16.5%
	4. Intermediate to major	10	7.9%
	5. Major help	6	4.7%
	6. N/A	58	45.7%
5.8 Working capital ratio	1. Minor help	19	15.0%
	2. Minor to intermediate	14	11.0%
	3. Intermediate help	15	11.8%
	4. Intermediate to major	16	12.6%
	5. Major help	15	11.8%
	6. N/A	48	37.8%
5.9 Debtors' collection period	1. Minor help	14	11.0%
	2. Minor to intermediate	11	8.7%
	3. Intermediate help	8	6.3%
	4. Intermediate to major	7	5.5%
	5. Major help	14	11.0%
	6. N/A	73	57.5%
5.10 Debtors' turnover	1. Minor help	12	9.4%
	2. Minor to intermediate	15	11.8%
	3. Intermediate help	11	8.7%
	4. Intermediate to major	6	4.7%
	5. Major help	8	6.3%
	6. N/A	75	59.1%
5.11 Inventory on hand	1. Minor help	6	4.7%
	2. Minor to intermediate	11	8.9%
	3. Intermediate help	24	18.9%
	4. Intermediate to major	30	23.6%
	5. Major help	26	20.5%
	6. N/A	30	23.6%
5.12 Inventory turnover	1. Minor help	6	4.7%
	2. Minor to intermediate	10	7.9%
	3. Intermediate help	25	19.7%
	4. Intermediate to major	26	20.5%
	5. Major help	31	24.4%
	6. N/A	29	22.8%
5.13 Creditors payment period	1. Minor help	10	7.9%
	2. Minor to intermediate	11	8.7%
	3. Intermediate help	28	22.0%
	4. Intermediate to major	17	13.4%
	5. Major help	13	10.2%
	6. N/A	48	37.8%
5.14 Creditors turnover	1. Minor help	9	7.1%
	2. Minor to intermediate	22	17.3%
	3. Intermediate help	22	17.3%
	4. Intermediate to major	11	8.7%
	5. Major help	7	5.5%
	6. N/A	56	44.1%
5.15 Equity ratio	1. Minor help	14	11.0%

Variables	Categories	Frequency	Percentage out of total
	2. Minor to intermediate	19	15.0%
	3. Intermediate help	20	15.8%
	4. Intermediate to major	10	7.9%
	5. Major help	7	5.5%
	6. N/A	57	44.9%
5.16 Dept ratio	1. Minor help	15	11.8%
	2. Minor to intermediate	19	15.0%
	3. Intermediate help	16	12.6%
	4. Intermediate to major	9	7.1%
	5. Major help	5	3.9%
	6. N/A	63	49.6%
5.17 Solvency ratio	1. Minor help	13	10.2%
	2. Minor to intermediate	25	19.7%
	3. Intermediate help	12	9.4%
	4. Intermediate to major	10	7.9%
	5. Major help	8	6.3%
	6. N/A	59	46.5%
5.18 Dept equity ratio	1. Minor help	17	13.4%
	2. Minor to intermediate	17	13.4%
	3. Intermediate help	18	14.2%
	4. Intermediate to major	5	3.9%
	5. Major help	6	4.7%
	6. N/A	64	50.4%
5.19 Borrowing ratio	1. Minor help	18	14.2%
	2. Minor to intermediate	21	16.5%
	3. Intermediate help	8	6.3%
	4. Intermediate to major	8	6.3%
	5. Major help	9	7.1%
	6. N/A	63	49.6%
Section D: Business – Statement identification			
6.1 Income statement	1. Minor help	8	6.3%
	2. Minor to intermediate	12	9.4%
	3. Intermediate help	19	15.0%
	4. Intermediate to major	29	22.8%
	5. Major help	43	33.9%
	6. N/A	16	12.6%
6.2 Cash flow statement	1. Minor help	10	7.9%
	2. Minor to intermediate	11	8.7%
	3. Intermediate help	21	16.5%
	4. Intermediate to major	19	15.0%
	5. Major help	35	27.6%
	6. N/A	31	24.4%
6.3 Balance sheet	1. Minor help	9	7.1%
	2. Minor to intermediate	11	8.7%
	3. Intermediate help	28	22.0%
	4. Intermediate to major	15	11.8%
	5. Major help	34	26.8%
	6. N/A	30	23.6%
6.4 Statement of changes in equity	1. Minor help	11	8.7%
	2. Minor to intermediate	22	17.3%
	3. Intermediate help	18	14.2%
	4. Intermediate to major	9	7.1%

Variables	Categories	Frequency	Percentage out of total
	5. Major help	13	10.2%
	6. N/A	54	45.5%
6.5 Bank statement	1. Minor help	8	6.3%
	2. Minor to intermediate	0	0.0%
	3. Intermediate help	14	11.0%
	4. Intermediate to major	29	22.8%
	5. Major help	65	51.2%
	6. N/A	11	8.7%
6.6 Bank reconciliation statement	1. Minor help	10	7.9%
	2. Minor to intermediate	11	8.7%
	3. Intermediate help	21	16.5%
	4. Intermediate to major	15	11.8%
	5. Major help	44	34.6%
	6. N/A	26	20.5%
6.7 Creditors reconciliation statement	1. Minor help	12	9.4%
	2. Minor to intermediate	21	16.5%
	3. Intermediate help	14	11.0%
	4. Intermediate to major	12	9.4%
	5. Major help	21	16.5%
	6. N/A	47	37.0%
6.8 Debtors reconciliation statement	1. Minor help	13	10.2%
	2. Minor to intermediate	21	16.5%
	3. Intermediate help	6	4.7%
	4. Intermediate to major	6	4.7%
	5. Major help	16	12.6%
	6. N/A	65	51.2%
6.9 Trial balance	1. Minor help	11	8.7%
	2. Minor to intermediate	17	13.4%
	3. Intermediate help	16	12.6%
	4. Intermediate to major	18	14.2%
	5. Major help	25	19.7%
	6. N/A	40	31.5%
Section E: Business – Measurement techniques			
7.1 Business goal achieved	Accounting	68	53.5%
	Non-Accounting	49	38.6%
	N/A	10	7.9%
7.2 Business sustainability	Accounting	60	47.2%
	Non-Accounting	54	42.5%
	N/A	13	10.2%
7.3 Competition	Accounting	34	26.8%
	Non-Accounting	77	60.6%
	N/A	16	12.6%
7.4 Creditors	Accounting	58	45.7%
	Non-Accounting	29	22.8%
	N/A	40	31.5%
7.5 Customer satisfaction	Accounting	26	20.5%
	Non-Accounting	90	70.9%
	N/A	11	8.7%
7.6 Debtors	Accounting	45	35.4%
	Non-Accounting	24	18.9%
	N/A	58	45.7%
7.7 Internal controls	Accounting	39	30.7%

Variables	Categories	Frequency	Percentage out of total
	Non-Accounting	62	48.8%
	N/A	26	20.5%
7.8 Operating (business) system	Accounting	45	35.4%
	Non-Accounting	52	40.9%
	N/A	30	23.6%
7.9 Profitability	Accounting	84	66.1%
	Non-Accounting	40	31.5%
	N/A	3	2.4%
7.10 Quality control	Accounting	32	25.4%
	Non-Accounting	76	60.3%
	N/A	18	14.3%
7.11 Trends (seasons etc.)	Accounting	33	26.0%
	Non-Accounting	64	50.4%
	N/A	30	23.6%
7.12 Staff morale	Accounting	29	15.8%
	Non-Accounting	78	61.4%
	N/A	20	22.8%
7.13 Staff productivity	Accounting	39	30.7%
	Non-Accounting	67	52.8%
	N/A	21	16.5%
7.14 Staff skills	Accounting	23	18.1%
	Non-Accounting	81	63.9%
	N/A	23	18.1%
7.15 Stock control	Accounting	70	55.1%
	Non-Accounting	52	40.9%
	N/A	5	3.9%
Section F: Business – Financial performance measures sources			
8.1 Income statement	Yes	90	70.9%
	No	37	29.1%
8.2 Cash flow statement	Yes	55	43.3%
	No	72	56.7%
8.3 Balance sheet	Yes	7	5.5%
	No	120	94.5%
8.4 Reconciliation statements	Yes	37	29.1%
	No	90	70.9%
8.5 Statement of changes in equity	Yes	53	41.7%
	No	74	58.3%
8.6 Bank statement	Yes	42	33.1%
	No	85	66.9%
8.7 Trail balance	Yes	86	67.7%
	No	41	32.3%
8.8 Ratio analysis	Yes	19	15.0%
	No	108	85.0%
8.9 Accountant	Yes	3	2.4%
	No	124	97.6%
8.10 Cash books	Yes	1	0.8%
	No	128	99.2%
Section G: Identification of internal critical success factors			
9.1 Accounting fees	1. Little	21	16.5%
	2. Little to large	21	16.5%
	3. Large	25	19.7%
	4. Large to major	13	10.2%

Variables	Categories	Frequency	Percentage out of total
	5. Major	7	5.5%
	6. N/A	40	31.5%
9.2 Administration fees	1. Little	21	16.5%
	2. Little to large	20	15.8%
	3. Large	28	22.0%
	4. Large to major	15	11.8%
	5. Major	7	5.5%
	6. N/A	36	28.4%
9.3 Advertising	1. Little	19	15.0%
	2. Little to large	19	15.0%
	3. Large	27	21.3%
	4. Large to major	15	11.8%
	5. Major	19	15.0%
	6. N/A	28	22.0%
9.4 Bad debts	1. Little	13	10.2%
	2. Little to large	19	15.0%
	3. Large	15	11.8%
	4. Large to major	6	4.7%
	5. Major	8	6.3%
	6. N/A	66	52.0%
9.5 Bank (favourable)	1. Little	12	9.4%
	2. Little to large	10	7.9%
	3. Large	24	18.9%
	4. Large to major	28	22.0%
	5. Major	43	33.9%
	6. N/A	10	7.9%
9.6 Bank charges	1. Little	24	18.9%
	2. Little to large	24	18.9%
	3. Large	29	22.8%
	4. Large to major	20	15.8%
	5. Major	23	18.1%
	6. N/A	7	5.5%
9.7 Capitala	1. Little	7	5.5%
	2. Little to large	19	15.0%
	3. Large	31	24.4%
	4. Large to major	17	13.4%
	5. Major	46	36.2%
	6. N/A	7	5.5%
9.8 Cell phone costs	1. Little	18	14.2%
	2. Little to large	23	18.1%
	3. Large	33	26.0%
	4. Large to major	17	13.4%
	5. Major	17	13.4%
	6. N/A	19	15.0%
9.9 Cost of sales	1. Little	6	4.7%
	2. Little to large	11	8.7%
	3. Large	29	22.8%
	4. Large to major	35	27.6%
	5. Major	40	31.5%
	6. N/A	6	4.7%
9.10 Creditors	1. Little	13	10.2%
	2. Little to large	15	11.8%

Variables	Categories	Frequency	Percentage out of total
	3. Large	25	19.7%
	4. Large to major	21	16.5%
	5. Major	15	11.8%
	6. N/A	38	29.9%
9.11 Debtors	1. Little	11	8.7%
	2. Little to large	14	11.0%
	3. Large	16	12.6%
	4. Large to major	14	11.0%
	5. Major	13	10.2%
	6. N/A	59	46.5%
9.12 Depreciation of assets	1. Little	23	18.1%
	2. Little to large	28	22.0%
	3. Large	16	12.6%
	4. Large to major	13	10.2%
	5. Major	11	8.7%
	6. N/A	36	28.4%
9.13 Discount allowed to customers	1. Little	19	15.0%
	2. Little to large	31	24.4%
	3. Large	24	18.9%
	4. Large to major	7	5.5%
	5. Major	9	7.1%
	6. N/A	37	29.1%
9.14 Discount received from suppliers	1. Little	19	15.0%
	2. Little to large	18	14.2%
	3. Large	34	26.8%
	4. Large to major	23	18.1%
	5. Major	16	12.6%
	6. N/A	17	13.4%
9.15 Drawings	1. Little	26	20.5%
	2. Little to large	18	14.2%
	3. Large	28	22.0%
	4. Large to major	10	7.9%
	5. Major	11	8.7%
	6. N/A	34	26.8%
9.16 Electricity (ESKOM)	1. Little	8	6.3%
	2. Little to large	15	11.8%
	3. Large	31	24.4%
	4. Large to major	36	28.4%
	5. Major	33	26.0%
	6. N/A	4	3.2%
9.17 Expenses payable	1. Little	10	7.9%
	2. Little to large	18	14.2%
	3. Large	28	22.0%
	4. Large to major	29	22.8%
	5. Major	33	26.0%
	6. N/A	9	7.1%
9.18 Income receivable	1. Little	8	6.3%
	2. Little to large	11	8.7%
	3. Large	24	18.9%
	4. Large to major	29	22.8%
	5. Major	34	26.8%
	6. N/A	21	16.5%

Variables	Categories	Frequency	Percentage out of total
9.19 Interest expense	1. Little	21	16.5%
	2. Little to large	25	19.7%
	3. Large	23	18.1%
	4. Large to major	12	9.4%
	5. Major	18	14.2%
	6. N/A	28	22.0%
9.20 Inventory (Stock)	1. Little	10	7.9%
	2. Little to large	4	3.2%
	3. Large	36	28.4%
	4. Large to major	26	20.5%
	5. Major	45	35.4%
	6. N/A	6	4.7%
9.21 Long term loan(s)	1. Little	17	13.4%
	2. Little to large	19	15.0%
	3. Large	22	17.3%
	4. Large to major	18	14.2%
	5. Major	9	7.1%
	6. N/A	42	33.1%
9.22 Maintenance and repairs	1. Little	24	18.9%
	2. Little to large	22	17.3%
	3. Large	36	28.4%
	4. Large to major	23	18.1%
	5. Major	15	11.8%
	6. N/A	7	5.5%
9.23 Marketing	1. Little	13	10.2%
	2. Little to large	23	18.1%
	3. Large	27	21.3%
	4. Large to major	12	9.4%
	5. Major	26	20.5%
	6. N/A	26	20.5%
9.24 Operating lease(s)	1. Little	12	9.4%
	2. Little to large	21	16.5%
	3. Large	18	14.2%
	4. Large to major	22	17.3%
	5. Major	17	13.4%
	6. N/A	37	29.1%
9.25 Petrol prices	1. Little	19	15.0%
	2. Little to large	21	16.5%
	3. Large	33	26.0%
	4. Large to major	14	11.0%
	5. Major	27	21.3%
	6. N/A	13	10.2%
9.26 Purchases	1. Little	21	16.5%
	2. Little to large	27	21.3%
	3. Large	26	20.5%
	4. Large to major	10	7.9%
	5. Major	9	7.1%
	6. N/A	34	26.8%
9.27 Prepaid expenses	1. Little	20	15.8%
	2. Little to large	18	14.2%
	3. Large	19	15.0%
	4. Large to major	8	6.3%

Variables	Categories	Frequency	Percentage out of total
	5. Major	5	3.9%
	6. N/A	57	44.9%
9.28 Purchases	1. Little	5	3.9%
	2. Little to large	9	7.1%
	3. Large	23	18.1%
	4. Large to major	42	33.1%
	5. Major	44	34.6%
	6. N/A	4	3.2%
9.29 Purchases returns	1. Little	25	19.7%
	2. Little to large	17	13.4%
	3. Large	27	21.3%
	4. Large to major	15	11.8%
	5. Major	18	14.2%
	6. N/A	25	19.7%
9.30 Rates and taxes (municipal)	1. Little	10	7.9%
	2. Little to large	25	19.7%
	3. Large	27	21.3%
	4. Large to major	26	20.5%
	5. Major	25	19.7%
	6. N/A	14	11.0%
9.31 Rent expenses	1. Little	8	6.3%
	2. Little to large	10	7.9%
	3. Large	25	19.7%
	4. Large to major	33	26.0%
	5. Major	44	34.6%
	6. N/A	7	5.5%
9.32 Salaries (Employees)	1. Little	5	3.9%
	2. Little to large	20	15.8%
	3. Large	19	15.0%
	4. Large to major	27	21.3%
	5. Major	48	37.8%
	6. N/A	8	6.3%
9.33 Sales	1. Little	1	0.8%
	2. Little to large	2	1.6%
	3. Large	12	9.4%
	4. Large to major	26	20.5%
	5. Major	83	65.4%
	6. N/A	3	2.4%
9.34 Sales returns	1. Little	21	16.5%
	2. Little to large	21	16.5%
	3. Large	17	13.4%
	4. Large to major	24	18.9%
	5. Major	23	18.1%
	6. N/A	21	16.5%
9.35 Staff training	1. Little	25	19.7%
	2. Little to large	15	11.8%
	3. Large	26	20.5%
	4. Large to major	23	18.1%
	5. Major	11	8.7%
	6. N/A	27	21.3%
9.36 Stationary	1. Little	42	33.1%
	2. Little to large	38	29.9%

Variables	Categories	Frequency	Percentage out of total
	3. Large	27	21.3%
	4. Large to major	4	3.2%
	5. Major	5	3.9%
	6. N/A	11	8.7%
9.37 Taxation (SARS)	1. Little	8	6.3%
	2. Little to large	20	15.8%
	3. Large	32	25.2%
	4. Large to major	23	18.1%
	5. Major	23	18.1%
	6. N/A	21	16.5%
9.38 Telephone costs	1. Little	18	14.2%
	2. Little to large	23	18.1%
	3. Large	30	23.6%
	4. Large to major	23	18.1%
	5. Major	25	19.7%
	6. N/A	8	6.3%
9.39 Wages (Employees)	1. Little	7	5.5%
	2. Little to large	16	12.6%
	3. Large	23	18.1%
	4. Large to major	32	25.2%
	5. Major	43	33.9%
	6. N/A	6	4.7%
9.40 Water	1. Little	20	15.6%
	2. Little to large	26	20.5%
	3. Large	26	20.5%
	4. Large to major	18	14.2%
	5. Major	23	18.1%
	6. N/A	14	11.0%